
Annexure A

Summary

Uniform Budget Programme Structures for the 2014/15 Budget are applicable to: Basic Education; Health; Social Development; Provincial Treasuries; Provincial Legislatures; Department of the Premier; Agriculture and Rural Development; Human Settlements; Safety and Liaison; Economic Development and Tourism; Cooperative Governance and Traditional Affairs; Sport, Arts and Culture; Public Works; Transport; and Environmental Affairs.

Please note that the Budget Programme Structures for the above mentioned sectors remain unchanged, except for Social Development. The structure for Social Development has been reviewed by the sector and the new structure will be implemented.

All provincial departments should fully implement the collectively agreed Uniform Budget Programme Structures for the 2014 MTEF.

Basic Education

The following programme structure has been reviewed by the sector and is regulated for provincial **Basic Education** departments. Programme five and six have been retained pending the final decision to fully move the function to **Higher Education**.

Programme	Sub-programme
1. Administration	1.1. Office of the MEC 1.2. Corporate Services 1.3. Education Management 1.4. Human Resource Development 1.5. Education Management Information System (EMIS) 1.6. Conditional Grants
2. Public Ordinary School Education	2.1. Public Primary Schools 2.2. Public Secondary Schools 2.3. Human Resource Development 2.4. School Sport, Culture and Media Services 2.5. Conditional Grants
3. Independent School Subsidies	3.1. Primary Phase 3.2. Secondary Phase
4. Public Special School Education	4.1. Schools 4.2. Human Resource Development 4.3. School Sport, Culture and Media Services 4.4. Conditional Grants
5. Further Education and Training	5.1. Public Institutions 5.2. Youth Colleges 5.3. Professional Services 5.4. Human Resource Development 5.5. In-college Sport and Culture 5.6. Conditional Grants
6. Adult Basic Education and Training	6.1. Public Centres 6.2. Subsidies to Private Centres 6.3. Professional Services 6.4. Human Resource Development 6.5. Conditional Grants
7. Early Childhood Development	7.1. Grade R in Public Schools 7.2. Grade R in Community Centres 7.3. Pre-grade R Training 7.4. Human Resource Development 7.5. Conditional Grants
8. Infrastructure Development	8.1. Administration 8.2. Public Ordinary Schools 8.3. Special Schools 8.4. Early Childhood Development
9. Auxiliary and Associated Services	9.1. Payments to SETA 9.2. Professional Services 9.3. Special Projects 9.4. External Examinations 9.5. Conditional Grants

The following programme structure is regulated for provincial **Health** departments:

Programme	Sub-programme
1. Administration	1.1. Office of the MEC 1.2. Management
2. District Health Services	2.1. District Management 2.2. Community Health Clinics 2.3. Community Health Centres 2.4. Community-based Services 2.5. Other Community Services 2.6. HIV/Aids 2.7. Nutrition 2.8. Coroner Services 2.9. District Hospitals
3. Emergency Medical Services	3.1. Emergency Transport 3.2. Planned Patient Transport
4. Provincial Hospital Services	4.1. General (Regional) Hospitals 4.2. Tuberculosis Hospitals 4.3. Psychiatric/Mental Hospitals 4.4. Sub-acute, Step down and Chronic Medical Hospitals 4.5. Dental Training Hospitals 4.6. Other Specialised Hospitals
5. Central Hospital Services	5.1. Central Hospital Services 5.2. Provincial Tertiary Hospital Services
6. Health Sciences and Training	6.1. Nurse Training Colleges 6.2. EMS Training Colleges 6.3. Bursaries 6.4. Primary Health Care Training 6.5. Training Other
7. Health Care Support Services (Only in provinces where functions are centralised)	7.1. Laundries 7.2. Engineering 7.3. Forensic Services 7.4. Orthotic and Prosthetic Services 7.5. Medicine Trading Account
8. Health Facilities Management	8.1. Community Health Facilities 8.2. Emergency Medical Rescue Services 8.3. District Hospital Services 8.4. Provincial Hospital Services 8.5. Central Hospital Services 8.6. Other Facilities

Social Development

The following programme structure is regulated for provincial **Social Development** departments:

Programme	Sub-programme
1. Administration	1.1. Office of the MEC 1.2. Corporate Management Services 1.3. District Management
2. Social Welfare Services	2.1. Management and Support 2.2. Services to Older Persons 2.3. Services to the Persons with Disabilities 2.4. HIV and AIDS 2.5. Social Relief
3. Children and Families	3.1. Management and Support 3.2. Care and Services to Families 3.3. Child Care and Protection 3.4. ECD and Partial Care 3.5. Child and Youth Care Centres 3.6. Community-Based Care Services for children
4. Restorative Services	4.1. Management and support 4.2. Crime Prevention and support 4.3. Victim empowerment 4.4. Substance Abuse, Prevention and Rehabilitation
5. Development and Research	5.1. Management and Support 5.2. Community Mobilisation 5.3. Institutional capacity building and support for NPOs 5.4. Poverty Alleviation and Sustainable Livelihoods 5.5. Community Based Research and Planning 5.6. Youth development 5.7. Women development 5.8. Population Policy Promotion

The structure was reviewed and will be used for the 2014 MTEF Budget submission.

Provincial Treasuries

The following programme structure is regulated for **Provincial Treasuries**:

Programme	Sub-programme
1. Administration	1.1 Office of the MEC 1.2 Management Services 1.3 Corporate Services 1.4 Financial Management (Office of the CFO) 1.5 Internal Audit
2. Sustainable Resource Management	2.1 Programme Support 2.2 Economic Analysis 2.3 Fiscal Policy 2.4 Budget Management 2.5 Public Finance
3. Asset and liabilities Management	3.1 Programme Support 3.2 Asset Management 3.3 Liabilities management 3.4 Supporting and Interlinked Financial Systems
4. Financial Governance	4.1. Programme Support 4.2. Accounting Services 4.3. Norms and Standards 4.4. Risk Management 4.5. Provincial Internal Audit

Department of the Premier

The following programme structure is regulated for the **Office of Premiers**:

Programme	Sub-programme
1. Administration	1.1 Premier support 1.2 Executive Council Support 1.3 Director-General Support 1.4 Financial Management 1.5 Programme Support : Administration
2. Institutional Development	2.1 Strategic Human Resources 2.2 Information Communication Technology 2.3 Legal Services 2.4 Communication Services 2.5 Programme Support: Institutional Development
3. Policy and Governance	3.1 Special Programmes 3.2 Intergovernmental Relations 3.3 Provincial Policy Management 3.4 Traditional Affairs / House (as applicable) 3.5 Premiers Priority Programmes (as applicable) 3.6 Programme Support: Policy and Governance

The sector has indicated the need to review the structure, but the process has yet to take place. A proposal is to review the structure and implement the new structure at the start of the new electoral cycle for the 2015 MTEF Budget submission.

Human Settlements

The following programme structure is regulated for provincial **Human Settlements** departments:

Programme	Sub-programme
1. Administration	1.1. Office of the MEC 1.2. Corporate Services
2. Housing Needs, Research and Planning	2.1. Administration 2.2. Policy 2.3. Planning 2.4. Research
3. Housing Development	3.1. Administration 3.2. Financial Interventions 3.3. Incremental Interventions 3.4. Social and Rental Intervention 3.5. Rural Intervention
4. Housing Asset Management Property Management	4.1. Administration 4.2. Sale and transfer of Housing Properties 4.3. Devolution of Housing Properties 4.4. Housing Properties Maintenance

Safety and Liaison

The following programme structure is regulated for provincial **Safety and Liaison** departments:

Programme	Sub-programme
1. Administration	1.1 Office of the MEC 1.2 Office of the HOD 1.3 Financial Management 1.4 Corporate Services 1.5 Legal 1.6 Security
2. Civilian Oversight	2.1. Policy and Research 2.2. Monitoring and Evaluation
3. Crime Prevention and Community Police Relations	3.1. Social Crime Prevention 3.2. Community Police Relations 3.3. Promotion of Safety

Economic Development and Tourism

The following programme structure is regulated for **Economic Development and Tourism** departments:

Programme	Sub-programme
1. Administration	1.1 Office of the MEC 1.2 Office of the HOD 1.3 Financial Management 1.4 Corporate Services
2. Integrated Economic Development Services	2.1. Enterprise Development 2.2. Regional and Local Economic Development 2.3. Economic Empowerment
3. Trade and Sector Development	3.1. Trade and Investment Promotion 3.2. Sector Development 3.3. Strategic Initiatives
4. Business Regulation and Governance	4.1. Governance 4.2. Regulation Services 4.3. Consumer Protection 4.4. Liquor Regulation 4.5. Gambling and Betting
5. Economic Planning	5.1 Policy and Planning 5.2 Research and Development 5.3 Knowledge Management 5.4 Monitoring and Evaluation
6. Tourism	6.1. Tourism Planning 6.2. Tourism Growth and Development 6.3. Tourism Sector Transformation

Sport, Arts and Culture

The following programme structure is regulated for provincial **Sport, Arts and Culture** departments:

Programme	Sub-programme
1. Administration	1.1. Office of the MEC 1.2. Corporate Services
2. Cultural Affairs	2.1. Management 2.2. Arts and Culture 2.3. Museum Services 2.4. Heritage Resource Services 2.5. Language Services
3. Library and Archives Services	3.1. Management 3.2. Library Services 3.3. Archives
4. Sport and Recreation	4.1. Management 4.2. Sport 4.3. Recreation 4.4. School Sport

Public Works

The following programme structure is regulated for provincial **Public Works** departments:

Programme	Sub-programme
1. Administration	1.1. Office of the MEC 1.2. Management of the Department 1.3. Corporate Support
2. Public Works Infrastructure	2.1. Programme support 2.2. Planning 2.3. Design 2.4. Construction 2.5. Maintenance 2.6. Immovable Asset Management 2.7. Facility Operations
3. Expanded Public Works Programme	3.1. Programme Support 3.2. Community Development 3.3. Innovation and Empowerment 3.4. Co-ordination and Compliance Monitoring

Transport

The following programme structure is regulated for provincial **Transport** departments:

Programme	Sub-programme
1. Administration	2.1. Office of the MEC 2.2. Management of the Department 2.3. Corporate Support 2.4. Departmental Strategy
2. Transport Infrastructure	2.1 Programme Support Infrastructure 2.2 Infrastructure Planning 2.3 Infrastructure Design 2.4 Construction 2.5 Maintenance
3. Transport Operations	3.1 Programme Support Operations 3.2 Public Transport Services 3.3 Transport Safety and Compliance 3.4 Transport Systems 3.5 Infrastructure Operations
4. Transport Regulation	4.1 Programme Support Regulation 4.2 Transport Administration and Licensing 4.3 Operator Licence and Permits 4.4 Law Enforcement
5. Community Based Programmes	5.1 Programme Support Community Based 5.2 Community Development 5.3 Innovation and Empowerment 5.4 EPWP Co-ordination and Monitoring

Environmental Affairs

The following programme structure is regulated for provincial **Environmental Affairs** departments:

Programme	Sub-programme
1. Administration	1.1. Office of the MEC 1.2. Senior Management (HOD) 1.3. Corporate Services 1.4. Financial Management 1.5. Sector Skills Development and Training
2. Environmental Policy, Planning and Coordination	2.1. Intergovernmental Coordination, Spatial and Development Planning. 2.2. Legislative Development 2.3. Research and Development Support 2.4. Environmental Information Management 2.5. Climate Change Management
3. Compliance and Enforcement	3.1. Environmental quality management compliance and enforcement 3.2. Biodiversity management, compliance and enforcement
4. Environmental Quality Management	4.1. Impact Management 4.2. Air Quality Management 4.3. Pollution and Waste Management
5. Biodiversity Management	5.1. Biodiversity and Protected Area Planning and Management 5.2. Conservation Agencies & Services 5.3. Coastal Management
6. Environmental Empowerment Services	6.1. Environmental Capacity Development and Support 6.2. Environmental Communication and Awareness Raising

Provincial Legislatures

The following programme structure is regulated for **Provincial Legislatures**:

Programme	Sub-programme
1. Administration	1.1. Office of the Speaker 1.2. Office of the Secretary 1.3. Corporate Services 1.4. Financial Management
2. Parliamentary Business	2.1. Law making 2.2. NCOP 2.3. Oversight 2.4. Public Participation 2.5. Members facilities 2.6. Cooperative Governance

Amount forming a direct charge on the Provincial Revenue Fund:

As defined in the Constitution of the Republic of South Africa, 1996 (Act No. 108 of 1996) and required to be disclosed by Section 27.3 (f) of the PFMA.

* Members' remuneration and allowances

Example:

1. Administration	R xxxxx
2. Parliamentary Business	R xxxxx
Amount to be Voted	R xxxxx
(+) Amount forming a direct charge on Provincial Revenue Fund: (members salaries and allowances)	R xxxxx
Total estimated expenditure	R xxxxx

The structure has been reviewed and agreed on by Provincial Legislatures for implementation for the 2013 MTEF budget submissions.

To prevent any misunderstanding, the direct charge will be reflected as such in the IYM, in a separate row and will therefore not be included in either of the two programme budgets and expenditure.

Agriculture and Rural Development

The following programme structure is regulated for provincial **Agriculture and Rural Development** departments:

Programme	Sub-programme
1. Administration	1.1. Office of the MEC 1.2. Senior Management 1.3. Corporate Services 1.4. Financial Management 1.5. Communication Services
2. Sustainable Resource Management	2.1. Engineering Services 2.2. Land Care 2.3. Land Use Management 2.4. Disaster Risk Management
3. Farmer Support and Development	3.1. Farmer-settlement and Development 3.2. Extension and Advisory Services 3.3. Food Security
4. Veterinary Services	4.1. Animal Health 4.2. Export Control 4.3. Veterinary Public Health 4.4. Veterinary Laboratory Services
5. Research and Technology Development Services	5.1. Research 5.2. Technology Transfer Services 5.3. Infrastructure Support Services
6. Agricultural Economics Services	6.1. Agric-Business Support and Development 6.2. Macroeconomics Support
7. Structured Agricultural Education and Training	7.1. Higher Education and Training 7.2. Further Education and Training (FET)
8. Rural Development Coordination	8.1. Development Planning and monitoring 8.2. Social Facilitation

The Rural Development programme has been reviewed and the programme above reflects the latest deliberations by the sector. However the structure is still in the developmental stage pending agreement by all provinces and final input and sign-off by the national Department of Rural Development and Land Reform.

Cooperative Governance and Traditional Affairs

The following programme structure is regulated for provincial **Cooperative Governance and Traditional Affairs** departments:

Programme	Sub-programme
1. Administration	1.1. Office of the MEC 1.2. Corporate Services
2. Local Governance	2.1. Municipal Administration 2.2. Municipal Finance 2.3. Public Participation 2.4. Capacity Development 2.5. Municipal Performance Monitoring, Reporting and Evaluation
3. Development and Planning	3.1. Spatial Planning 3.2. Land Use Management 3.3. Local Economic Development (LED) 3.4. Municipal Infrastructure 3.5. Disaster Management 3.6. IDP Coordination
4. Traditional Institutional Management	4.1. Traditional Institutional Administration 4.2. Traditional Resource Administration 4.3. Rural Development Facilitation 4.4. Traditional Land Administration
5. House of Traditional Leaders (Optional) *	5.1. Administration of Houses of Traditional Leaders 5.2. Committees and Local Houses of Traditional Leaders

Programme 5 is shown as an optional programme to allow for cases in provinces where the budget for Houses of Traditional Leaders is preferred as an individual programme; otherwise these budgets will be reflected in Programme 4 as is currently the practice in most provinces.

Annexure B

Combined Departments for illustrative purposes

- Human Settlements, Cooperative Governance and Traditional Affairs
- Public Works and Transport

Human Settlements, Cooperative Governance and Traditional Affairs

The following programme structure is regulated for provincial Human Settlements, Cooperative Governance and Traditional Affairs departments:

Programme	Sub-Programme	Sub-Sub-Programme
1. Administration	1.1. Office of the MEC 1.2. Corporate Services 1.3. Capacity Development	
2. Human Settlements	2.1. Housing Needs, Research and Planning	2.1.1. Administration 2.1.2. Policy 2.1.3. Planning 2.1.4. Research
	2.2. Housing Development	2.2.1. Administration 2.2.2. Financial Interventions 2.2.3. Incremental Interventions 2.2.4. Social and Rental Intervention 2.2.5. Rural Intervention
	2.3. Housing Asset Management Property Management	2.3.1. Administration 2.3.2. Sale and transfer of Housing Properties 2.3.3. Devolution of Housing Properties 2.3.4. Housing Properties Maintenance
3. Cooperative Governance	3.1. Local Governance	3.1.1. Municipal Administration 3.1.2. Municipal Finance 3.1.3. Public Participation 3.1.4. Capacity Development 3.1.5. Municipal Performance Monitoring, Reporting and Evaluation
	3.2. Development and Planning	3.2.1 Spatial Planning 3.2.2. Land Use Management 3.2.3. Local Economic Development 3.2.4. Municipal Infrastructure 3.2.5. Disaster Management 3.2.6. IDP Coordination
4. Traditional Institutional Development*	4.1 Traditional Institutional Administration 4.2 Traditional Resource Administration 4.3 Rural Development Facilitation 4.4 Traditional Land Administration	
5. House of Traditional Leaders (Optional)*	5.1 Administration of Houses of Traditional Leaders 5.2 Committees and Local Houses of Traditional Leaders	

* In provinces where Human Settlements, Cooperative Governance and Traditional Affairs departments are combined into one Vote, Traditional Institutional Development and House of Traditional Leaders is shown as individual programmes and not sub-programmes. However in all other combined Votes (E.g. Housing above), programmes would become sub-programmes and sub-programmes would become sub-sub-programmes.

Public Works and Transport

The following programme structure is regulated for provincial **Public Works and Transport** departments:

Programme	Sub-programme
1. Administration	1.1. Office of the MEC 1.2. Management of the Department 1.3. Corporate Support 1.4. Departmental Strategy
2. Public Works Infrastructure	2.5. Programme support 2.6. Planning 2.7. Design 2.8. Construction 2.9. Maintenance 2.10. Immovable Asset Management 2.11. Facility Operations
3. Transport Infrastructure	3.1. Programme Support Infrastructure 3.2. Infrastructure Planning 3.3. Infrastructure Design 3.4. Construction 3.5. Maintenance
4. Transport Operations	4.1. Programme Support Operations 4.2. Public Transport Services 4.3. Transport Safety and Compliance 4.4. Transport Systems 4.5. Infrastructure Operations
5. Transport Regulation	5.1. Programme Support Regulation 5.2. Transport Administration and Licensing 5.3. Operator Licence and Permits 5.4. Law Enforcement
6. Community Based Programmes/Expanded Public Works Programme	6.1. Programme Support Community Based/EPWP 6.2. Community Development 6.3. Innovation and Empowerment 6.4. Co-ordination and Compliance Monitoring

Annexure C

Programme and Sub-programme Definitions per Sector

Annexure C should be seen as work-in-progress and provides support regarding the definitions and scope of the budget programme structures for provincial departments:

- Basic Education
- Health
- Social Development
- Human Settlements
- Cooperative Governance and Traditional Affairs
- Agriculture and Rural Development
- Public Works
- Transport
- Sport, Arts and Culture
- Department of the Premier
- Economic Development and Tourism
- Environmental Affairs
- Provincial Treasuries
- Safety and Liaison
- Provincial Legislatures

Basic Education

	<i>Programme/ Sub-programme</i>	<i>Objective of Programme/ Sub-Programme</i>	<i>Goods, services and payments included and excluded</i>
1	Administration	To provide overall management of the education system in accordance with the National Education Policy Act., the Public Finance Management Act, and other policies.	<p><i>Includes</i> publicly funded goods and services, in particular educators, non-educators and office items, utilised for governance, management, research and administration, as well as general office services, e.g. cleaning and security services, <i>if utilised in the provincial head office and its subsidiary regional, district and circuit offices.</i></p> <p><i>Excludes</i> goods and services for professional support, e.g. psychological counselling and educator and management training, offered directly to staff in Institutions, as well as any other support offered directly to institutions.</p>
1.1	Office of the MEC	To provide for the functioning of the office of the Member of the Executive Council (MEC) for education in line with the ministerial handbook.	<i>Includes</i> programme 1 goods and services offered to the office of the MEC for Education, including services relating to communications, research, planning, etc., where the service is offered within the office of the MEC in line with ministerial handbook.
1.2	Corporate services	To provide management services which are not education specific for the education system.	<i>Includes</i> programme 1 goods and services if they are generic and not education specific, e.g. if they relate to financial management, legal services, provisioning, logistics, cleaning or security, ICT for office manages and communication.
1.3	Education management	To provide education management services for the education system.	<i>Includes</i> programme 1 goods and services if they are education specific, e.g. if they relate to education planning, curriculum development, subject advisors, payments for circuit and district managers and governance e.g. SG, HODs and school management developers.
1.4	Human resource development	To provide human resource development for office-based staff.	<p><i>Includes</i> programme 1 goods and services required for in-service training of office based officials, including educators, also funds for bursaries offered to such officials.</p> <p><i>Excludes</i> bursaries for non-officials/ students.</p>
1.5	Education Management Information Systems (EMIS)	To provide an Education Management information System in accordance with the National Education Information Policy.	<i>Includes</i> programme 1 goods and services required for SA-SAMS rollout, SA-SAMS Training, SA-SAMS Data Warehousing, Data verification, LURITS, Business Intelligence and GIS in line with Key priorities of the EMIS Improvement Fund received from National Treasury.

	Programme/ Sub-programme	Objective of Programme/ Sub-Programme	Goods, services and payments included and excluded
			<i>Excludes</i> ICT activities. (Note: ICT section must supply these items. Most of the tools used by EMIS for information handling are ICT related. Servers, desktops and ICT equipment have a limited lifespan and must be replaced to prevent disaster recovery issues.
1.6	Conditional grants	To provide for projects under programme 1 specified by the Department of Basic Education and funded by conditional grants.	
2.	Public ordinary school education	To provide public ordinary education from Grades 1 to 12, in accordance with the South African Schools Act and White Paper 6 on inclusive education.	<i>Includes</i> all publicly funded goods and services specific to the provisioning of Grade 1 to Grade 12 education in public ordinary schools. Both goods and services purchased by the department, and transfer payments to Section 21 schools from the state are included here. Also include ICT for teaching and learning, teacher laptop initiative as well as inclusion activities. “Excludes infrastructure development and professional services”
2.1	Public primary schools	To provide specific public primary ordinary schools with resources required for the Grade 1 to 7 phase.	<i>Includes</i> all programme 2 goods and services utilised in the schools themselves, or goods, services or payments allocated to specific schools, e.g. educators provisioned through the post provisioning model and attached to institutions, or school-specific funds allocated through the Norms and Standards for School Funding, where these resources are used for education in the Grades 1 to 7 phase. (<i>Entire</i> combined schools, i.e. schools with some learners in Grades 1 to 7 and some learners in Grades 8 to 12, would be catered for here if the highest grade offered is Grade 8. No schools would be split across

	Programme/ Sub-programme	Objective of Programme/ Sub-Programme	Goods, services and payments included and excluded
			programmes, in other words.)
2.2	Public secondary schools	To provide specific public secondary ordinary schools with resources required for the Grades 8 to 12 levels.	<i>Includes</i> all programme 2 goods and services utilised in the schools themselves, or goods, services or payments allocated to specific schools, e.g. educators provisioned through the post provisioning model and attached to institutions, or school-specific funds allocated through the Norms and Standards for School Funding, where these resources are used for education in the Grades 8 to 12 phase. (<i>Entire</i> combined schools, i.e. schools with some learners in Grades 1 to 7 and some learners in Grades 8 to 12, would be catered for here if the highest grade offered is Grades 9, 10, 11 or 12. No schools would be split across programmes, in other words.)
2.3	Human resource development	To provide departmental services for the professional and other development of educators and non-educators in public ordinary schools.	<i>Includes</i> programme 2 goods and services required for in-service training of schools-based staff, including the services of teacher trainers, and distance education acquired through bursaries offered to educators. <i>Excludes</i> HRD provided by the school itself using its sub-programme 2.1 or 2.2 resources.
2.4	School sport, culture and media services	To provide additional and departmentally managed sporting, cultural and reading activities in public ordinary schools.	<i>Includes</i> all programme 2 goods and services used by the department to provide sporting, cultural activities and reading services in schools in addition to such activities offered by the school itself. <i>Excludes:</i> Sporting, cultural activities and reading services which are provided by the school itself using its sub-programme 2.1 or 2.2 resources.

	Programme/ Sub-programme	Objective of Programme/ Sub-Programme	Goods, services and payments included and excluded
2.5	Conditional grants	To provide for projects under programme 2 specified by the Department of Basic Education and funded by conditional grants.	
3.	Independent school subsidies	To support independent schools in accordance with the South African Schools Act.	<i>Includes</i> transfer payments to independent schools in accordance with the Norms and Standards for School Funding to support the provisioning of goods and services required for education in those schools.
3.1	Primary phase	To support independent schools in the Grades 1 to 7 phase.	<i>Includes</i> programme 3 funding generated by Grades 1 to 7. In case of combined independent schools, allocation split must be according to the relevant grade phase.
3.2	Secondary Phase	To support independent schools in the Grades 8 to 12 phase.	<i>Includes</i> programme 3 funding generated by Grades 8 to 12 learners. In case of combined independent schools, allocation split must be according to the relevant grade phase.
4.	Public special school education	To provide compulsory public education in special schools in accordance with the South African Schools Act and White Paper 6 on inclusive education.	<i>Includes</i> all publicly funded goods and services specific to the provisioning of Grades R to 12 education public special schools. Both goods and services purchased by the department, and those purchased by schools using transfer payments from the state are included here. Includes ICT for teaching and learning and teacher laptop initiative. <i>Excludes:</i> Goods and services offered from special schools, but aimed primarily for utilisation by ordinary schools on a resource centre basis. These should be included under sub-programme 2.1. and 2.2.
4.1	Schools	To provide specific public special schools with resources.	<i>Includes</i> all programme 4 goods and services utilised in the schools themselves, or goods, services or payments allocated to specific schools, e.g. educators provisioned

	Programme/ Sub-programme	Objective of Programme/ Sub-Programme	Goods, services and payments included and excluded
			through the post provisioning model and attached to institutions, or school-specific funds, where these resources are used for education in the Grades R to 12 phases. (There is no split between primary and secondary phases, and Grade R is included).
4.2	Human resource development	To provide departmental services for the professional and other development of educators and non-educators in public special schools.	<i>Includes</i> programme 4 goods and services required for in-service training of schools-based staff, including the services of teacher trainers, and distance education acquired through bursaries offered to educators. <i>Excludes</i> HRD provided by the school itself using its sub-programme 4.1 resources.
4.3	School sport, culture and media services.	To provide additional and departmentally managed sporting, cultural and reading activities in public special schools.	<i>Includes</i> all programme 4 goods and services used by the department to provide sporting, cultural activities and reading services in schools in addition to such activities offered by the school itself. <i>Excludes:</i> Sporting, cultural activities and reading services which are provided by the school itself using its sub-programme 4.1 resources.
4.4	Conditional grants	To provide for projects under programme 4 specified by the Department of Basic Education and funded by conditional grants.	
5	Further Education and Training	To provide Further Education and Training (FET) at public FET colleges in accordance with the Further Education and Training Act.	<i>Includes</i> all publicly funded goods and services used for the provisioning of education in FET colleges and FET youth colleges. Both goods and services purchased by the department, and transfer payments to colleges from the state are included here. <i>Excludes</i> all goods and services offered to the FET band, i.e. Grades 10, 11 and 12, in public schools governed by the South African Schools Act.

	Programme/ Sub-programme	Objective of Programme/ Sub-Programme	Goods, services and payments included and excluded
5.1	Public institutions	To provide specific public FET colleges with resources.	<i>Includes</i> all programme 5 goods and services utilised in the colleges themselves, or goods, services or payments allocated to specific colleges, e.g. educators provisioned through the post provisioning model and attached to institutions, or college-specific funds.
5.2	Youth colleges	To provide specific public youth colleges with resources.	<i>Includes</i> all programme 6 goods and services for youth colleges.
5.3	Professional Services	To provide educators and students in public FET colleges with departmentally managed support services.	<i>Includes</i> all programme 6 goods and services offered to educators and students at FET colleges and youth colleges where those goods and services are not specifically and annually attached to the college, e.g. psychological counselling offered by district-based counsellors, advisors and support personnel promoting inclusive education, services offered from a teachers centre or a resource centre, and district-based student assessment services. <i>Excludes</i> programme 5.4 services relating to educator human resource development.
5.4	Human resource development	To provide departmental services for the professional development of educators and non-educators in public FET colleges.	<i>Includes</i> programme 5 goods and services required for in-service training of staff, including those acquired through bursaries offered to educators. <i>Excludes</i> HRD provided by the college itself using its sub-programme 5.1 resources.
5.5	In-college sport and culture	To provide additional and departmentally managed sporting and cultural activities in public FET colleges.	<i>Includes</i> all programme 5 goods and services used by the department to provide sporting and cultural activities in colleges in addition to such activities offered by the college itself. <i>Excludes:</i> Sporting and cultural activities which are provided by the college itself using its sub-programme 5.1 resources.

	Programme/ Sub-programme	Objective of Programme/ Sub-Programme	Goods, services and payments included and excluded
5.6	Conditional grants	To provide for projects under programme 5 specified by the Department of Education and funded by conditional grants.	
6	Adult Basic Education and Training	To provide Adult Basic Education and Training (ABET) in accordance with the Adult Basic Education Act.	<i>Includes</i> all publicly funded goods and services utilised at ABET sites to offer adults basic education and training. Both goods and services purchased by the department, and any transfer payments from the state to ABET sites are included here.
6.1	Public centres	To provide specific public ABET sites with resources.	<i>Includes</i> all programme 6 goods and services for public ABET sites.
6.2	Subsidies to private centres	To support specific private ABET sites through subsidies.	<i>Includes</i> transfer payments to private ABET sites to support the provisioning of ABET in those sites.
6.3	Professional Services	To provide educators and students in public ABET sites with departmentally managed support services.	<i>Includes</i> all programme 6 goods and services utilised by educators and students at sites where those goods and services are not specifically and annually attached to the site, e.g. psychological counselling offered by district-based counsellors, services offered from a teachers centre or a resource centre, and district-based student assessment services. <i>Excludes</i> programme 6.4 services relating to human resource development, and professional services provided by the school itself using its sub-programme 6.1 resources.

	Programme/ Sub-programme	Objective of Programme/ Sub-Programme	Goods, services and payments included and excluded
6.4	Human resource development	To provide departmental services for the professional and other development of educators and non-educators in public ABET sites.	<i>Includes</i> programme 6 goods and services required for in-service training of staff based in ABET sites, including the services of teacher trainers, and distance education acquired through bursaries offered to educators. <i>Excludes</i> HRD provided by the site itself using its sub-programme 6.1 resources.
6.5	Conditional grants	To provide for projects under programme 6 specified by the Department of Education and funded by conditional grants.	
7.	Early Childhood Development	To provide Early Childhood Education (ECD) at the Grade R and earlier levels in accordance with White Paper 5.	<i>Includes</i> all publicly funded goods and services specific to Grade R and earlier levels at any sites or school. Both goods and services purchased by the department, and transfer payment from the state are included here.
7.1	Grade R in public schools	To provide specific public ordinary schools with resources required for Grade R.	<i>Includes</i> all programme 5 goods and services allocated to specific public schools, ICT for teaching and learning and teachers laptop.
7.2	Grade R in community centres	To support particular community centres at the Grade R level.	<i>Includes</i> transfer payments to community centres to support the provisioning of Grade R education in those centres, ICT for teaching and learning and teachers laptop.
7.3	Pre-Grade R Training	To provide particular sites with resources required for pre-Grade R.	<i>Includes</i> all programme 5 goods and services, and transfer payments, aimed at the provisioning of education below the Grade R level in private sites.
7.4	Human resource development	To provide departmental services for the professional and other development of educators and non-educators in ECD sites.	<i>Includes</i> programme 5 goods and services required for in-service training of Grade R practitioners, including the services of teacher trainers, and distance education acquired through bursaries offered to educators. <i>Excludes</i> HRD provided by the school or site itself using its sub-programme 5.1 or 5.2 resources.

	Programme/ Sub-programme	Objective of Programme/ Sub-Programme	Goods, services and payments included and excluded
7.5	Conditional grants	To provide for projects under programme 5 specified by the Department of Basic Education and funded by conditional grants.	
8.	Infrastructure Development	To provide and maintain infrastructure facilities for the administration and schools	<i>Includes</i> goods and services required for the infrastructure development and maintenance of the buildings.
8.1	Administration		<i>Includes</i> goods and services required for the office infrastructure development and maintenance.
8.2	Public Ordinary Schools		<i>Includes</i> goods and services required for the public ordinary schools (main stream and full service schools) infrastructure development and maintenance.
8.3	Special Schools		<i>Includes</i> goods and services required for the special schools infrastructure development and maintenance.
8.4	Early Childhood Development		<i>Includes</i> goods and services required for the early childhood development infrastructure development and maintenance.
9.	Auxiliary and associated services	To provide the education institutions as a whole with training and support.	<i>Includes</i> all funds utilised for support to institutions where they do not easily fall under any of the programmes from 2 to 6, or where they relate to departmentally run examinations.
9.1	Payments to SETA	To provide employee HRD in accordance with the Skills Development Act.	<i>Includes</i> transfer payments to the Sector Education and Training Authorities (SETAs).

	Programme/ Sub-programme	Objective of Programme/ Sub-Programme	Goods, services and payments included and excluded
9.2	Professional Services	To provide educators and learners in schools with departmentally managed support services.	<i>Includes</i> all goods and services utilised by educators and learners at schools where those goods and services are not specifically attached to the school, e.g. psychological counselling offered by district-based counsellors and support personnel promoting inclusive education or supporting ELSEN in ordinary schools, services offered from a teachers centre or a resource centre, and district-based learner assessment services. <i>Excludes</i> services relating to human resource development, and professional services provided by the school itself using its sub-programme resources.
9.3	Special projects	To provide for special departmentally managed intervention projects in the education system as a whole.	<i>Includes</i> goods and services required for projects of a generic nature, e.g. Advocacy campaigns relevant for the education system as a whole. Also includes bursaries for non official/employees and students <i>As part of all planning and reporting relating to programmes, a separate table specifying individual special projects is required.</i>
9.4	External examinations	To provide for departmentally managed examination services.	<i>Includes</i> goods and services required for the Grade 12 or any other examinations in the education system, where the resources are managed centrally by the department, and not allocated to individual institutions.

	<i>Programme/ Sub-programme</i>	<i>Objective of Programme/ Sub-Programme</i>	<i>Goods, services and payments included and excluded</i>
9.5	Conditional grant	To provide for projects specified by the Department of Education that is applicable to more than one programme and funded with conditional grants.	<i>Includes all goods, services and payments funded by conditional grants from the Department of Education. As part of all planning and reporting relating to programmes, a separate table specifying individual conditional grant projects and their linkages to programmes and sub-programmes is required.</i>

Health

	<i>Programme/ Sub-programme</i>	<i>Objective of Programme/ Sub-Programme</i>	<i>Goods, services and payments included and excluded</i>
1	Administration	To conduct the strategic management and overall administration of the Department of Health.	
1.1	Office of the MEC	Rendering of advisory, secretarial and office support services.	This sub programme renders a: secretarial support, administrative, public relations/communication; and parliamentary support.
1.2	Management	Policy formulation, overall management and administration support of the Department and the respective regions and institutions within the Department.	
2	District health services	To render Primary Health Care Services and District Hospital Services.	
2.1	District management	Planning and administration of services, managing personnel- and financial administration and the co-ordinating and management of the Day Hospital Organisation and Community Health Services rendered by Local Authorities and Non-Governmental Organisations within the Metro and determining working methods and procedures and exercising district control.	
2.2	Community health clinics	Rendering a nurse driven primary health care service at clinic level including visiting points, mobile- and local authority clinics.	
2.3	Community health centres	Rendering a primary health service with full-time medical officers in respect of mother and child, health promotion, geriatrics, occupational therapy, physiotherapy, psychiatry,	

	<i>Programme/ Sub-programme</i>	<i>Objective of Programme/ Sub-Programme</i>	<i>Goods, services and payments included and excluded</i>
		speech therapy, communicable diseases, mental health, etc.	
2.4	Ccommunity based services	Rendering a community based health service at non –health facilities in respect of home based care, abuse victims, mental- and chronic care, school health, etc.	
2.5	Other community services	Rendering environmental, port health and part-time district surgeon services, etc.	
2.6	HIV/Aids	Rendering a primary health care service in respect of HIV/Aids campaigns and Special Projects.	
2.7	Nutrition	Rendering a nutrition service aimed at specific target groups and combines direct and indirect nutrition interventions to address malnutrition.	
2.8	Coroner services	Rendering forensic and medico legal services in order to establish the circumstances and causes surrounding unnatural death.	
2.9	District hospitals	Rendering of a hospital service at district level.	
3	Emergency medical services	The rendering of pre-hospital Emergency Medical Services including Inter-hospital Transfers and Planned Patient Transport.	
3.1	Emergency medical services	Rendering Emergency Medical Services including Ambulance Services, Special Operations, Communications and Air Ambulance services.	

	<i>Programme/ Sub-programme</i>	<i>Objective of Programme/ Sub-Programme</i>	<i>Goods, services and payments included and excluded</i>
3.2	Planned patient transport	Rendering Planned Patient Transport including Local Outpatient Transport (within the boundaries of a given town or local area) and Inter-City/Town Outpatient Transport (Into referral centres).	
4	Provincial hospital services	Delivery of hospital services, which are accessible, appropriate, effective and provide general specialist services, including a specialized rehabilitation service, as well as a platform for training health professionals and research.	
4.1	General (Regional) hospitals	Rendering of hospital services at a general specialist level and a platform for training of health workers and research.	
4.2	Tuberculosis hospitals	To convert present Tuberculosis hospitals into strategically placed centres of excellence in which a small percentage of patients may undergo hospitalisation under conditions, which allow for isolation during the intensive phase of treatment, as well as the application of the standardized multi-drug resistant (MDR) protocols.	
4.3	Psychiatric /mental hospitals	Rendering a specialist psychiatric hospital service for people with mental illness and intellectual disability and providing a platform for the training of health workers and research	
4.4	Chronic medical hospitals	These hospitals provide medium to long term care to patients who require rehabilitation and/or a minimum degree of active medical care but cannot be sent home. These patients are often unable to access ambulatory care at our services or their socio-economic or family circumstances do not allow for them	

	<i>Programme/ Sub-programme</i>	<i>Objective of Programme/ Sub-Programme</i>	<i>Goods, services and payments included and excluded</i>
		to be cared for at home.	
4.5	Dental training hospitals	Rendering an affordable and comprehensive oral health service and training, based on the primary health care approach.	
5	Central hospital services	To provide tertiary health services and creates a platform for the training of health workers.	
5.1	Central hospital services	Rendering of a highly specialised medical health and quaternary services on a national basis and a platform for the training of health workers and research.	
6	Health sciences and training	Rendering of training and development opportunities for actual and potential employees of the Department of Health.	
6.1	Nurse training college	Training of nurses at undergraduate and post-basic level. Target group includes actual and potential employees.	
6.2	Emergency medical services (EMS) training college	Training of rescue and ambulance personnel. Target group includes actual and potential employees.	
6.3	Bursaries	Provision of bursaries for health science training programmes at undergraduate and postgraduate levels. Target group includes actual and potential employees.	
6.4	Primary health care (PHC) training	Provision of PHC related training for personnel, provided by the regions.	
6.5	Training (other)	Provision of skills development interventions for all occupational categories in the Department. Target group includes actual and potential employees.	

	<i>Programme/ Sub-programme</i>	<i>Objective of Programme/ Sub-Programme</i>	<i>Goods, services and payments included and excluded</i>
7	Health care support services	To render support services required by the Department to realise its aims.	
7.1	Laundry services	Rendering a laundry service to hospitals, care and rehabilitation centres and certain local authorities.	
7.2	Engineering services	Rendering a maintenance service to equipment and engineering installations, and minor maintenance to buildings.	
7.3	Forensic services	Rendering specialised forensic and medico-legal services in order to establish the circumstances and causes surrounding unnatural death.	
7.4	Orthotic and prosthetic services	Rendering specialised orthotic and prosthetic services.	
7.5	Medicine trading account	Managing the supply of pharmaceuticals and medical sundries to hospitals, Community Health Centres and local authorities	
8	Health Facilities Management	Provision of new health facilities and the refurbishment, upgrading and maintenance of existing facilities	
8.1	Community Health Facilities	Construction of new and refurbishment, upgrading and maintenance of existing Community Health Centres, Primary Health Care clinics and facilities.	
8.2	Emergency Medical Rescue Services	Construction of new and refurbishment, upgrading and maintenance of existing EMS facilities.	

	<i>Programme/ Sub-programme</i>	<i>Objective of Programme/ Sub-Programme</i>	<i>Goods, services and payments included and excluded</i>
8.3	District Hospital Services	Construction of new and refurbishment, upgrading and maintenance of existing District Hospitals.	
8.4	Provincial Hospital Services	Construction of new and refurbishment, upgrading and maintenance of existing Provincial/Regional Hospitals and Specialised Hospitals.	
8.5	Central Hospital Services	Construction of new and refurbishment, upgrading and maintenance of existing Tertiary and Central Hospitals.	
8.6	Other Facilities	Construction of new and refurbishment, upgrading and maintenance of other health facilities including forensic pathology facilities and nursing colleges and schools.	

Social Development

	<i>Programme/ Sub-programme</i>	<i>Objective of Programme/ Sub-Programme</i>	<i>Goods, services and payments included and excluded</i>
1	ADMINISTRATION	This programme captures the strategic management and support services at all levels of the Department i.e. Provincial, Regional, District and Facility/Institutional level.	
1.1	Office of the MEC	Provides political and legislative interface between government, civil society and all other relevant stakeholders.	This sub programme renders executive support , public and media relations; and parliamentary support Manage and administer the Office of the Member of the Executive Council (MEC).
1.2	Corporate Management Services	Provides for the strategic direction and the overall management and administration of the Department.	This sub programme should provide for the following functional areas: <ul style="list-style-type: none"> • HODs Office • Financial Management <ul style="list-style-type: none"> ○ Accounting (including salary administration) ○ Expenditure Control ○ Budget Planning ○ Financial Reporting and Internal Control (According to Nat Treasury Generic Structure) ○ Supply Chain and Asset Management (including transport/fleet management) • Human Resource Management <ul style="list-style-type: none"> ○ Employee Wellness Programme ○ Employee Performance Management ○ Personnel Administration ○ Labour Relations • Human Resource Development • Legal Services • Gender and Disability Coordination • Information Technology (IT)

	<i>Programme/ Sub-programme</i>	<i>Objective of Programme/ Sub-Programme</i>	<i>Goods, services and payments included and excluded</i>
			<ul style="list-style-type: none"> • Information Management (IM) • Communication • Customer Care • Strategic Management (incl. Policy, Strategic Management, Monitoring Reporting & Evaluation) • Internal Audit • Risk Management • Security Management • Facility Management (Office Accommodation and other facilities as well as Land and Buildings) • General Administration (e.g. registry, telecommunication etc.)
1.3	District Management	Provides for the decentralisation, management and administration of services at the District level within the Department.	<p>This sub-programme supports decentralised management and will to a lesser extent mirror the provincial head office functions. The key management and support functions provided at the District level are listed as follows:</p> <ul style="list-style-type: none"> • Office of the Head of the Region/District • Programme Support Services • Finance • Supply Chain and Asset Management (including Transport) • Human Resource Management (including labour relations) • Human Resource Development • General administration • Monitoring and evaluation • Quality Control and Customer Care • Communication, data collection and Information dissemination

	<i>Programme/ Sub-programme</i>	<i>Objective of Programme/ Sub-Programme</i>	<i>Goods, services and payments included and excluded</i>
2	SOCIAL WELFARE SERVICES	Provide integrated developmental social welfare services to the poor and vulnerable in partnership with stakeholders and civil society organisations.	
2.1	Management and Support	Provide for the payment of salaries and administration cost of the management and support staff providing services across all sub-programmes of this programme.	<ul style="list-style-type: none"> • Professional Development • Professional Ethics • Provision of tools of trade • Overall administration and salaries of Officials that cannot be allocated directly to one or more (proportionally divided) of the other sub-programmes under the programme
2.2	Services to Older Persons	Design and implement integrated services for the care, support and protection of older persons.	<ul style="list-style-type: none"> • Support structures <ul style="list-style-type: none"> ○ Establish and manage the Provincial Forums on Older Persons matters. ○ Financial Support to Non-Governmental Organisations; Community Based Organisations; Faith Based Organisations • Governance <ul style="list-style-type: none"> ○ Management of government facilities ○ Partners ○ Develop and implement South African Plan on of Action on Ageing ○ Develop and implement programmes to prevent abuse ○ Develop and implement Operation Dignity Programmes • Interventions <ul style="list-style-type: none"> ○ Develop and implement community based programmes of Action on Ageing • Quality Assurance <ul style="list-style-type: none"> ○ Ensure compliance with legislation and policies ○ Establish response Units for National helpline ○ Implementation of minimum norms and standards for residential and non-residential facilities and programmes. ○ Adhere to International obligations for International days ○ Promote transformation of services to older persons to be accessible to all • Capacity building and evidence based management. <ul style="list-style-type: none"> ○ Train care givers

	<i>Programme/ Sub-programme</i>	<i>Objective of Programme/ Sub-Programme</i>	<i>Goods, services and payments included and excluded</i>
			<ul style="list-style-type: none"> ○ Monitoring and evaluation of implementation of service delivery partners. ○ Establish and Administer national register on Abuse ○ Develop and implement community based programmes. ○ Registration of facilities ○ Research on older persons. ○ Establish and maintain provincial register for abuse of older person
2.3	Services to Persons with Disabilities	Design and implement integrated programmes and provide services that facilitate the promotion of the well-being and the socio economic empowerment of persons with disabilities	<ul style="list-style-type: none"> ● Intervention programmes and services <ul style="list-style-type: none"> ○ Care and support services. ○ Education and awareness programmes on disability. ○ Development and implementation of community based programmes. ● Evidence based management and information support <ul style="list-style-type: none"> ○ Monitoring and evaluation of implementation of service delivery partners. ○ Research on disability issues. ○ Registration of facilities
2.4	HIV and AIDS	Design and implement integrated community based care programmes and services aimed at mitigating the social and economic impact of HIV and Aids	<ul style="list-style-type: none"> ● Intervention programmes and services <ul style="list-style-type: none"> ○ Establish and maintain home-community based care and support services ● Financial and management support <ul style="list-style-type: none"> ○ Financial Support to Non-Governmental Organisations; Community Based Organisations; Faith Based Organisations ● Evidence management and information support <ul style="list-style-type: none"> ○ Monitoring and evaluation of service delivery partners and implementation of programmes ○ Research on HIV and AIDS ● Capacity building and HR development <ul style="list-style-type: none"> ○ Manage capacity building of community care givers ○ Manage programme specific capacity building of NGOs ○ Facilitate and manage awareness and prevention programmes ○ Manage life skill programmes for youth

	<i>Programme/ Sub-programme</i>	<i>Objective of Programme/ Sub-Programme</i>	<i>Goods, services and payments included and excluded</i>
			<ul style="list-style-type: none"> ○ Facilitate communication strategies ● Psychosocial support programmes
2.5	Social Relief	To respond to emergency needs identified in communities affected by disasters not declared, and or any other social condition resulting in undue hardship	<ul style="list-style-type: none"> ● Provide counselling and support to affected individuals and families ● Develop care plans for short, medium and long term interventions ● Financial and material assistance to individuals or households directly or via suitable and approved service delivery partners
3	Children and Families	Provide comprehensive child and family care and support services to communities in partnership with stakeholders and civil society organisations.	
3.1	Management and Support	Provide for the payment of salaries and administration cost of the management and support staff providing services across all sub-programmes of this programme.	<ul style="list-style-type: none"> ● Professional Development ● Professional Ethics ● Provision of tools of trade ● Overall administration and salaries of Officials that cannot be allocated directly to one or more (proportionally divided) of the other sub-programmes under the programme
3.2	Care and Support Services to Families	Programmes and services to promote functional families and to prevent vulnerability in families	<ul style="list-style-type: none"> ● Evidence based management and information support <ul style="list-style-type: none"> ○ Research on extent of vulnerability in families ○ Monitoring and evaluation of service delivery partners ● Intervention programme and services <ul style="list-style-type: none"> ○ Awareness and prevention programmes on family life to prevent vulnerability ○ Implementation of family policies and programmes to mitigate vulnerability in families. ○ Family preservation programmes on all levels of service delivery ○ Early intervention programmes and services to prevent the removal of family members ○ Psycho-social support services to families in crisis (e.g. bereavement; incarceration; terminal illness; birth and confirmation of an intellectual challenged disability) ○ Family therapy, marriage guidance and counselling

	<i>Programme/ Sub-programme</i>	<i>Objective of Programme/ Sub-Programme</i>	<i>Goods, services and payments included and excluded</i>
			<ul style="list-style-type: none"> ○ Support to the Office of the Family Advocate for the interests of children of divorcing parents ○ Family reunification services ○ Governance <ul style="list-style-type: none"> ○ Ensure co-ordination mechanism through forums. ● Financial and management support <ul style="list-style-type: none"> ○ Financial Support to Non-Governmental Organisations; Community Based Organisations; Faith Based Organisations ○ Monitoring of NGO's and support. ● Programmes on Moral Regeneration for families and communities
3.3	Child Care and Protection Services (Children's Act)	Design and implement integrated programmes and services that provide for the development, care and protection of the rights of children	<ul style="list-style-type: none"> ● Intervention programmes and services ● Parental responsibilities and rights <ul style="list-style-type: none"> ○ Render Children's Court Inquiries. ○ Proceedings of the children's court ○ Implementing children's court orders ○ Prevention and early intervention services ○ Protection of children including management of child protection register, management of reported cases of child abuse and neglect and exploitation , ○ Provision of designated child protection services ○ Management of designated child protection organisations ○ Foster care services ○ Adoptions services ○ Surrogate Motherhood ● Evidence based management and information support <ul style="list-style-type: none"> ○ Monitoring and evaluation of service delivery. ○ Facilitation and monitoring including the gathering, analysis and interpretation of information to inform planning and decision making. ○ Research on child care and protection issues.

	<i>Programme/ Sub-programme</i>	<i>Objective of Programme/ Sub-Programme</i>	<i>Goods, services and payments included and excluded</i>
			<ul style="list-style-type: none"> • Human resource development and capacity building <ul style="list-style-type: none"> ○ Capacity building on child care services to provincial staff and NGOs partners. • Administration of the Children’s Act, Act 38 of 2005 e.g. canalization, extension of court orders, dealing with disputes.
3.4	ECD & Partial Care	Provide comprehensive early childhood development services	<ul style="list-style-type: none"> • Provincial Strategy and profile for ECD and partial care • Provision of services ECD and partial care • Norms and Standards compliance • Registration of ECD and partial care programmes and services • Assignment of functions to municipalities • Funding of ECD sites
3.5	Child and Youth Care Centres	Provide alternative care and support to vulnerable children	<ul style="list-style-type: none"> • Governance <ul style="list-style-type: none"> ○ Registration of CYCC ○ Registration of Drop-in-Centres ○ Funding of facilities ○ Monitoring and evaluating of facilities • Capacity building <ul style="list-style-type: none"> ○ Training of all relevant stakeholders on the Children’s Act (especially chapter 7;13 &14)
3.6	Community-based care services to Children	Provide protection, care and support to vulnerable children in communities	<ul style="list-style-type: none"> • Provision of services: <ul style="list-style-type: none"> ○ Services to children with disabilities ○ Child headed households ○ Children living and working on the Streets ○ Children accessing Drop in Centre services ○ Orphans and vulnerable children (due to other various reasons) ○ Registration of children in Child Headed Households ○ Public awareness and education on OVCs & services available ○ ISIBINDI Community-based care model

	<i>Programme/ Sub-programme</i>	<i>Objective of Programme/ Sub-Programme</i>	<i>Goods, services and payments included and excluded</i>
4.	Restorative Services	Provide integrated developmental social crime prevention and anti-substance abuse services to the most vulnerable in partnership with stakeholders and civil society organisations.	
4.1	Management and support	Provide for the payment of salaries and administration cost of the management and support staff providing services across all sub-programmes of this programme.	<ul style="list-style-type: none"> • Professional Development • Professional Ethics • Provision of tools of trade • Overall administration and salaries of Officials that cannot be allocated directly to one or more (proportionally divided) of the other sub-programmes under the programme
4.2	Social Crime Prevention and Support	Develop and implement social crime prevention programmes and provide probation services targeting children, youth and adult offenders and victims within the criminal justice process	<ul style="list-style-type: none"> • Provision of services <ul style="list-style-type: none"> ○ Provide probation services. ○ Assess all children in conflict with the law ○ Monitor children awaiting trial in secure care facilities and home based supervision ○ Provide reunification services to families of incarcerated people ○ Provide re-integration and after care services ○ Provide and develop crime prevention services and programmes • Policy and legislation <ul style="list-style-type: none"> ○ Implement social crime prevention strategy and developed child justice policies. ○ Capacity building on policies, strategies and existing Programmes and legislations. • Quality assurance <ul style="list-style-type: none"> ○ Ensure accredited and sufficient non-custodial or alternative sentencing options (e.g. diversion, home based supervision). • Financial and management support <ul style="list-style-type: none"> ○ Financial Support to Non-Governmental Organisations; Community Based Organisations and Faith Based Organisations • Governance <ul style="list-style-type: none"> ○ Interface with JCPS cluster and other government structures to enhance service delivery.

	<i>Programme/Sub-programme</i>	<i>Objective of Programme/Sub-Programme</i>	<i>Goods, services and payments included and excluded</i>
			<ul style="list-style-type: none"> ○ Participate in established Provincial Child Justice Fora and Probation Advisory committees ○ Establish and ensure registration and management of secure care facilities for children awaiting trial. ○ Establish and ensure registration and management of Reform Schools for sentenced children ● Evidence based management and information support <ul style="list-style-type: none"> ○ Monitoring and evaluation of service delivery partners ○ Research on Crime Prevention ○ Keep data base of all service providers in the sector ○ Maintain information management system (IJS).
4.3	Victim Empowerment Programme	Design and implement integrated programmes and services to support, care and empower victims of violence and crime in particular women and children	<ul style="list-style-type: none"> ● Intervention programmes and services <ul style="list-style-type: none"> ○ Awareness and prevention programmes ○ Service centres for victim empowerment ○ Shelters for safety and temporal accommodation for victims of domestic violence (victims of crime and violence) ○ Implementation of Khuseleka one stop model. ● Evidence based management and information support <ul style="list-style-type: none"> ○ Establish and maintain a Provincial Resource Directory for services available to promote accessibility of services and to guide service planning. ○ Research on Domestic Violence and other areas of the VEP sector. ○ Keep database for victims of crime and violence. ○ Monitoring and evaluation of services delivery partners ● Financial and management support ● Financial Support to Non-Governmental Organisations; Community Based Organisations; Faith Based Organisations ● Policy and legislation <ul style="list-style-type: none"> ○ Implement DSD VEP strategy, VEP policy and related legislation and guidelines.

	<i>Programme/ Sub-programme</i>	<i>Objective of Programme/ Sub-Programme</i>	<i>Goods, services and payments included and excluded</i>
			<ul style="list-style-type: none"> ○ Implement norms and standards for the sector. ● Governance <ul style="list-style-type: none"> ○ Ensure existence of inter-sectoral VE Forums in the sector. ● Provide capacity building for all service providers in the sector.
4.4	Substance Abuse, Prevention, Treatment and Rehabilitation	Design and implement integrated services for substance abuse, prevention, treatment and rehabilitation	<ul style="list-style-type: none"> ● Prevention of substance abuse <ul style="list-style-type: none"> ○ Implementation of Ke moja National awareness programme. ○ Implementation of minimum norms and standards for inpatient treatment, outpatient and community based centres. ● Governance <ul style="list-style-type: none"> ○ Registration of Treatment Centres (Administration of Act 20 of 1992). ● Policy and legislations <ul style="list-style-type: none"> ○ Policy implementation for substance abuse. ○ Implement legislation on substance abuse ○ Adhere to national and international obligations ● Establishment of support structures <ul style="list-style-type: none"> ○ Establishment and support of the provincial substance abuse Forums and Local Drug Action Committees. ● Therapeutic service implementation <ul style="list-style-type: none"> ○ Provide treatment services for substance abuse dependent persons. ○ Implementation of youth model to treat young people who are substance dependant ● Stakeholder management and support <ul style="list-style-type: none"> ○ Establishment and Management of Government Facilities. ○ Financial Support to Non-Governmental Organisations; Community Based Organisations and Faith Based Organisations. ○ Mentorship and coaching of less established organisations. ● Capacity building and evidence management <ul style="list-style-type: none"> ○ Research on substance abuse

	<i>Programme/ Sub-programme</i>	<i>Objective of Programme/ Sub-Programme</i>	<i>Goods, services and payments included and excluded</i>
			<ul style="list-style-type: none"> ○ Establish and manage helpline for Substance Abuse ○ Train lay- counsellors, NGO's and service providers. ○ Monitoring and evaluation of service delivery and service delivery partners Programme specific capacity building of service providers.
5	Development and Research	Provide sustainable development programmes which facilitate empowerment of communities, based on empirical research and demographic information	
5.1	Management and Support	Provide for the payment of salaries and administration cost of the management and support staff providing services across all sub-programmes of this programme.	<ul style="list-style-type: none"> ● Professional Development ● Professional Ethics ● Provision of tools of trade ● Overall administration and salaries of Officials that cannot be allocated directly to one or more (proportionally divided) of the other sub-programmes under the programme
5.2	Community Mobilisation	Building safe and sustainable communities through the creation of strong community networks, based on principles of trust and respect for local diversity, and nurturing a sense of belonging and confidence in local people.	<ul style="list-style-type: none"> ● Financial and management support ● Community Mobilization <ul style="list-style-type: none"> ○ Awareness campaigns ○ Dialogues ○ Community-led programming ● Supporting socio-economic well-being of individuals and communities ● Generating a sense of commonality and positive relationships <ul style="list-style-type: none"> ○ Facilitate meaningful interaction between people ● People engagement and involvement ● Myth-busting communications <ul style="list-style-type: none"> ○ Communication activities to alleviate concerns must be integrated alongside service delivery work ● Strengthening capacity and coordination of Community-Based Organisations to facilitate community development services and programmes
5.3	Institutional capacity building and support for	To support NPO registration and compliance monitoring, NPO stakeholder liaison and	<ul style="list-style-type: none"> ● Provision of support for NPO registration and compliance monitoring ● Establishment and facilitation of NPO Forums throughout the districts

	<i>Programme/ Sub-programme</i>	<i>Objective of Programme/ Sub-Programme</i>	<i>Goods, services and payments included and excluded</i>
	NPOs	communication, provide institutional capacity building, manage NPO funding and monitoring and create a conducive environment for all NPO to flourish.	<ul style="list-style-type: none"> • Provision of interventions that will improve governance of non-profit organizations • Establishment and management NPO help desks • Dissemination of NPO related information to all civil society organizations • Facilitation and Management of NPO Customer-related enquiries • Implementation civil society and NPO Capacity building programme • Coordination of all NPO funding and related activities • Provision of the funded NPO monitoring activities
5.4	Poverty Alleviation and Sustainable Livelihoods	Manage Social Facilitation and Poverty for Sustainable Livelihood programmes (including EPWP)	<ul style="list-style-type: none"> • Interventions Programmes and Services <ul style="list-style-type: none"> ○ Food For All (DSD feeding programmes included e.g. food parcels; soup kitchens; Drop-in-Centres etc. ○ Social Cooperatives ○ Income Generating Projects • Community Food Security <ul style="list-style-type: none"> ○ Community education and awareness ○ Providing support to vulnerable groups ○ Promoting local food production and consumption of healthy foods • Women Empowerment Programmes
5.5	Community Based Research and Planning	To provide communities an opportunity to learn about the life and conditions of their locality and uplift the challenges and concerns facing their communities, as well as their strengths and assets to be leveraged to address their challenges	<ul style="list-style-type: none"> • Household and community profiling • Integrated Information Management (NISIS) <ul style="list-style-type: none"> ○ Data capturing, analysis, referrals and reporting • Community and Relationship/Network Mapping • Community Economic Analysis • Community Based Planning • Development Monitoring and Evaluation • Social Impact Assessment
5.6	Youth Development	Create an environment to help young people to develop constructive, affirmative and	<ul style="list-style-type: none"> • Governance • Intervention Programmes and Services

	<i>Programme/ Sub-programme</i>	<i>Objective of Programme/ Sub-Programme</i>	<i>Goods, services and payments included and excluded</i>
		sustainable relationships while concurrently providing opportunities for them to build their competencies and needed skills to engage as partners in their own development and that of their communities.	<ul style="list-style-type: none"> ○ Leadership and Life-skills ○ National Youth Service ○ Youth Service Centres ○ Inter-generational programmes ● Evidence-based management and information support ● Support Structures
5.7	Women Development	Create an environment to help women to develop constructive, affirmative and sustainable relationships while concurrently providing opportunities for them to build their competencies and needed skills to engage as partners in their own development and that of their communities.	<ul style="list-style-type: none"> ● Governance ● Intervention Programmes and Services <ul style="list-style-type: none"> ○ Leadership and Life-skills ○ Service Centres ○ Inter-generational programmes ● Evidence-based management and information support ● Support Structures
5.8	Population Policy Promotion	To promote the implementation of the Population Policy within all spheres of government and civil society through population research, advocacy, capacity building and by monitoring and evaluating the implementation of the policy.	<ul style="list-style-type: none"> ● Governance and capacity building <ul style="list-style-type: none"> ○ Assist government departments to interpret the Population Policy in relation to their areas of responsibility. ○ Develop means to assist government departments to enhance their capacity and expertise in analysing the linkages between demographic variables and different line function policies and programmes. ● Promote advocacy for population and related development issues targeted at government leadership and civil society at all levels and spheres of government.

Human Settlements

	<i>Programme/ Sub-programme</i>	<i>Objective of Programme/ Sub-Programme</i>	<i>Goods, services and payments included and excluded</i>
1	Administration	To provide overall management in the Department in accordance with all applicable Acts and policies.	
1.1	Office of the MEC	To provide for the functioning of the office of the MEC.	This sub programme renders a: secretarial support, administrative, public relations/communication; and parliamentary support.
1.2	Corporate Services	To provide corporate support that is non-core for the department.	Providing operational support in terms of financial management, transport, procurement, human resource, legal, information systems, communication and auxiliary services in the department.
2	Housing Needs, Research and Planning	To facilitate and undertake housing delivery planning.	
2.1	Administration	To provide administrative and/or transversal project management services.	
2.2	Needs	To identify Housing Needs	
2.3	Policy	To provide a regulatory framework for Housing delivery; To develop policy guidelines, Proclamation of Acts and Amendments	To develop policy guidelines, proclamation of Acts and amendments
2.3	Planning	To develop provincial multi-year housing delivery plans; To properly plan provincial multi-year strategic housing plans by October each year	To determine Housing needs, strategy, aligning housing plans with IDP'S and environmental impact
2.4	Research	To conduct research on demand for housing	

	<i>Programme/ Sub-programme</i>	<i>Objective of Programme/ Sub-Programme</i>	<i>Goods, services and payments included and excluded</i>
3	Housing Development	To provide individual subsidies and housing opportunities to beneficiaries in accordance with the housing policy	
3.1	Administration	Administration support funded from equitable share	
3.2	Financial interventions	Facilitating immediate access to Housing Goods and Services creating enabling environments and providing implementation support	
3.3	Incremental interventions	Facilitating access to housing opportunities through a phased process	
3.4	Social and Rental intervention	Facilitating access to Rental Housing opportunities, supporting Urban Restructuring and Integration	
3.5	Rural intervention	facilitating access to housing opportunities in Rural areas	
4	Housing Asset Management Property Management	To provide for the effective management of housing	
4.1	Administration		
4.2.	Sale and transfer of Housing Properties	To provide for the Sale and transfer of Rental Stock	
4.3	Devolution of Housing Properties	Devolution of housing assets	
4.4	Enhanced Extended Discount Benefit	Enhanced Extended Benefit Scheme	
4.5.	Housing Properties Maintenance	Housing Property Maintenance	

Cooperative Governance and Traditional Affairs

	<i>Programme/ Sub-programme</i>	<i>Objective of Programme/ Sub-Programme</i>	<i>Definitions</i>
1	Administration	To provide overall management in the Department in accordance with all applicable Acts and policies.	This programme is dedicated to support the Ministry and all other services rendered to the Department as well as the Financial Management of the Department.
1.1	Office of the MEC	To provide for the functioning of the office the MEC.	This sub programme renders a secretarial support, administrative, public relations/communication; and parliamentary support.
1.2	Corporate Services	To provide corporate support to the department.	This sub programme provides operational support in terms of strategic management, financial management, logistics, transport, procurement, human resource, legal, information systems, communication and auxiliary services within the department.
2	Local Governance	To promote and facilitate viable and sustainable local governance.	This programme provides for the implementation of an institutional, administrative, financial and public participation framework
2.1	Municipal Administration	To provide management and support services to local government within the regulatory framework.	This sub programmes functions includes the: <ul style="list-style-type: none"> • Formulation and development of policy and legislation; • Management of legal matters relating to local government; • Facilitating the implementation of policy and legislative framework at municipal level; • Support Municipalities in Administrative and Institutional Capacity; • Coordinate the Municipal Transformation Process; • Advice municipalities on legal matters relating to local government • Promote cooperative governance
2.2	Municipal Finance	Monitor and support municipalities to ensure financially viable and sustainable municipalities in accordance with applicable	This sub programme facilitates the implementation of financial policy and legislative framework at municipal level and further provides for support and

	<i>Programme/ Sub-programme</i>	<i>Objective of Programme/ Sub-Programme</i>	<i>Definitions</i>
		Acts.	monitor municipal finances. It also provides for valuations
2.3	Public Participation	To deepen democracy.	Promote community participation through appropriate structures, processes and systems and facilitating access to government services.
2.4	Capacity Development	Monitor and support capacity building initiatives.	To coordinate support and capacity building initiatives.
2.5	Municipal Performance Monitoring, Reporting and Evaluation	To improve performance monitoring, reporting and evaluation.	The sub-programme functions include: <ul style="list-style-type: none"> • Improve on performance reporting. • Conduct impact assessments. • Enhance performance monitoring and data management.
3	Development and Planning	Promote Integrated Development Planning (IDP) and facilitate the development of credible and simplified IDP's.	Support the municipalities with simplified IDP.
3.1	Spatial Planning	Support municipalities with spatial planning.	Development of Spatial Development Framework.
3.2	Land Use Management	Support municipalities with effective and efficient land use administration.	Development of Land Use Management Systems.
3.3	Local Economic Development	Support and facilitate the LED frameworks.	Assist in the establishment of cooperatives.
3.4	Municipal Infrastructure	Facilitate and monitor infrastructure development within municipalities to ensure sustainable municipal services.	Support municipalities in: <ul style="list-style-type: none"> • Development of infrastructure planning and implementation. • Improve spending on grant funding (Provincial Infrastructure Grant (PIG), Municipal Infrastructure Grant (MIG) etc.) <ul style="list-style-type: none"> ▪ Operations and maintenance plan.
3.5	Disaster Management	Coordinate and support the implementation of the National Disaster Management Act and framework with the view of supporting the effective management of disaster at National, Provincial and local levels.	Co-ordinate the implementation of the National Disaster Management Act and to manage Provincial Disaster Management Structures and local centres.
3.6	IDP Coordination		

	<i>Programme/ Sub-programme</i>	<i>Objective of Programme/ Sub-Programme</i>	<i>Definitions</i>
4	Traditional Institutional Management	To promote and facilitate viable and sustainable Traditional Institutions.	Support and enhance the capacity of Traditional Authorities.
4.1	Traditional Institutional Administration	To manage institutional administrative and financial framework of the traditional institutions. To draw administrative policy guidelines, capacity building programmes and to implement capacity building programmes.	This sub programme Includes: The House of Traditional Leaders, Regional Authorities and Traditional Authorities. It is further responsible to formulate and develop policy and legislation, fulfil duties in dispute resolution, Anthropological Services, provide Administrative support and include the payment of salaries of Traditional Leaders.
4.2	Traditional Resource Administration	To support and strengthen the development capacity for structures of the Institution of Traditional Leadership.	This sub programme improves access to community services, empowerment of traditional leadership and support structures and strengthening of functional linkages with Municipalities
4.3	Rural Development Facilitation	To manage and register Traditional land rights.	This sub programme provides for the demarcation, registration and provision of land rights in Traditional areas. This sub programme also provides for the settlement of land disputes and the development of land use management plans in Traditional Authorities.
4.4	Traditional Land Administration	To promote and facilitate viable and sustainable Traditional Institutions.	Support and enhance the capacity of Traditional Authorities.
5	House of Traditional Leaders (Optional)	To exercise oversight and participate in the promulgation of legislation by the provincial legislature and oversee service delivery by government departments and municipalities on matters of African culture, customs, traditions and the general economic and developmental welfare of traditional communities.	This programme is established through an Act (Act No 6) by the Provincial Legislature to advise both the Provincial Legislature and the two lower spheres of government (Provincial & Local) on matters pertaining to Traditional Councils, customary law or such matters pertaining to the socio-economic welfare of traditional communities and rural development.
5.1	Administration of Houses of Traditional Leaders	To provide the overall administration and support services to Houses of Traditional Leaders (Provincial and Local Houses)	The sub-programme functions include: <ul style="list-style-type: none"> To provide the overall management of the Provincial House and Local Houses of Traditional Leaders To provide administrative support to the offices of the Chairperson and the Deputy Chairperson (both are full time) of the Provincial House of Traditional Leaders

	<i>Programme/ Sub-programme</i>	<i>Objective of Programme/ Sub-Programme</i>	<i>Definitions</i>
			<ul style="list-style-type: none"> • To coordinate the development of policies related to Houses of Traditional Leaders and provide overall management of the institution • Ensures comprehensive support to the members of Houses of Traditional Leaders and all sections of the institution • To coordinate Research, Policy Development and Planning for the Houses of Traditional Leaders
5.2	Committees and Local Houses of Traditional Leaders	To play the oversight role and advise the provincial and local spheres of government on matters of service delivery, proposed legislation affecting traditional communities, management of communal land, conflict resolution and socio-economic development within traditional communities.	<p>The sub-programme functions include:</p> <ul style="list-style-type: none"> • Monitoring the activities within Local Houses of Traditional Leaders • To coordinate the activities of all Committees of the four Houses of Traditional Leaders in the province <p>Committees:</p> <ol style="list-style-type: none"> 6.1. Traditional, Leadership, Claims and Dispute Committee 6.2. Tradition, Customs and Culture Committee 6.3. Justice and Legislation Committee 6.4. Social Development Committee 6.5. Target Groups Committee (Women, Children, Disabled people, HIV & AIDS infected people) 6.6. Committee of Elders (Ad hoc Committee)

Agriculture and Rural Development

	<i>Programme/ Sub-programme</i>	<i>Objective of Programme/ Sub-Programme</i>	<i>Goods, services and payments included and excluded</i>
1	Administration	To manage and formulate policy directives and priorities and, to ensure there is appropriate support service to all other programmes with regard to finance, personnel, information, communication and procurement.	
1.1	Office of the MEC	To set priorities and political directives in order to meet the needs of clients. (For the efficient running of the MECs office).	
1.2	Senior Management	To translate policies and priorities into strategies for effective service delivery and, to manage, monitor and control performance	
1.3	Corporate Services	To provide support service to the other programmes with regard to human resources management and development, Information Technology and Communication service.	
1.4	Financial Management	To provide effective support service (including monitoring and control) with regard to Budgeting, Provisioning and Procurement.	
1.5	Communication Services	This sub-programme proposes to focus on internal and external communications of the department through written, verbal, visual and electronic media as well as marketing and advertising of the departmental services.	
2	Sustainable Resource Management	To provide agricultural support services to farmers in order to ensure sustainable development and management of agricultural resources.	
2.1	Engineering Services	To provide engineering support (planning, development,	

	<i>Programme/ Sub-programme</i>	<i>Objective of Programme/ Sub-Programme</i>	<i>Goods, services and payments included and excluded</i>
		monitoring and evaluation) with regard to irrigation technology, on-farm mechanization, value adding, farm structures, resource conservation management, operation and maintenance of farm equipment, machinery, tools and implements solutions	
2.2	Land Care	To promote the sustainable use and management of natural agricultural resources	
2.3	Land Use Management	To promote the implementation of sustainable use and management of natural agricultural resources through regulated land use (Act 43 of 1983 and Act 70 of 1970)	
2.4	Disaster Risk Management	To provide support service to clients with regards to agricultural disaster risk management.	
3	Farmer Support & Development	To provide support to farmers through agricultural development programmes	
3.1	Farmer settlement and Development	To facilitate, coordinate and provide support to smallholder and commercial farmers through sustainable agricultural development within agrarian reform initiatives	
3.2	Extension and Advisory Services	To provide extension and advisory services to farmers	
3.3	Food Security	To support, advise and coordinate the implementation of pillar one of the Integrated Food Security Strategy of South Africa (IFSS).	
4	Veterinary Services	To provide veterinary services to clients in order to ensure healthy animals, safe animal products and welfare of people of South	

	<i>Programme/ Sub-programme</i>	<i>Objective of Programme/ Sub-Programme</i>	<i>Goods, services and payments included and excluded</i>
		Africa.	
4.1	Animal Health	To facilitate and provide animal disease control services in order to protect the animal and human population against identified infectious, zoonotic and / or economic diseases, through the implementation of the Animal Diseases Act (Act 35 of 1984), and primary animal health programme/projects.	
4.2	Export Control	To provide control measures including risk assessment and health certification in order to facilitate the exportation of animals and animal products.	
4.3	Veterinary Public Health	To ensure the safety of meat and meat products through the implementation of the Meat Safety Act (Act 40 of 2000), the Animal Diseases Act (Act 35 of 1984), and other relevant legislation.	
4.4	Veterinary Laboratory Services	To render veterinary diagnostic, laboratory and investigative services that will back the control of animal diseases for adherence to hygienic standards and to generate data.	
5	Research & Technology Development Services	To render expert and needs based research, development and technology transfer services impacting on development objectives	
5.1	Research	To conduct, facilitate and co-ordinate research and to participate in multi-disciplinary development projects.	
5.2	Technology Transfer Services	To disseminate information on research and technology developed to clients.	

	<i>Programme/ Sub-programme</i>	<i>Objective of Programme/ Sub-Programme</i>	<i>Goods, services and payments included and excluded</i>
5.3	Infrastructure Support Services	To provide and maintain infrastructure facilities for the line function to perform their research and other functions, i.e. experiment farms.	
6	Agricultural Economics Services	To provide timely and relevant agricultural economic services to the sector in support of sustainable agricultural and agri-business development to increase economic growth.	
6.1	Agric-Business Support and Development.	To provide Agri-Business support through entrepreneurial development, marketing services, value adding, production and resource economics.	
6.2	Macro economics Support	To provide macroeconomic and statistical information on the performance of the agricultural sector in order to inform planning and decision making.	
7	Structured Agricultural Education and Training	To facilitate and provide structured agricultural education and training in line with the Agricultural Education and Training Strategy to all participants in the agricultural sector in order to establish a knowledgeable, prosperous and competitive sector.	
7.1	Higher Education and Training	To provide accredited higher education and training from NQF levels 5 and above to anybody who desires to study in agriculture and related fields.	
7.2	Further Education & Training (FET)	To provide formal and non-formal training on NQF levels 1 to 4 through FET structured education and training programmes to all interested agricultural role players.	

	<i>Programme/ Sub-programme</i>	<i>Objective of Programme/ Sub-Programme</i>	<i>Goods, services and payments included and excluded</i>
8	Rural Development Coordination		
8.1	Development planning and monitoring	To initiate, plan and monitor development in specific rural areas (CRDP sites) across the three spheres of government in order to address needs that have been identified	Office running costs, salaries, catalyst funding (e.g. business plan development), database systems, computer equipment.
8.2	Social facilitation	To engage communities on priorities and to institutionalise and support community organisational structures (NGOs etc.)	Office running costs, salaries, database systems, computer equipment, Goods and Services for establishment and training of community organisational structures.

Public Works

	<i>Programme/ Sub-programme</i>	<i>Objective of Programme/ Sub-Programme</i>	<i>Goods, services and payments included and excluded</i>
1	Administration	To provide the Department with administrative, strategic, financial and corporate support services in order to ensure that it delivers on its mandate in an integrated, efficient, effective and sustainable manner.	Includes publicly funded goods and services utilised for governance, management, research and administration, as well as general office services, e.g. cleaning and security services, if utilised in the provincial head office and its district offices.
1.1	Office of the MEC	To render advisory, secretarial, administrative and office support services.	Render, secretarial, administrative support and office support services for the office of the MEC and the salary for the MEC and the support staff
1.2	Management of the Department	Overall management and support of the department.	Provide for the support to the office of the HOD, inclusive of the HOD's salary and the office support staff Provide for travelling and accommodation for the programme and support function issues and relates to salaries and benefits of the Programme Managers and their secretaries, telephone costs, stationery and computers. Overall management of the branch e.g. general manager, senior managers and managers of the branch. This will include the cost of office accommodation Render parliamentary, public relations and communication support for the office of the MEC.

	<i>Programme/ Sub-programme</i>	<i>Objective of Programme/ Sub-Programme</i>	<i>Goods, services and payments included and excluded</i>
1.3	Corporate support	To manage personnel, procurement, finance, administration and related support services.	<p>Provide operational support in terms of strategic management, integrated planning, financial management, Human Resource management, legal services, supply chain management, communication, information technology, transport logistics management and office buildings management.</p> <p>Management of contracts between Transport and PPP service Provider on the provisioning and maintenance of government motor vehicles to the provincial departments; Rental of departmental fleet.</p>
2	Public Works Infrastructure	To provide a balanced and equitable provincial government building infrastructure by promoting accessibility that is sustainable, integrated and environmentally sensitive which supports economic development and social empowerment.	<p>This programme includes all expenditure of a current and capital nature relating to the construction, rehabilitation and maintenance of building infrastructure. This includes expenditure on professional and technical services such as consultants, contractors.</p> <p>It also includes project expenditure on the Expanded Public Works Programme done in support of building infrastructure provision.</p>
2.1	Programme support	Overall management and support of the program; to manage the activities of the professional components strategically; to render an administrative support service to the professional components with regard to provincial government building infrastructure and property management its management administration, financial matters and supply chain management .	Provides operational support to the Programme for the Programme Managers, their support staff and all related costs (including office accommodation)
2.2	Planning	<p>Management of the Demand for infrastructure.</p> <p>Development, monitoring and enforcement of built sector and property management norms and standards .</p>	<p>Provides technical and administrative services pertaining built and property related matters in the province.</p> <p>The actual implementation cost of the projects will be captured under the appropriate sub-programmes.</p>

	<i>Programme/ Sub-programme</i>	<i>Objective of Programme/ Sub-Programme</i>	<i>Goods, services and payments included and excluded</i>
		<p>Assist in the development of user asset management plans.</p> <p>Development of Custodian Management Plans.</p> <p>Development of Infrastructure Plans.</p> <p>Development of Infrastructure Implementation Plans</p>	
2.3	Design	Design of new and upgrading building infrastructure – the intention is that plans should be ready for funding and will include only 4 of the 6 procab stages namely [1] project inception,[2] concept design [3] design development and stage [4] projects documentation.	The actual implementation cost of the projects from inception to project documentation will be capture under the appropriate sub-programmes.
2.4	Construction	New construction, upgrading and refurbishment and will entail two of the procab stages namely stage [5] Construction Period and Contract Administration and stage 6 project close out and debriefing.	The actual implementation cost of the projects contract administration to project close up and debriefing will be captured under the sub programme. This will include consultant and contractor cost as well as the salaries of staff that are used for own account construction.
2.5	Maintenance	<p>Will entail the following four maintenance activities and or sub-sub programmes:</p> <p style="padding-left: 40px;">2.5.1 Routine maintenance</p> <p style="padding-left: 40px;">2.5.2 Schedule maintenance</p> <p style="padding-left: 40px;">2.5.3 Conditions assessment of all buildings</p> <p style="padding-left: 40px;">2.5.4 Alterations</p> <p>Alterations refers to changes that are required for reasons other than 'maintaining the asset, e.g. changes to interior walls</p>	The actual implementation cost of the projects will be captured under the sub programme. This will include consultant and contractor cost as well as the salaries of staff that are used for own account maintenance.
2.6	Immovable Asset Management	To manage the property portfolio of the province; to establish and manage the provincial strategic and infrastructure plan; to provide accommodation for all provincial departments and other	To provide for the buying, selling, provision of accommodation, Asset and property control as well as technical support to client departments. This sub programme provides for the salaries of professional staff. Provides for the

	<i>Programme/ Sub-programme</i>	<i>Objective of Programme/ Sub-Programme</i>	<i>Goods, services and payments included and excluded</i>
		<p>institutions; to acquire and dispose of accommodation in terms of the plan and in terms of the Western Cape Land Administration Act, 1998 (Act 6 of 1998).which entails:</p> <ul style="list-style-type: none"> • Acquiring and disposal of properties • Manage leasing in of properties • Managing leasing out of redundant government properties • Collection of revenue and revenue generation • Management of the asset register • Management of the lease management tools • Monitor the utilisation of provincial government facilities • Management of payment of all utilities 	<p>rental of accommodation to client departments, while the cost associated may include: rates, taxes, rent, security and municipal services..</p> <p>The actual cost of the item will be captured under the appropriate sub-sub programmes.</p>
2.7	Facility Operations	<p>To manage the operations of buildings including facilities management, cleaning, greening, beautification, interior decoration and designs and day to day preventative maintenance of electronic, electrical, and mechanical equipment All services related to managing a building, The actual implementation cost of the projects will captured under the appropriate sub-sub programmes, including security services.</p>	<p>Provide for the smooth and functional operations and management of provincial government buildings</p> <p>The actual implementation cost of the projects will be captured under the appropriate programmes.</p>

	<i>Programme/ Sub-programme</i>	<i>Objective of Programme/ Sub-Programme</i>	<i>Goods, services and payments included and excluded</i>
3.	Expanded Public Works Programme	To manage the implementation of programmes and strategies that lead to the development and empowerment of communities and contractors. This includes the provincial management and co-ordination of the Expanded Public Works Programme	This programme includes the management and co-ordination expenditure on the Expanded Public Works Programme. The actual implementation cost of the projects will capture under the appropriate programmes.
3.1	Programme support	Overall management and support of the branch. including provision of back office technical administration ,provision of built sector knowledge management services , finance ,built sector supply chain management and management of stores ,telecommunications as well as serving as the co coordinating division of the branch	Provides operational support to the Programme for the Programme Manager, their support staff and all related costs (including office accommodation) Here the salaries of administrative and professional staff had been included.
3.2	Community Development	Programmes to bring about the development and empowerment of impoverished communities.	Provides for the expenditure related to the development of community empowerment.
3.3	Innovation and Empowerment	Programmes to develop contractor empowerment, development and Training including learnerships.	Provides for the expenditure related to contractor development, training programmes and learnerships.
3.4	Co-ordination and Compliance Monitoring	This sub-programme includes the management and co-ordination expenditure on the Expanded Public Works Programme.	Provides for all costs related to management and co-ordination of the EPWP

Transport

	<i>Programme/ Sub-programme</i>	<i>Objective of Programme/ Sub-Programme</i>	<i>Goods, services and payments included and excluded</i>
1	Administration	To provide the Department with the overall management and administrative, strategic, financial and corporate support services in order to ensure that it delivers on its mandate in an integrated, efficient, effective and sustainable manner.	<i>Includes</i> publicly funded goods and services utilised for governance, management, research and administration, as well as general office services, e.g. cleaning and security services.
1.1	Office of the MEC	To render advisory, parliamentary, secretarial, administrative and office support services	Render parliamentary, secretarial, administrative support and office support services for the office of the MEC. This includes the salaries for the MEC and support staff
1.2	Management of the Department	Overall management and support of the department.	Provide for the support to the office of the HOD, inclusive of the HOD's salary and the office support staff. Overall management of the branch. Provide for travelling and accommodation for the programme and support function issues and relates to salaries and benefits of the Programme Managers and their secretaries, telephone costs, stationery and computers.
1.3	Corporate support	To manage personnel, procurement, finance, administration and related support services.	Provide operational support in terms of, Financial Management, Human Resource Management, Legal Services, Supply Chain Management, Communications, Information Technology, Knowledge Management, Transport Logistics Management and Office Buildings Management (this includes maintenance and accommodation needs such as rentals?) Management of contracts between Transport and PPP service Provider on the provisioning and maintenance of government motor vehicles to the provincial departments; Rental of departmental fleet; augmentation of the capital in the GMT trading account.

	<i>Programme/ Sub-programme</i>	<i>Objective of Programme/ Sub-Programme</i>	<i>Goods, services and payments included and excluded</i>
1.4	Departmental Strategy	Provide operational support in terms of strategic management, strategic planning, Monitoring and Evaluation, integrated planning and coordination across all spheres of government, departments and the private sector organisations including policy development and co-ordination.	To provide for strategic management and integrated planning for transport network planning and the integration of transport and spatial/development planning. This will include all planning with all spheres of government in the development of IDP's, ITP's etc. And includes Monitoring and Evaluation of the department
2	Transport Infrastructure	To promote accessibility and the safe, affordable movement of people, goods and services through the delivery and maintenance of transport infrastructure that is sustainable, integrated and environmentally sensitive, and which supports and facilitates social empowerment and economic growth.	This programme includes all expenditure of a current and capital nature relating to the planning, design, construction, rehabilitation, maintenance and repair of all infrastructure supporting all modes of transport. It also includes project expenditure on the Expanded Public Works Programme done in support of the infrastructure provision.
2.1	Programme support Infrastructure	Overall management and support of the program.	Provides operational support to the Programme for the Programme Managers, their support staff and all related costs (including office accommodation). Includes administrative support wrt road proclamations and financial matters.
2.2	Infrastructure Planning	Provides planning for all modes of transport including the movement of goods and passenger to integrate transport and spatial planning Provides for the planning and co-ordination towards the formulation of provincial transport policies and statutory plans. Planning of integrated modal transport facilities and systems for all modes of transport including non motorised transport. To promote and improve safety on the transport infrastructure. To facilitate the provision of road safety audits on all roads	Provides for the integrated network planning, route identification, environmental planning, land use management and technical support. Transport planning for all modes of transport and related matters, implementation of the legislated statutory plans to be conducted e.g.: Infrastructure Plans, Integrated Transport Plans (ITP's), Public Transport Plans (PTP's), Integrated Public Transport Plans (IPTR's) and Current Public Transport Records (CPTR's); All expenditure related to the planning of multi-modal transportation facilities and Transport Intelligent Systems to facilitate the seamless transition from one mode of transport to another mode It includes all costs related to undertake road and transport audits to ensure the safety of people while utilising all transport infrastructure and the development of

	<i>Programme/ Sub-programme</i>	<i>Objective of Programme/ Sub-Programme</i>	<i>Goods, services and payments included and excluded</i>
		<p>and transport infrastructure to ensure safe traffic and people movement.</p> <p>The provision of data collection services; research to provide management information systems for the provincial road network. (e.g.: road condition, traffic counts and accident data).</p>	<p>safety precautionary facilities at identified hazardous locations.</p> <p>It includes the management of all data systems that are utilised in road and transport planning consisting of asset management systems, infrastructure network condition assessment, traffic counting and monitoring of traffic flows and accident data</p>
2.3	Infrastructure Design	To provide design, of road and transport infrastructure including all necessary support functions such as Environmental Impact Assessments, Traffic Impact Assessments, survey, expropriation, material investigations and testing.	<p>To determine appropriate standards for the provision, upgrading and co-ordination of design for road and transport infrastructure projects with regards to geometric, structures and materials.</p> <p>Ensure adherence to Environmental Impact Assessments on infrastructure projects.</p> <p>This sub programme also provides for the support services of Drawing Office, Survey, Design, Land Acquisition, expropriation, technical support and traffic surveys.</p> <p>Designs for the upgrading and development of infrastructure relating to public transport, e.g. taxi ranks bus terminals and inter-modal transfer facilities.</p>
2.4	Construction	To develop new, re-construct, upgrade and rehabilitate road and transport infrastructure.	<p>This sub programme includes reconstruction, rehabilitation, capacity increases, geometric improvements, safety improvements, accessibility and development projects for road and transport infrastructure of capital expenditure. It includes implementation, either using own resources or in co-operation with municipalities the public transport infrastructure required for providing services into their transport plans.</p> <p>This includes costs related to the construction of Traffic Control centres (weighbridges stations) and WIMS (Weigh in Motion Stations)</p>

	<i>Programme/ Sub-programme</i>	<i>Objective of Programme/ Sub-Programme</i>	<i>Goods, services and payments included and excluded</i>
			It includes the training costs of technical staff and the costs of the technical and administrative support staff
2.5	Maintenance	To effectively maintain road and transport infrastructure.	<p>This sub programme includes all activities related to the maintenance of road and transport infrastructure of a current nature that preserves it to its original design.</p> <p>It includes all maintenance activities such as, routine, safety, preventative, and periodic.</p> <p>It includes implementation, either using own resources or in co-operation with municipalities the public transport infrastructure maintenance required for providing services to their transport plans.</p> <p>This includes costs related to the maintenance of Traffic Control centres (weighbridges stations) and WIMS.</p> <p>It includes the costs of the technical and administrative support staff and training costs, maintenance of the departmental plant and equipment.</p>
3.	Transport Operations	To plan, regulate and facilitate the provision of integrated land transport services through co-ordination and co-operation with national planning authorities, CBO's, NGO's and the private sector in order to enhance the mobility of all communities particularly those currently without or with limited access.	To include all costs involved in Public transport management and service delivery including the Planning, co-ordination of the operator in the transport industry.
3.1	Programme Support Operations	Overall management and support of the programme.	Provides operational support to the Programme for the Programme Manager, their support staff and all related costs (including office accommodation)

	<i>Programme/ Sub-programme</i>	<i>Objective of Programme/ Sub-Programme</i>	<i>Goods, services and payments included and excluded</i>
3.2	Public Transport Services	The management of integrated land transport contracts to provide mobility to the commuters.	<p>Management of public transport contract's (subsidised/ commercial/ PPP's) including the management of the subsidies for the public transport operators.</p> <p>This includes the payment of subsidies for providing public transport services to the community based on an agreement between the government and the operator.</p>
3.3	Transport Safety and Compliance	<p>To manage / co-ordinate and facilitate the transport safety and compliance in all modes with related legislation, regulations and policies through pro-active and reactive tactics and strategies</p> <p>This includes the monitoring of public transport operators in terms of national and provincial legislation to ensure safety of commuters</p> <p>This will include safety education, awareness, training and development of operators to enable them to provide the required level of service delivery.</p>	<p>To promote and improve safety on the all transport systems and to enforce compliance with public transport legislation and regulations as well as the liaison and co-ordination of provincial safety and compliance initiatives to resolve issues of conflict and ensure adherence to the conditions of the operating licence.</p> <p>This includes the monitoring of public transport operators and subsidies</p> <p>The provision of road safety education and awareness to the public including expenditure related to the communication and media releases, equipment and material as well as the liaison and co-ordination of provincial safety and compliance initiatives</p> <p>It includes all the costs related to safety awareness programmes such as Conducting Road Shows for children and adults to promote safety awareness and passengers rights and the Development of road safety education centres</p>
3.4	Transport Systems	To manage and operate public transport systems and the support services required such as; Mass movement systems, Intelligent traffic systems, Fare management systems, integrated ticketing system, electronic traffic signs etc.	All costs related to the management and operating of public transport systems that manage transport solutions
3.5	Infrastructure Operations	To manage transport terminals such as inter modal terminals, air passenger and freight terminals.	Provides for the running costs including staff salaries to maintain the provincial terminal s such as inter modal facilities, airports and harbours.

	<i>Programme/ Sub-programme</i>	<i>Objective of Programme/ Sub-Programme</i>	<i>Goods, services and payments included and excluded</i>
4.	Transport Regulation	To ensure the provision of a safe transport environment through the regulation of traffic on public infrastructure, law enforcement, implementation of road safety education and awareness programmes and the registration and licensing of vehicles and drivers.	To include all costs related to overall management of road traffic and safety in the province.
4.1	Programme Support Regulation	Overall management and support of the programme	Provides operational support to the Programme for the Programme Managers, their support staff and all related costs (including office accommodation)
4.2	Transport administration and licensing	To monitor and control the registration and licensing of all motor vehicles and to render services regarding the administration of applications in terms of the National Road Traffic Act, (Act 93 of 1996 Implementation of laws and regulation relating to vehicle registration and licensing, vehicle fitness testing and driver fitness testing.	Expenditure related to motor vehicle registration and licensing including the costs related to eNaTIS This sub programme also includes monitoring collection of revenue from motor vehicle licence fees; miscellaneous fees pertaining to vehicle and driver fitness testing, assistance and advice to motorists and municipal agents through a help desk and maintenance of a toll free telephone service; This also includes the monitoring activities of all vehicle testing stations, vehicle registering authorities and driving licence testing centres.
4.3	Operator Licence and Permits	The management, approval and control of registering of transport operators and the issuing of all licences and permits required in terms of legislation The management and control of registering of transport operators and the issuing of all licenses and permits required in terms of legislation (setting of Provincial Regulatory Entity and support)	All the statutory boards in the department relating to public transport and their expenditure. E.g. urban transport fund, permit boards and others. Provides for the salaries and benefits paid to staff for issuing permits/operating licenses in terms of the Licence Road Transport Board and Taxi register. Sitting allowances paid to Board members and catering costs. To include all costs involved in the processing and issuing of operator licences and permits. Include all costs related to Provincial Regulatory Entity This includes permits for abnormal loads, sporting events and the transport of hazardous goods.

	<i>Programme/ Sub-programme</i>	<i>Objective of Programme/ Sub-Programme</i>	<i>Goods, services and payments included and excluded</i>
4.4	Law enforcement	To maintain law and order for all modes of transport by providing quality traffic policing (law enforcement) services as stipulated by relevant legislation. This also includes overloading control along the road network	This sub programme provides for all costs related to traffic policing for all modes of transport, and related equipment. Including all costs related to the traffic officers performing law enforcement tasks, while ensuring passenger safety and attending to emergencies and accidents. The cost of Training Traffic Officers, technical support, inspectorates and safety units. Includes all costs for operating Traffic Control centres and weighbridges.
5.	Community Based Programmes	To manage the implementation of programmes and strategies that lead to the development and empowerment of communities and contractors. This includes the provincial management and co-ordination of the Expanded Public Works Programme	This programme includes the management and co-ordination expenditure on the Expanded Public Works Programme. The actual implementation cost of the projects will be captured under the appropriate programmes.
5.1	Programme Support Community Based	Overall management and support of the programme.	Provides operational support to the Programme for the Programme Manager, their support staff and all related costs (including office accommodation)
5.2	Community Development	Programmes to bring about the development and empowerment of impoverished communities	Provides for the expenditure related to community development programmes and liaison.
5.3	Innovation and Empowerment	Programmes to develop contractor empowerment, development of new programmes and training. It also includes learner ships and NYS	Provides for the expenditure related to contractor development, training programmes and learnerships.
5.4	EPWP Co-ordination and Monitoring	This sub-programme includes the management and co-ordination of expenditure on the Expanded Public Works Programme.	Provides for all costs related to management and co-ordination of the Expanded Public Works Programme.

Sport, Arts & Culture

	<i>Programme/ Sub-programme</i>	<i>Objective of Programme/ Sub-Programme</i>	<i>Goods, services and payments included and excluded</i>
1	Administration	To conduct the overall management and administrative support of the department	
1.1	Office of the MEC	Provide administrative, client liaison and support service to the Provincial Minister	
1.2	Corporate Services	Rendering of an internal and external communication and marketing service, manage the overall administration of the Department which includes financial management human resource management and development, registry, messenger services, legal administration and transport services.	
2	Cultural Affairs	To promote culture, conserve and manage the cultural, historical assets and resources, of the province by rendering various services.	
2.1	Management	Providing strategic managerial direction to Cultural Affairs.	
2.2	Arts and Culture	Assistance to organizations for the conservation, promotion and development of culture in terms of the Cultural Commission and Cultural Councils Act and the South African Geographical Names Act, and Cultural management support services.	
2.3	Museum Services	Provincial Museum service, Provincial museums in terms of Ordinance 8 of 1975 Province-Aided museums in terms of Ordinance 8 of 1975 Local museums in terms of Ordinance 8 of 1975.	

	<i>Programme/ Sub-programme</i>	<i>Objective of Programme/ Sub-Programme</i>	<i>Goods, services and payments included and excluded</i>
2.4	Heritage Resource Services	Providing assistance to Heritage Council for heritage resource management in the province in terms of the National Resources Act.	
2.5	Language Services	Assistance to the Provincial Language Committee in terms of the Languages Act.	
3	Library and Archives Services	Assist local library authorities in rendering of public library services and providing of an Archive service in the province.	
3.1	Management	Providing strategic managerial direction to Library Service.	
3.2	Library Services	This sub programme provides for Library and Information Services in line with relevant applicable legislation and Constitutional mandates.	
3.3	Archives	Archive support services in terms of the National Archives Act and other relevant legislation.	
4	Sport and Recreation	The programme provides assistance to provincial sport associations and other relevant bodies to stimulate the development of sport. Formulate inputs regarding sport policy and promote sport programmes. Stimulate and present capacity building programmes. Control, promote, and develop the provincial sport academy. Develop and contribute towards sport marketing strategies. Facilitate development of facilities with a view to improving life of the disadvantaged. Promote and develop sport tourism through major events.	
4.1	Management	Provide sport management functions, transport, and administrative functions to the Directorate.	

	<i>Programme/ Sub-programme</i>	<i>Objective of Programme/ Sub-Programme</i>	<i>Goods, services and payments included and excluded</i>
4.2	Sport	Provide assistance to provincial sport associations and other relevant bodies to stimulate the Development of sport. Formulate inputs regarding sport policy and promote sport programmes. Stimulate and support capacity building programmes. Control, promote, and develop the Provincial Sport Academy. Develop and contribute towards Sport Marketing Strategies. Facilitate development of facilities with a view to improving of life of disadvantaged. Promote and develop Sport Tourism through major events.	
4.3	Recreation	Provide financial assistance to sport federations for development programmes and special incentives to those sport people from the province. Manage and present specific development programmes. Provide assistance to recreation bodies for specific development purposes. Use Sport and recreation to address the HIV/AIDS pandemic, introduce activities to promote and encourage an active and healthy lifestyle.	
4.4	School Sport	Develop policies and conduct research regarding school sport. Monitor and evaluate all programmes pertaining to school Sport and promote adequate facilities. Ensure that all learners have access to sport activities, benefits associated with school sports accrue to all learners.	

Department of the Premier

	<i>Programme/ Sub-programme</i>	<i>Objective of Programme/ Sub-Programme</i>	<i>Goods, services and payments included and excluded (what is the money going to buy)</i>
1	Administration	To provide administrative support to the Premier, Executive Council and the Director-General in fulfilling their legislative and oversight function and in promoting good corporate governance.	Includes all administration related costs pertaining to the general administration of the department.
1.1	Premier Support	To provide logistical, administrative and advisory support to the Premier in executing the constitutional mandate and statutory duties.	Includes all payments related to the Premier as per the Ministerial Handbook and the Financial Manual (Personnel serving Executing Authorities).
1.2	Executive Council Support	To render secretariat support services to the Executive Council, clusters and key provincial committees.	Includes all payments related to the Executive Council as well as various clusters.
1.3	Director-General Support	To provide operational support to the Director-General in strategically managing the province.	Includes all payments related to the Director-General.
1.4	Financial Management	To provide financial management support and advisory services.	Includes all payments related to the Chief Financial Officer and specific related payments for the department.
1.5	Programme Support: Administration	Provide admin support to the programme manager	
2	Institutional Development	To improve service delivery through institutional capacity building and transformation management	Includes all Programme 2 related payments.
2.1	Strategic Human Resources	To provide strategic direction on human resource management and service delivery.	Payments relating to all Human Resource Management functions.
2.2	Information Communications Technology (ICT)	To provide strategic information, knowledge and information communication technology management, leadership and support.	Payments relating to all Information Communications Technology (ICT) functions.
2.3	Legal Services	To provide legal and advisory support services.	Payments relating to all Legal Services functions.
2.4	Communication Services	To provide strategic communication leadership and support.	Payments relating to all Communication Services functions.
2.5	Programme Support:	Provide admin support to the programme manager	

	<i>Programme/ Sub-programme</i>	<i>Objective of Programme/ Sub-Programme</i>	<i>Goods, services and payments included and excluded (what is the money going to buy)</i>
	Institutional Development		
3	Policy and Governance	To initiate the development and implementation of policies and strategies to achieve a coordinated approach towards sustainable provincial growth and development.	Includes all Programme 3 related Payments.
3.1	Special Programmes	To coordinate and facilitate Human Rights issues.	Payments relating to all Human Rights issues.
3.2	Intergovernmental Relations	To promote intergovernmental relations.	Payments relating to intergovernmental relations.
3.3	Provincial Policy Management	To coordinate and facilitate integrated development through policy development, implementation, monitoring and evaluation.	Payments relating to intergovernmental relations.
3.4	Traditional Affairs/ House	To provide support to the institution of traditional leadership and ensuring the implementation of the relevant legislation.	Payments relating to intergovernmental relations.
3.5	Premier's Priority Programmes	To promote and facilitate the implementation of identified strategic projects commissioned by the Premier and/or EXCO	Payments relating to intergovernmental relations.
3.6	Programme Support: Policy and Governance	Provide admin support to the programme manager	

Economic Development

	<i>Programme / Sub-programme</i>	<i>Objective of programme / sub-programme</i>	<i>Goods, services and payments included and excluded (what is the money going to buy)</i>
1	Administration	Provide leadership, strategic management in accordance with legislation, regulations, and policies and ensure appropriate support service to all other programmes.	
1.1	Office of the MEC	To effectively and efficiently manage and direct the activities of the MEC.	
1.2	Office of the HOD	To manage and direct the departmental transversal administrative programmes that give leadership to the department. To effectively maintain an oversight function of the whole department's mandate and function.	
1.3	Financial Management	To provide an effective financial management function. To ensure implementation of the PFMA and other related financial regulations and policies To provide a planning and budgeting support to the Department To ensure that risk management	
1.4	Corporate Services	The programme provides the strategic support function to the department. This function is made up of Human Resource Management & Development, Labour Relations, Legal, IT & Corporate Communication.	
2.	Integrated Economic Development Services	To promote and support economic development through shared partnerships.	
2.1	Enterprise Development	To support and promote development of business enterprises.	

	<i>Programme / Sub-programme</i>	<i>Objective of programme / sub-programme</i>	<i>Goods, services and payments included and excluded (what is the money going to buy)</i>
2.2	Regional and Local Economic Development	To promote economic growth and development of regional and local economies in partnership with key stakeholders by aligning LED initiatives with Government	
2.3	Economic Empowerment	To facilitate the process of empowerment and creation of an enabling business environment for PDIs.	
3.	Trade and Sector Development	To stimulate economic growth through industry development, trade and investment promotion.	
3.1	Trade and Investment Promotion	To facilitate trade, export promotion and attract investment.	
3.2	Sector Development	To implement strategies for the positioning of the industrial sector as a key contributor to economic growth and development.	
3.3	Strategic Initiatives	To facilitate the implementation of strategic programmes that will stimulate the competitiveness of priority sectors.	
4.	Business Regulation and Governance	To ensure an enabling socially responsible business environment that allows for predictability.	
4.1	Governance	To promote good governance of public entities and agencies	
4.2	Regulation Services	To lobby against and address barriers in the broader business environment which inhibits business development.	
4.3	Consumer Protection	To develop, implement and promote measures that ensure the rights and interests of all consumers.	

	<i>Programme / Sub-programme</i>	<i>Objective of programme / sub-programme</i>	<i>Goods, services and payments included and excluded (what is the money going to buy)</i>
4.4	Liquor Regulation	To promote and maintain an effective and efficient regulatory system for the liquor industry.	
4.5	Gambling and Betting	To promote and maintain an effective and efficient regulatory system for the gambling and betting industry.	
5.	Economic Planning	To develop provincial economic policies and strategies to achieve and measure sustainable economic development.	
5.1	Policy and Planning	To develop provincial economic policies and strategies.	
5.2	Research and Development	To conduct economic research	
5.3	Knowledge Management	To contribute to the creation of knowledge economy	
5.4	Monitoring & Evaluation	To determine the effectiveness and impact of provincial policy objectives and strategies	
6.	Tourism		
6.1	Tourism Planning	Create an enabling tourism environment through legislation, policy and strategy development	
6.2	Tourism Growth and Development	Create demand and supply for tourism	
6.3	Tourism Sector Transformation	Ensure sustainability and tourism sector transformation	

Environmental Affairs

	<i>Programme/ Sub-programme</i>	<i>Objective of Programme/ Sub-Programme</i>	<i>Goods, services and payments included and excluded</i>
1.	Administration	Provide overall management of the department and centralized support services. The programme seeks to provide high quality strategic support encompassing Legal Services, Communications, Human Resources, Information Communication Technology and Facilities Management, that enables the department to effectively render its core function.	Publicly funded goods and services utilised for governance, management, communication, strategic planning and administration, as well as general office services, e.g. cleaning and security services, if utilised in the provincial head office and any regional or district offices.
1.1	Office of the MEC	Render advisory, secretarial, administrative and office support services to the MEC, including parliamentary liaison services	Secretarial and administrative support; in addition to public relations and communication support. The sub-programme also includes parliamentary support.
1.2	Senior Management (HOD)	Oversight of Public Entities, compliance with legislative requirements and governance framework and overall management of the department. Overall management of the department including HOD, senior managers and managers of the regions or districts (if any).	All administrative and personnel support to the HOD, including the HOD's secretarial and office support. Also includes the HOD's salary. Includes all disbursements and administrative expenses incurred in the provision of support to senior managers and their support staff. Are Senior Managers salaries included? Costs for regional managers and their support such as secretaries, human resource, finance and supply chain management. Are Regional Managers salaries included? Are there clear and unambiguous definitions of Senior Managers and Regional Managers?

	<i>Programme/ Sub-programme</i>	<i>Objective of Programme/ Sub-Programme</i>	<i>Goods, services and payments included and excluded</i>
1.3	Corporate Services	<p>Manage human resources, the supply chain, administration, corporate legal services and related support and developmental services.</p> <p>Provide external corporate communications services and press releases (not specific to environmental programmes or campaigns)</p>	<p>Provision of operational support in terms of strategic management, legal, and auxiliary services in the department. This includes goods and services which are generic and not specific to the environment function.</p> <p>Includes general information technology (IT) support.</p> <p><i>Excludes</i> management of environmental information, and requests from the public for environmental information (see sub-programme 2.3)</p> <p>Includes human resources management, along with internal training and development of all departmental staff</p> <p>Includes Departmental communication and press releases</p> <p><i>Excludes</i> the development of promotional and educational materials aimed at promoting public awareness (see programme 6)</p>
1.4	Financial Management	<p>Ensure effective preparation and implementation of a strategic and financial plan and budget for the Department and the judicious application and control of public funds.</p> <p>Ensure that accurate financial accounts are kept and that financial procedures are being adhered to and for proper, effective and efficient use of resources within the Public Service Act, 1994 and the Public Finance Management Act, Act 1 of 1999.</p>	<p>Includes all matters relating to financial management systems, including procurement, preparation of financial statements and annual financial reports.</p>
1.5	Sector Skills Development and Training	<p>Co-ordination and implementation of environment related skills development and learnership programmes for designated beneficiaries as well as implementation of priority human resource development initiatives for the sector.</p>	<p>Includes all salaries and administration cost of staff related to the functioning of this sub-programme</p> <p>Includes all goods and services associated with the development of sector skills, including the development of course curriculum and identification of</p>

	<i>Programme/ Sub-programme</i>	<i>Objective of Programme/ Sub-Programme</i>	<i>Goods, services and payments included and excluded</i>
			sector skills gaps. <i>Excludes</i> training and development of internal staff (see sub-programme 1.3)
2.	Environmental Policy, Planning and Coordination	Ensure the integration of environment objectives in national, provincial and local government planning, including provincial growth and development strategies, and local economic development plans and integrated development plans. This programme includes cross-cutting functions, such as research, departmental strategy and information management.	Includes costs related to planning and co-ordination for the formulation of provincial environmental policy and the development of strategic plans for integrated environmental management. Includes the facilitation preparation and monitoring of the implementation of integrated plans, and the development of strategic planning for land use. These costs may include professional services rendered. Includes support for travelling and accommodation for the programme and support function and all administrative costs related to salaries and benefits of the sub-programme managers.
2.1	Intergovernmental Coordination, Spatial and Development Planning	Facilitate cooperative and corporate governance and promote implementation of intergovernmental sector programmes.	Includes all salaries and administration cost of staff related to the functioning of this sub-programme Includes all goods and services associated with the coordination of integrated environmental planning. Includes costs related to the development and implementation of EMPs and/or EIPs
2.2	Legislative Development	Ensure that legislation, policies, procedures, systems and guidelines are developed to guide environmental decisions.	Includes all salaries and administration cost of staff related to the functioning of this sub-programme Includes goods and services associated with the development of provincial legislation and policy.
2.3	Research and Development Support	Ensures that over-arching research and development activities required for policy coordination and environmental planning is	Includes all salaries and administration cost of staff related to the functioning

	<i>Programme/ Sub-programme</i>	<i>Objective of Programme/ Sub-Programme</i>	<i>Goods, services and payments included and excluded</i>
		undertaken	of this sub-programme Includes goods and services associated with environmental research and development for policy coordination and environmental planning where such research is not specific to a single area of environmental regulation.
2.4	Environmental Information Management.	Facilitating environmental information management for informed decision making. Develop an integrated state of the environment reporting system including the collection of data and development of provincial environmental performance indicators Develop and manage GIS systems to support reporting, spatial information, impact assessments and various information systems as required by legislation.	Includes all salaries and administration cost of staff related to the functioning of this sub-programme Includes all goods and services related to the collection and management of provincial environmental performance indicators. Includes development and operating costs of GIS systems to support reporting and planning requirements, including costs of environmental or spatial data. Includes the processing of public requests for environment information collected and managed by the department. This includes systems for the receipt of complaints and incident reporting and for ensuring that such notifications are responded to. <i>Excludes</i> generic IT support (see sub programme 1.3)
2.5	Climate Change Management	Develop strategies to respond to the challenges and potential impact of climate change including the development of provincial climate policy and programmes. Includes both greenhouse gas mitigation response and vulnerability and adaptation responses to climate change. Implement relevant tools such as a greenhouse gas inventory and	Includes all salaries and administration cost of staff related to the functioning of this sub-programme Includes any specific goods and services associated with the development of climate change policies, plans and support tools. Includes costs of ensuring that broad provincial planning takes climate

	<i>Programme/ Sub-programme</i>	<i>Objective of Programme/ Sub-Programme</i>	<i>Goods, services and payments included and excluded</i>
		vulnerability maps as required.	change issues into account.
3	Compliance and Enforcement	<p>Ensure that environmental compliance monitoring systems are established and implemented.</p> <p>Enforcement of legislation and environmental authorisations.</p> <p>Building compliance monitoring and enforcement capacity through the establishment, training of environmental management inspectorates.</p> <p>Acting on complaints and notifications of environmental infringements and acting to monitor these complaints and enforce environmental compliance where required.</p>	
3.1	Environmental quality management, compliance and enforcement	Ensuring environmental quality management through compliance monitoring and enforcement including Section 24 Administration	<p>Includes all salaries and administration cost of staff related to the functioning of this sub-programme</p> <p>Includes goods and services associated with monitoring of compliance with Environmental Authorisation conditions and monitoring of compliance with strategic environmental frameworks and spatial plans.</p> <p>Includes costs of inspections related to any environmental quality authorisations or suspected infringements and any associated monitoring equipment or professional services.</p> <p>Includes costs of enforcement actions, including legal services.</p>

	<i>Programme/ Sub-programme</i>	<i>Objective of Programme/ Sub-Programme</i>	<i>Goods, services and payments included and excluded</i>
3.2	Biodiversity management compliance and enforcement	<p>Ensuring an effective biodiversity conservation and management system through the compliance monitoring and enforcement of all biodiversity authorisations/permits.</p> <p>Monitoring, investigation and prevention of any actions contravening legislation intended to support biodiversity conservation and management, including enforcement of relevant legislation.</p>	<p>Includes all salaries and administration cost of staff related to the functioning of this sub-programme</p> <p>Includes all goods and services associated with biodiversity compliance monitoring and responding to suspected infringements.</p> <p>Includes all goods and services associated required for inspections related to biodiversity authorisations and any associated monitoring equipment or professional services.</p> <p>Includes costs of enforcement actions, including legal services.</p>
4	Environmental Quality Management	Establish legislation, policies, norms, standards and guidelines for environmental impact management, air quality management and management of waste and pollution at provincial and local spheres of government.	
4.1	Impact Management	<p>Facilitating environmental impact mitigation to promote sustainable development and a safe, healthy and sustainable environment.</p> <p>Implementation of an EIM system through various tools including Environmental Impact Assessments, and environmental authorisation systems.</p> <p>Supporting an effective EIM system through various tools including Environmental Management Frameworks (EMFs) and other planning tools.</p>	<p>Includes all Salaries and administration cost of staff related to the functioning of this sub-programme</p> <p>Includes all goods and services associated with developing and implementing an effective EIM system, including the processing of EIAs and issuance of Environmental Authorisations.</p> <p>Includes goods and services related to the development and maintenance of any management frameworks or strategic environmental plans.</p>
4.2	Air Quality Management	Improve air and atmospheric quality through the implementation of air	Includes all salaries and administration cost of staff related to the functioning

	<i>Programme/ Sub-programme</i>	<i>Objective of Programme/ Sub-Programme</i>	<i>Goods, services and payments included and excluded</i>
		<p>quality management legislation, policies and system at provincial level. Support air quality management efforts at local, national and international levels.</p> <p>Implement air quality management tools such as the declaration of air quality priority areas, ambient air quality monitoring systems, and emission source inventories.</p>	<p>of this sub-programme</p> <p>Includes goods and services associated with AQM planning, in addition to ambient AQ monitoring.</p> <p>Includes air emission licensing and associated investigations.</p> <p>Includes building capacity of local government regarding emission licensing.</p>
4.3	Pollution and Waste Management	<p>Develop and implement waste management plans and hazardous waste management plans and support local government to render the appropriate waste management services.</p> <p>Carry out effective authorisation of solid waste disposal sites and other waste management authorisations as required in legislation.</p> <p>Develop waste information systems to improve implementation of programmes to reduce and recycle waste.</p>	<p>Includes all salaries and administration cost of staff related to the functioning of this sub-programme</p> <p>Includes all goods and services associated with the development and implementation of pollution and waste management plans</p> <p>Includes goods and services associated with waste handling and disposal authorisations (permitting) and associated investigations. Includes any other waste management authorisations as required in legislation.</p> <p>Includes costs of waste information systems (<i>note</i>: generic IT costs associated with such systems are <i>excluded</i> as they are included in sub-programme 2.3)</p>
5	Biodiversity Management	<p>Promote equitable and sustainable use of ecosystem goods and services to contribute to economic development, by managing biodiversity, and its components, processes, habitats and functions. Effectively mitigate threats to biodiversity.</p>	
5.1	Biodiversity and Protected Area Planning and Management	<p>Sustainable use of indigenous biological resources; access to and sharing of the benefits arising from use of biological resources, as well as bio-prospecting.</p>	<p>Includes all salaries and administration cost of staff related to the functioning of this sub-programme</p>

	<i>Programme/ Sub-programme</i>	<i>Objective of Programme/ Sub-Programme</i>	<i>Goods, services and payments included and excluded</i>
		Implementation of biodiversity related regulations and community based land management.	<p>Includes all goods and services associated with the following activities:</p> <ul style="list-style-type: none"> • Database management with regard to CITES, TOPS and species listing • Resource impact & risk assessments • Rehabilitation management • Ecosystems management <p>Includes resource use management and authorisation (permitting) of activities such as hunting, harvesting, bio-prospecting, wildlife farming, and medicinal plant harvesting.</p>
5.2	Conservation Agencies and Services	<p>Implementing mechanisms for management of ecologically viable areas, conserving biodiversity; protecting species and ecosystems of specific land areas, and related conservation activities.</p> <p>Build a sound scientific base for the effective management of natural resources and biodiversity conservation decision making.</p> <p>Conservation agencies (either external statutory bodies or provincial departments) are primarily engaged in nature conservation as well as the tourism and hospitality industry, the management of provincial parks, enforcement and monitoring within their areas and as well as research, education and visitor services.</p>	<p>Includes all salaries and administration cost of staff related to the functioning of this sub-programme.</p> <p>Includes all transfers to statutory conservation bodies.</p> <p>Includes all costs associated with the provision of conservation services, and management of conservation areas.</p> <p>Includes costs associated with the regulatory oversight and performance monitoring of external provincial statutory conservation bodies.</p> <ul style="list-style-type: none"> • Development of conservancies, biospheres and corridors • Heritage site development
5.3	Coastal Management	<p>Promote integrated marine and coastal management.</p> <p>Ensure a balance between socio-economic development and the coastal and marine ecology</p>	<p>Includes all salaries and administration cost of staff related to the functioning of this sub-programme.</p>

	<i>Programme/ Sub-programme</i>	<i>Objective of Programme/ Sub-Programme</i>	<i>Goods, services and payments included and excluded</i>
		<p>Ensuring an effective coastal zone management system through the compliance monitoring and enforcement of all coastal zone permits and regulations.</p> <p>Ensure effective management of pollution and the impact on the marine and coastal environment</p>	<p>Includes planning and reporting with regard to coastal management.</p> <p>Includes costs associated with coastal governance and cooperative structures/coastal committees and the implementation of the coastal management plan.</p> <p>Includes scientific research specific to coastal resource use.</p> <p>Includes all salaries and administration cost of staff related to the functioning of this sub-programme</p> <p>Includes all goods and services associated with coastal zone compliance monitoring, permitting and authorisation, including the monitoring of beach launch sites.</p> <p>Includes costs of inspections related to any coastal zone authorisations or regulations and any associated monitoring equipment or professional services.</p> <p>Includes costs of enforcement actions, including legal services.</p> <p>Includes all salaries and administration cost of staff related to the functioning of this sub-programme</p> <p>Includes and goods and services required for coastal disaster management, and coastal pollution control.</p> <p>Includes goods and services associated with the establishment and maintenance of Blue Flag beaches or similar coastal zone initiatives</p>

	<i>Programme/ Sub-programme</i>	<i>Objective of Programme/ Sub-Programme</i>	<i>Goods, services and payments included and excluded</i>
6	Environmental Empowerment Services	Implement and enhance programmes to interact with stakeholders and empower communities to partner with government in implementing environmental and social economic programmes.	
6.1	Environmental Capacity Development and Support	<p>Promoting environmental capacity development and support (Internal and External).</p> <p>Implementation of community based environmental infrastructure-development and economic empowerment programmes. Utilising own funding as well as through joint initiatives and donor funding.</p>	<p>Includes all salaries and administration cost of staff related to the functioning of this sub-programme</p> <p>Includes development of systems and tools to capacitate the sector as well as the public</p> <p>It may include Expanded Public Works Programmes (EPWP) and other programmes managed by the province, such as Working for the Coast projects.</p>
6.2	Environmental Communication and Awareness Raising	<p>To empower the general public in terms of environmental management, through raising public awareness.</p> <p>To promote awareness of and compliance with environmental legislation and environmentally sound practices.</p>	<p>Includes all salaries and administration cost of staff related to the functioning of this sub-programme</p> <p>Includes the provision of environmental education and awareness to the public including support for the development of environmental education centres.</p> <p>Includes implementation of environmental communication plans, environmental awareness days or environmental media campaigns (such as payment for air time on radios and adverts to print media).</p> <p>Includes outreach visits to schools, road-shows and other outreach functions.</p> <p>Includes transfers to local government for awareness based campaigns such as the Cleanest Town Competition</p> <p>Includes awareness activities for the promotion of compliance with environmental regulations.</p>

Provincial Treasuries

	<i>Programme/ Sub-programme</i>	<i>Objective of Programme/ Sub-Programme</i>	<i>Goods, services and payments included and excluded</i>
1.	Administration		
1.1	Office of the MEC		
1.2	Management Services		
1.3	Corporate Services		
1.4	Financial Management (Office of the CFO)	To provide for the oversight and management of existing financial systems and the transition to the integrated Financial Management System enhancing compliance with the PFMA and other relevant legislation	
1.5	Internal Audit	To coordinate the activities of all provincial internal audit offices and committees.	

	<i>Programme/ Sub-programme</i>	<i>Objective of Programme/ Sub-Programme</i>	<i>Goods, services and payments included and excluded</i>
2.	Sustainable Resources Management	To Manage the Provincial Government's Fiscal Resources effectively.	
2.1	Programme Support		
2.2	Economic Analysis	To determine and evaluate economic parameters and socio-economic imperatives within a provincial and macro economic context (Economic Analysis)	
2.3	Fiscal Policy	To promote effective, optimal financial resource allocation and enable Government to finance its service delivery obligations	
2.4	Budget Management	To promote effective optimal financial resource allocation	
2.5	Public Finance	To provide departmental policy advice, ensure budget implementation and enhance service delivery	
3	Assets and Liability Management	To provide policy direction, facilitating the effective and efficient management of Assets, Liabilities, and Financial Systems Management.	
3.1	Programme Support		

	<i>Programme/ Sub-programme</i>	<i>Objective of Programme/ Sub-Programme</i>	<i>Goods, services and payments included and excluded</i>
3.2	Assets Management	<p>To provide policy direction, facilitating the effective and efficient management of Assets, Liabilities, and Financial Systems Management</p> <p>To facilitate the effective and efficient management of physical and financial assets.</p> <p>To optimize liquidity requirements and return on financial investments (surplus funds) and maximize such returns within acceptable levels of risk</p>	
3.3	Liability Management	<p>To provide policy direction, facilitating the effective and efficient management of Assets, Liabilities, and Financial Systems Management</p> <p>To facilitate the effective and efficient management of liabilities</p>	
3.4	Supporting and Interlinked Financial System	To provide for the oversight and management of existing financial systems and the transition to the integrated Financial Management System enhancing compliance with the PFMA and other relevant legislation	
4	Financial Governance	To promote accountability through substantive reflection of financial activities of the province as well as compliance with financial norms and standards.	
4.1	Programme Support		

	<i>Programme/ Sub-programme</i>	<i>Objective of Programme/ Sub-Programme</i>	<i>Goods, services and payments included and excluded</i>
4.2	Accounting Services	To ensure the effective implementation of accounting practices in line with Generally Recognized Accounting Practice (GRAP) and prepare consolidated financial statements that reflect the financial position of the province	
4.3	Norms and Standard	To develop and implement financial norms and standards and ensure effective communication.	
4.4	Risk Management	To ensure the promotion of effective optimal financial resource utilization	
4.5	Provincial Internal Audit	To coordinate the activities of all provincial internal audit offices and committees	

Safety and Liaison

	<i>Programme/ Sub-programme</i>	<i>Objective of Programme/ Sub-Programme</i>	<i>Goods, services and payments included and excluded</i>
1.	Administration		
1.1	Office of the MEC		
1.2	Office of the HOD		
1.3	Office of the CFO		
1.4	Corporate Services		
2.	Civilian Oversight	To exercise oversight function with regards to law enforcement agencies in a province.	
2.1	Policy and Research	To conduct research and develop policy interventions with regards to civilian oversight and policing.	

	<i>Programme/ Sub-programme</i>	<i>Objective of Programme/ Sub-Programme</i>	<i>Goods, services and payments included and excluded</i>
2.2	Monitoring and Evaluation	To monitor, evaluate and report on police service delivery.	
3.	Crime Prevention and Community Police Relations	To provide integrated social crime prevention interventions for safer communities.	
3.1	Social Crime Prevention	To develop and implement integrated social crime prevention initiatives for safer communities.	
3.2	Community Police Relations	To provide for the participation and involvement of communities in social crime prevention initiatives and to further strengthen relations between communities and police agencies.	
3.3	Promotion of Safety	To promote safety through the provision of education and awareness programmes.	

Provincial Legislatures

	<i>Programme/ Sub-programme</i>	<i>Objective of Programme/ Sub-Programme</i>	<i>Goods, services and payments included and excluded</i>
1.	Administration		
1.1	Office of the Speaker	Provide Political and administrative leadership to the Legislature. To ensure the provision of protocol services to members.	
1.2	Office of the Secretary	Coordinate planning, performance monitoring, evaluation and reporting. To ensure effectiveness of internal control, risk management and governance processes.	
1.3	Corporate Services	To render corporate services through ICT, Communication, HRM and Institutional support (Records man , Library ,Safety and security, Fleet services)	
1.4	Financial Management	Provide efficient and effective financial management, (Finance, SCM, Risk Management (Fin Risk Man/Risk for Org))	
2.	Parliamentary Business		
2.1	Law making	To pass effective and relevant laws to the province, House Proceedings and Hansard.	

	<i>Programme/ Sub-programme</i>	<i>Objective of Programme/ Sub-Programme</i>	<i>Goods, services and payments included and excluded</i>
2.2	NCOP	To facilitate NCOP Liaison Services	
2.3	Oversight	To execute and conduct effective oversight over the Executive Committees, Research Services and Legal Services	
2.4	Public participation	Address complaints through petitions system, create awareness of legislative processes through public education and promotion of public involvement	
2.5	Members facilities	Members benefits and facilities & Support to political parties	
2.6	Cooperative governance	To strengthen inter-parliamentary relations	