

## Department of Cooperative Governance and Traditional Affairs

---

To be appropriated by Vote in 2019/20 R 456 135 000

Responsible MEC

MEC for Cooperative Governance, Traditional Affairs

Administering Department

Department of Cooperative Governance and Traditional Affairs

Accounting Officer

Head of Department: Cooperative Governance and Traditional Affairs

---

### 1 Overview

#### 1.1 Vision

Integrated, responsive and developmental local governance.

#### 1.2 Mission

The Department strives to strengthen inter-sectoral cooperation and support municipalities and Traditional Leaders towards effective service delivery through:

- Integrated and sustainable planning and development
- Partnerships
- Research
- Monitoring and evaluation
- Accountability

#### 1.3 Core functions and responsibilities

**The Department's inherent values, as informed by Batho Pele principles, are:**

- Results-driven
- Professionalism and Integrity
- Responsiveness
- Accountable and Transparent
- Value for money
- Collaborative Leadership

#### 1.4 Main services

- To oversee and co-ordinate the establishment, monitoring, regulating, strengthening, supporting and capacitating of municipalities in terms of the Constitution of the Republic of South Africa, 1996.
- Support and monitor municipalities in the provision of Free Basic Services to qualifying households
- To monitor, evaluate and provide feedback on the financial performance of District and Local Municipalities.
- To monitor, evaluate and provide feedback to District and Local Municipalities towards compliance with key pieces of Local Government finance related legislation and regulations.
- To mobilise resources, expertise and support programs towards enhancing the financial management and overall financial position of District and Local Municipalities.
- To ensure public accountability and transparency on Local Government level.
- To integrate and coordinate disaster management policy.
- To prevent and/or reduce the risk of disasters.
- To mitigate the severity of disasters.



- To ensure that emergency preparedness is rapid and to render effective response to disasters and post disaster recovery.
- To render professional advice regarding the physical and spatial elements of land development.
- To manage the process of integrated development planning by municipalities.
- To ensure safe, salubrious, economic and environmentally friendly development.
- To submit all applications for land development and land use changes to the Townships Board for consideration and in turn submit the recommendations of the Townships Board to the MEC.
- To ensure the upgrading of land tenure rights in the Free State, conduct investigations and lodge deeds of transfer in terms of the Conversion of Certain Rights into Leasehold or Ownership Act, 1988 (Act 81/1988).
- Provide support and monitor municipalities with the implementation of Spatial Planning and Land Use Management Act, Act 16 of 2013.
- To oversee and co-ordinate the establishment, monitoring, regulating, strengthening, supporting and capacitating of traditional leadership in terms of the Constitution.
- To advise Government on matters pertaining to traditional leadership.
- To investigate matters referred to the House and take remedial action.
- To promote the institution of traditional leadership.
- To build the capacity of traditional leadership.
- To monitor the performance of traditional leadership.
- To provide Secretariat support service to traditional leadership.
- To conduct anthropological research on traditional leadership and develop archives (database).
- To support traditional leadership through mobilizing resources, expertise and development and support programme and monitor the extent to which traditional leadership complies with legislation.

### **1.5 Acts, rules and regulations that the department must consider**

The legal framework under which this department operates:

- The Constitution of the Republic of South Africa 1996
- Public Finance Management Act No. 1 of 1999 (as amended by the Public Finance Management Amendment Act No. 29 of 1999)
- Division of Revenue Act of 2009
- Remuneration of Public Office Bearers Act
- Commissions Ordinance
- Municipal Finance Management Act, 2003
- Municipal Planning and Performance Management Regulations, 2001
- The Civil Protection Act No. 67 of 1977
- Intergovernmental Relations Framework Act
- Subdivision of Agricultural Land Act No. 70 of 1970
- The Townships Regulations (Government Notice R1036 of 1968)
- Disestablishment of SA Trust Limited Act No. 26 of 2002
- Municipal Systems Act of 2000
- Municipal Demarcation Act of 1998
- Municipal Structures Act No. 117 of 1998 as amended in 1999 and 2000
- White Paper on Local Government of 1998
- Local Government transition Act, 1993
- Local Government Laws Amendment Act, 2008
- Local Economic Development Framework, 2006



- Municipal Property Rates Act, 2004 (Act No.6 of 2004)
- The Fund Raising Act No. 107 of 1978
- Disaster Management Act 57 of 2003
- National Veldt and Forest Act No. 101 of 1998
- The National Environmental Management Act of 1999
- Traditional Leadership and Governance Framework Act No. 41 of 2003
- Public Audit Act, 2004 (Act 25 of 2004)
- Spatial Planning and Land Use Management Act, Act 16 of 2013.

### **1.6 Activities and events relevant to budget decisions**

The department's main responsibility is to strengthen and support local municipalities. In line with this the current situation at local municipality level in terms of their capacity and needs were taken into account in the compilation of the budget. Priorities in terms of the MTSF, SONA and SOPA were also taken into account in terms of the departmental budget process.

### **1.7 Aligning departmental budgets to achieve government's prescribed outcomes**

In terms of the departmental mandate and priorities the following outcomes of the MTSF had been achieved and will continuously be priorities for the department:

To ensure and assisted local government to be responsive, accountable, effective and efficient.

To ensure that the department and its employees be efficient, effective and development-oriented.

In the review of the current financial year as well as outlook for the next financial year the support to local municipalities can clearly be seen.

## **2. Review of the current financial year (2018/19)**

### **Organisational environment**

The provincial sector departments responsible for local government and the Offices of the Premiers are the oversight, support and lead governance entities in provinces. In an earlier assessment done by the National Department of Cooperative Governance and Traditional Affairs, both Provincial Sector Departments and Departments of the Premiers have been found to be under-resourced and inadequately capacitated.

The lack of a common vision and a coordinated approach between national and provincial departments regarding supervision of the municipal system with no clear approach to support and intervention is also considered as one of the critical factors in the state of distress in municipalities.

Local municipalities are very vulnerable both from a revenue generation and from institutional development perspectives; they are located in economically depressed areas and have difficulty in attracting and retaining skilled managers, professionals, and technicians. It follows that some municipalities are thus seriously challenged to fulfil their obligations: they may be financially non-viable, articulate distress via heightened levels of community protests and be particularly vulnerable to political control and poor institutional management and compliance. Following the assessment referred to above, many of these challenges relate to the external environment, e.g.

- (a) National policies that impact on local government
- (b) The intergovernmental fiscal system for local government
- (c) The legislative and governance framework for local government
- (d) Monitoring and oversight of local government



- (e) Capacity building policies
- (f) Spatial legacies

Internal factors referred to that impact on municipal poor-performance are the following:

- (a) Political leadership
- (b) Organizational capacity
- (c) Good governance practices
- (d) Relevant policies and programmes to be implemented
- (e) Staffing and systems
- (f) Plans and budgets

## **Overview of key achievements**

Programme 1: Administration is responsible for the rendering of support to the Department, thereby enabling the Department to achieve its strategic objectives and related targets. This is done through the rendering of the following functions:

- a. Human Resources Management, including Personnel Provisioning, Personnel Utilization and Employee Relations
- b. Human Resources Planning and Information
- c. Employee Health and Wellness
- d. Special Programmes related to gender equality, people with disabilities, youth and women empowerment.
- e. Human Resources Skills Development
- f. Employee Performance Management
- g. Structural Designing, including job evaluation, change management / transformation and the rendering of technical support on job descriptions
- h. Service Delivery Planning and Improvement
- i. Strategic Planning, Monitoring and Evaluation
- j. Risk Management
- k. Corporate Communication
- l. Information Technology
- m. Auxiliary Services, including occupational health and safety, record management, executive committee support services, etc.
- n. Support to the HoD (Office of the HoD)
- o. Support to the MEC (Office of the MEC)
- p. Internal Audit
- q. Security Management and Anti-Corruption
- r. Budget Management
- s. Financial Management
- t. Supply Chain Management, including asset management

During the year under review, Programme 1 performed as follows against its strategic objectives and related targets:

- The Department complied with 74% of the standards specified in the Management Performance Assessment Tool (MPAT).
- 55% of departmental employees were targeted through information sessions towards improving their understanding and knowledge of policies and practices affecting the Department, and more specifically in planning, monitoring and evaluation, performance management, human resources management, employee relations, employee health and wellness, record



management, information technology, Batho Pele, financial administration and supply chain management practices and processes.

- Continued with the implementation of the National Operations Management Framework and Methodology Framework towards improving identified operations of the Department. This was done by developing Standard Operating Procedures for various identified functions in the Department.
- From the 10 posts advertised during the year under review were filled. The 2 remaining posts were, at the end of the year under reporting, in the process of being filled.
- The Department complied 100% with all KCM standards.

## **MUNICIPAL POLICY DEVELOPMENT AND ADVISORY SERVICES**

- In order to provide capacity and strengthen support to municipalities on various legislative issues the Department conducted a Provincial Consultative Meeting for all municipalities and a workshop for Fezile Dabi District and its localities and following matters were addressed:
  1. The Promulgation and Implementation of Municipal By-laws;
  2. Fraud and Anti-Corruption;
  3. Litigation and Contract Management;
  4. Promotion of Access to Information Act and Promotion of Administrative Justice Act.
- In compliance with Burial Ordinance 4 of 1952 read with Regulations Relating to the Management of Human Remains as published in Government Notice 363 in Government Gazette 36473 dated 22 May 2013 the Department received and processed a total of 77 applications for exhumations of mortal remains.
- To comply with the provisions of section 25(4) of the Local Government: Municipal Structures Act 1998(Act No.117 of 1998) the Department published Notices in the Provincial Gazette calling and setting dates for a by-elections in the following municipalities Metsimaholo; Letsemeng; Ngwathe and Nala local municipalities.

In an effort to address the challenges that that municipalities are facing in terms of high litigation bill the Department identified a need to establish a Free State Municipalities Legal Advisors Forum that will commence first on the district level which will ultimately lead to the Provincial Forum and presentation to this effect was made by the Department at MECLOGA on 24 July 2018. So far the Department has ensured that the Xhariep District Legal Advisors and Lejweleputswa District Legal Advisors Forum are established and are fully functional.

## **Municipal Performance, Monitoring, Reporting and Evaluation**

As the status of signed Performance Agreements and Employment Contracts within municipalities needed to be improved, the department undertook to strengthen its support to municipalities towards complying with provisions of Local Government Regulations on the appointment and conditions of employment of senior managers (gazetted in 2014). The Department further, ensured functionality of the PMS Forum as part of continuous efforts to improve municipal compliance and provide support to municipalities in capacitating Performance Management System (PMS) and Human Resource (HR) practitioners and Internal Auditors on legislative requirements. We also indicated that the support provided by the department during the 2018/2019 financial year will include support on filling top critical posts within municipalities and ensuring successful implementation of a functional performance management system.



## Municipal Financial Performance Monitoring

The Department paid an amount of R 40,208 million to several Municipalities as at 31 January 2019 for Financial Assistance. The community riots in the Maluti a Phofung, forced the department to get the service of security service to safe guard the municipal employees in that region as well as municipal property. As of the 31 January 2019 R19, 925 million was paid to the service provider.

## Spatial Planning

In addition to assessing development applications, new focus was on ensuring that municipalities are in position to implement the new act. Amongst other things that were to be done are the following:

- Training of municipal councils and officials
- Assisting municipalities in drafting Land Use Schemes and Spatial development frameworks that are congruent with the act.

## Integrated Development Planning and Local Economic Development

### Municipal Integrated Development:

The Department of Cooperative Governance and Traditional Affairs conducted and facilitated the quarterly district IDP assessment session as per the 2018/2019 Annual Performance Plan. The main focus of the session was based on all the phases of the Integrated Development Plan.

The implementation of this model provided an opportunity for the department to gauge whether the ladder of integration amongst all spheres of government, horizontal and vertical planning and the level of accountability was realized.

As indicated in the previous Annual Performance Plan of the department, the rationale for the proposed Integrated Planning and Accountability Model was provided with the following specific reasons:

Specific area of focus	Progress to date
To enhance integration amongst all spheres of government	A Provincial Support Team composed of various personnel from various departments and the SoE have been established and progress is been made on this specific area of focus.
To encourage maximum participation and accountability of the IDP stakeholders during IDP processes	There is an improved participation of various stakeholders, however, the municipal directors (usually called the section 56 managers). As the drivers on the implementation of the IDP, it is expected that they should participate at the maximum level on all the IDP related matters
To strengthen legality of the IDP and to ensure the credibility of the IDP (Internal auditor and municipal manager)	An affirmative move has been witnessed in this area of focus. A legally compliant template was designed by the department to guide and standardise the assessment of municipal Integrated Development Plans by providing guidelines for the crafting, designing and improving IDPs. There is however, a concern that most of the internal auditors and municipal manager do not adhere to the request of verifying and signing of the draft IDPs as assessed during the quarterly assessment sessions.
To encourage continuous engagement with municipalities (quarterly IDP assessments at district level)	The department have successfully facilitated and conducted the quarterly IDP assessment and further conducted the IDP and Budget bilateral sessions in collaboration of the Provincial Treasury.



Specific area of focus	Progress to date
To improve the quality of the IDP document	The outcomes of the quarterly IDP assessment sessions has illustrated a steady progress on the quality of the strategic pla documents of the municipalities

During 2018/2019, COGTA monitored and supported municipalities with the development of Local Economic Development Strategies (LED) that will address the economic challenges and create an enabling environment for business to grow. Credible LED strategies included issues such as rural development, Spatial Planning and Land Use Management Act, local procurement, informal economy and Green economy that will form part of the IDP as a sector plan in the ensuing years

## **Municipal Infrastructure Grant**

The total amount of R10.535 million was allocated to the Directorate of which an amount of R10.494 million was spent by the 31 of January 2019.

Funds were allocated for the establishment of a laboratory in Maluti a Phofung LM to assist Water Service Authorities within the District to monitor and improve the quality of drinking water and effluent. Expenditure towards this is scheduled in March, April and May 2018.

Funds were also allocated to develop water and sanitation master plans for Nala LM and Maluti a Phofung LM. In the case of Nala LM in determining the challenges with the establishment of the bio fuel plant within the Municipality and in the case of Maluti a Phofung LM with the view of the upcoming development of the regional logistic hub in Harrismith.

## **Municipal Intergovernmental Relations**

In the current financial year the Directorate supported all municipalities to maintain functional ward committees and to develop ward profiles.

Municipalities were trained and monitored on the implementation of Complaints and Compliments Management Systems, to enable them to respond to community concerns.

Municipalities were supported to develop mechanisms to include vulnerable groups in core municipal processes and we further monitored the extent to which municipalities are implementing the Batho Pele Service Standards Framework for Local Government. The functionality of district IGR structures was also monitored.

## **Free Basic Services and Partnerships**

All municipalities in the province are providing Free Basic Services to qualifying households. The Department is currently assisting municipalities to align their Indigent policies to the National guidelines. The department is also monitoring municipalities on how indigent registers are updated. An assessment tool kit was developed in conjunction with the National Department of Cooperative governance to assist municipalities to align their Indigent policies to the National guidelines. The Department in collaboration with the National Department of Cooperative Governance will be supporting municipalities in the communication of Free Basic Services to qualifying households.

The challenges facing municipalities generally are:

- a) Households that do not indicate when no longer indigent to the municipality,
- b) The registration of indigent households throughout the year.
- c) The process of obtaining letters of authority for child headed households to ensure access to Free Basic Services
- d) The process of registering indigents in some cases is long.



- e) The indigent policies are not in line with the National guidelines.
- f) Provision of Free Basic Services to households in privately owned land is limited.
- g) Provision of Free Basic Services to backyard households is not undertaken in municipalities
- h) Provision of Free Basic Services in rural areas in QwaQwa and certain areas of Thaba-Nchu is limited.

## **The Provincial Disaster Management Centre (PDMC) embarked on the following activities during the financial Year 2018/19**

### **Integrated Institutional Arrangements**

The objective is to give effect to the principle of co-operative governance for the purpose of disaster risk management.

The PDMC:

- Coordinated quarterly Provincial Disaster Management Advisory Forums – the forum serve as a platform for relevant role players to consult one another and coordinate their activities with regard to disaster risk management.
- Coordinated quarterly Provincial Fire Services Advisory Committee meetings – the meetings are also platforms for municipal Chief Fire Officers and Fire Management practitioners consult one another to discuss issues concerning fire services in the province.
- Supported Municipal Disaster Management Advisory Forums.
- Established Heads of Disaster Management Centres (HoCs) committee.
- Coordinated the Provincial Drought Task Team meetings for the purpose of:
  - assessing the drought situation in the province;
  - activating available resources to collectively assist in the alleviation of the water supply challenges faced by the communities; and
  - reporting the status quo to the HOD: COGTA, the Executive Council of the province and the National Disaster Management Centre.

### **Disaster Risk Reduction**

Objective: to ensure all disaster risk management stakeholders develop and implement integrated disaster risk management plans and risk reduction programmes in accordance with approved frameworks.

### **Traditional Institutional Development and Support**

The Department continue to support Traditional Leaders and Councils within the Province situated in there Municipal areas, namely Maluti A Phofung Local Municipality, Phumelela Local Municipality and Mangaung Metropolitan Municipality.

Tools of trade were provided to the King, Senior Traditional Leader and Members of the House, e.g. vehicles, cell phones and laptops. During the month of September 2018, the new king was inaugurated, and functional committees of the House were established and the opening of the House took place successfully.



### **3. Outlook for the coming financial year (2019/20)**

#### **Programme 1: Administration**

Considering the mandate of Programme 1, said Programme will continue during 2019/2020 to support the Department in achieving its strategic objectives and related targets. Some of the key areas that will be focused on during the year will be to monitor and report on the following, and, subsequent to that, render advice to the HoD and Senior Management on matters related thereto

- Monitor and report on performance of the Department against its Annual Performance Plan
- Monitor and report on the filling of critical vacancies
- Monitor and report on the extent to which the Performance and Development Management System is implemented in the Department
- Monitor and report on the extent to which the National Operations and Methodology Framework is implemented in the Department
- Monitor and report on the extent to which the Department's Khaedu Deployment Plan is implemented
- Monitor and report on the adequacy and effectiveness of internal controls towards reducing Departmental risks
- Monitor and report on budget spending versus cash flow projections
- Monitor and report on invoices paid within 30 days
- Monitor and report on irregular, unauthorized and wasteful expenditure
- Monitor and report on compliance with KCM standards.

#### **Internal Audit**

The Internal Audit Activity (IAA) needs to procure audit software in order to start utilizing CAATS in the execution of audit engagements. In preparation for the next External Quality Assurance Review, the IAA needs to undergo a validation process in 2018/19.

Funding will also be required for office equipment (furniture and computers) for the newly appointed officials in the activity. Further, computer equipment for two officials, has exceeded five years and therefore due for replacement.

#### **Municipal Performance Monitoring Reporting and Evaluation**

The department is continuing with the Provincial Performance Management Forum, with the objective to assist and support municipalities towards complying with legislation relating to the municipal performance management system i.e. the filling of section 56 posts and conclusion of performance agreements and employment contracts). The Provincial Forum continues to meet on a 6-monthly basis towards ensuring that all municipalities comply with legislative requirements in this regard.

We shall continue to intensify implementation of the Back to Basics programme to ensure local government structures serve our communities better. Phase 2 of the B2B programme will henceforth be rolled out by the District Crack Teams.

#### **Municipal Intergovernmental Relations**

The Directorate will support all Municipalities to maintain functional ward committees and support all Municipalities to respond to community concerns



Furthermore the Directorate will:

- Monitor the extent to which Municipalities are implementing the Complaints and Compliments Management System,
- Monitor the functionality of District IGR structures,
- Monitor the extent to which Municipalities have mechanisms to include vulnerable groups in core Municipal processes,
- Monitor the extent to which Municipalities successfully implement the Batho Pele Service Standards Framework for Local Government.

### **Municipal Financial Performance Management**

An amount is allocated to the Directorate for Financial Assistance of municipalities who experience financial difficulties. The department will also Xhariep District Municipality on their budget shortfall. The Directorate will further:

- Continued Audit Support to Municipalities receiving Disclaimer Audit Opinions
- Implementation and monitoring of Back to Basics Plans as directed by DCoG
- Improved MPRA Compliance

### **Municipal Infrastructure Grant**

- Facilitated basic infrastructure coordination forum for Lejweleputswa and Xhariep district where all sector departments share support plans and progress on programmes and projects, Municipalities report on the performance of Operations and Maintenance.
- After completion of sector plans in Setsoto and Ngwathe in 2016/17 FY, COGTA continued to support Municipalities with development of master plans in 2017/18 to Maluti A Phofung and Nala LM.
- COGTA established a Service delivery work stream that supports Municipalities that put under provincial administration which are Mafube and Masilonyana.
- The Directorate is responsible for the monitoring of MIG projects implemented by Municipalities in accordance with the MIG guidelines, policies and framework as promulgated as well as the Division of Revenue Act. The framework requires that the Provincial Department must monitor project implementation and submit site visit reports to DCOG as well as to provide assistance to municipalities in managing municipal infrastructure projects.
- In order to achieve the requirements in the DORA framework four Technicians need to be appointed in the Directorate Municipal Infrastructure, Monitoring and Evaluation and four Candidate engineers in the Directorate Technical Services. This will however put additional financial commitments on the Compensation of Employees budget.

### **Spatial Planning**

The Land Use Advisory board would be non-existent, but the challenges experienced by municipalities still prevail. The province is providing technical advice to municipalities on:

- Land Use Administration
- Town and regional planning
- GIS

In addition to this the province is assisting municipalities in drafting SPLUMA compliant and training of Land Use Schemes and Spatial Development Frameworks. There will be an increased demand for travelling and accommodation.



## **Integrated Development Planning and Local Economic Development**

The activities for the Directorate are the following:

- To enhance integration amongst all spheres of government
- To encourage maximum participation and accountability of the IDP stakeholders during IDP processes
- To strengthen legality of the IDP
- To ensure the credibility of the IDP
- To assist municipalities in improving the quality of the IDP document. The economic trajectory remains the fundamental area of focus for all the municipalities and other role-players in the Free State. Radical economic transformation at municipal level should be achieved through getting the basics right. That is, it is important for municipalities to:
  - Have proper infrastructure which will enable the investors to have an appetite to invest within a particular municipality.
  - To separate the social welfare projects (i.e. brick-making projects) from sustainable economic projects.
- The department continue to promote intergovernmental processes between municipalities with the following institutions/departments:
  - SALGA
  - DESTEA
  - Statistics South Africa (collection of data to be used during planning)
  - PREMIERS DEPARTMENT (guidance on reference to the Free State Growth and Development Strategy)
  - HIGHER LEARNING INSTITUTION (Promote research capacity)
- Following the process of the intergovernmental indicated above, the department will support municipalities to:
  - Develop credible Local Economic Strategies as part of the IDPs. These strategies should indicate the potential areas and fundamental areas for growth and development.
  - Make use of the Provincial Local Economic Development Strategy
  - The department will therefore anticipate having LED Strategies that will address the economic challenges and create enabling environment for business and towns to grow. Furthermore, such strategies should outline issues such as rural development, informal economy, Green economy, local procurement, Spatial Development Framework as per Spatial Planning and Land Management Use Act.

## **The Provincial Disaster Management Centre (PDMC) envisaged**

### **Disaster Risk Reduction**

The PDMC will:

- Assess Municipal Disaster Management Plans and provide support with development the plans and integration into Integrated Development Plans (IDPs).
- Develop Sector Disaster Management Plans.
- Commemorate the International Day for Disaster Reduction (IDDR).
- Conduct multi-hazard awareness campaigns.
- Conduct disaster management workshops
- Participate in joint planning activities with disaster management stakeholders inside and outside the province.
- Participate in Intergovernmental Relations (IGR) meetings in the districts.



## **Response and Recovery**

The PDMC will coordinate response and relief activities for all the major incidents and disasters that may occur in the province.

## **Traditional Institutional Development and Support**

The Department will continue to support Traditional Leaders in the Province and some of the following activities will be facilitated:

- The Amendment of two pieces of legislation Provincial legislation, on Establishment of Provincial and Local Houses and the FS Traditional leadership and Governance.
- The reconstitution of all thirteen Traditional Council estimated budget for logistics.
- Support landless traditional leaders, Batlokoa ba Mokgalong with purchasing land for their traditional community.
- Capacity building of Traditional Leaders.
- Culture and Heritage Celebration.
- To facilitate the renovation of Traditional Councils Traditional Councils offices.
- To facilitate the building of palaces.

## **House of Traditional Leaders**

The following projects are prioritised for 2019/2020:

- Official opening of the Free State House of Traditional Leaders
- Cultural heritage celebrations
- Anti-illegal initiation schools campaigns
- Outreach programme related activities
- Premier's and MEC's directives
- Increment for members of the House

## **4. Reprioritisation**

The department had reprioritised the budget in terms of the priorities identified in terms of the MTSF, SONA and SOPA directives. The Department also reprioritised funding in terms of:

- By not increasing cost containment items.
- Re-evaluation the critical vacant post.
- Re-directing certain services

## **5. Procurement**

A comprehensive demand Management Plan had been compiled for the department in line with the targets and needs of the department to achieve its objectives in the APP. The department will also use suppliers in terms of the Centralised data base for all procurement during the year.



## 5. Receipts and financing

### Summary of receipts

Table 8.1: Summary of receipts: Cooperative Governance and Traditional Affairs

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2015/16	2016/17	2017/18	2018/19			2019/20	2020/21	2021/22
Equitable share	298 779	372 061	324 090	320 543	384 923	384 923	333 702	355 309	374 912
of which:									
<b>Earmarked Funds:</b>	<b>32 905</b>	<b>51 713</b>	<b>30 159</b>	<b>49 563</b>	<b>330</b>	<b>49 893</b>	<b>47 771</b>	<b>49 023</b>	<b>50 344</b>
Operation Clean Audit	32 905	46 213	25 159	21 563		21 563	22 771	24 023	25 344
Water Laboratory Municipal Support		5 500	5 000	5 000	-4 478	522	5 000	5 000	5 000
Disaster Firefighting Equipment				5 000	-5 000	0			
Municipal Support Programme			9 000	15 000	9 808	24 808	20 000	20 000	20 000
Transfer to Maluti a phofung				3 000		3 000			
NGO's Adoption									
<b>Other Priorities:</b>	<b>90 871</b>	<b>117 083</b>	<b>66 898</b>	<b>60 592</b>	<b>-3 040</b>	<b>61 392</b>	<b>53 941</b>	<b>52 212</b>	<b>52 312</b>
Financial Intervention Xhariep	16 500	17 000	17 850	19 000		19 000	20 000	21 000	21 100
Financial Assistance Municipalities	17 004	49 926	15 885	16 057	-9 040	7 017	12 435	14 219	14 219
Financial Assistance Municipalities(Claim against the state)						3 840			
Compensation Mun Finance Intervention	7 223								
Revitalisation VIP toilets	13 286	12 826							
Municipal Support & Sustainability	35 343	29 415	12 680						
Bulk Infrastructure & Basic Services	1 515	3 690	209	10 535		10 535	6 506	1 168	1 168
Disaster Management MAP									
Water Sanitation Intervention		4 226	20 274	15 000	6 000	21 000	15 000	15 825	15 825
Operation Clean Audit		0							
<b>Earmarked Funds/Other Priorities</b>	<b>123 776</b>	<b>168 796</b>	<b>97 057</b>	<b>110 155</b>	<b>-2 710</b>	<b>111 285</b>	<b>101 712</b>	<b>101 235</b>	<b>102 656</b>
<b>Departmental receipts</b>	<b>81 536</b>	<b>76 214</b>	<b>80 653</b>	<b>73 223</b>	<b>82 481</b>	<b>82 481</b>	<b>94 662</b>	<b>94 662</b>	<b>94 662</b>
<b>Total receipts</b>	<b>380 315</b>	<b>448 275</b>	<b>404 743</b>	<b>443 329</b>	<b>467 404</b>	<b>467 404</b>	<b>456 135</b>	<b>478 994</b>	<b>499 918</b>

Table 8.1(a): Summary of receipts

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2015/16	2016/17	2017/18	2018/19			2019/20	2020/21	2021/22
Equitable share	298 779	372 061	326 534	370 106	384 923	384 923	361 473	384 332	405 256
Conditional grants									
Departmental receipts	1 431	535	191	225	236	236	238	245	248
<b>Total receipts</b>	<b>300 210</b>	<b>372 596</b>	<b>326 725</b>	<b>370 331</b>	<b>385 159</b>	<b>385 159</b>	<b>361 711</b>	<b>384 577</b>	<b>405 504</b>



## Departmental receipts collection

Table 8.2(a) : Summary of departmental receipts collection

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2015/16	2016/17	2017/18		2018/19		2019/20	2020/21	2021/22
Tax receipts									
Casino taxes									
Motor vehicle licences									
Sales of goods and services other than capital assets	1 034	132	122	135	149	149	150	155	155
Transfers received									
Fines, penalties and forfeits									
Interest, dividends and rent on land	2	9	11	10	12	12	12	12	13
Sales of capital assets	27	27							
Transactions in financial assets and liabilities	368	367	58	80	75	75	76	78	80
<b>Total departmental receipts</b>	<b>1 431</b>	<b>535</b>	<b>191</b>	<b>225</b>	<b>236</b>	<b>236</b>	<b>238</b>	<b>245</b>	<b>248</b>

## Donor funding

Not applicable.

## 6. Payment summary

### 7.1 Key assumptions

The following assumptions were made with the compilation of the budget:

- Salary increases of 6.4 percent (2019/20), 6.6 percent (2020/21) and 6.4 percent (2021/22) were provided for.
- The budget of 2019/20 amounts to R456.135 million.
- The budget makes provision for goods and services and maintenance of equipment.

### 7.2 Programme summary

Table 8.3 : Summary of payments and estimates by programme: Cooperative Governance And Traditional Affairs

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2015/16	2016/17	2017/18		2018/19		2019/20	2020/21	2021/22
1. Administration	121 129	128 619	123 316	155 953	163 297	163 348	149 331	159 007	167 500
2. Local Governance	115 451	166 848	142 642	135 001	146 140	153 537	143 590	147 731	156 381
3. Development And Planning	92 718	99 561	74 402	95 583	83 971	83 630	86 728	90 360	87 949
4. Traditional Institutional Management	38 121	42 421	41 793	47 289	59 695	54 428	61 956	66 724	71 950
5. House Of Traditional Leaders	10 190	8 469	9 093	9 503	14 301	12 461	14 530	15 172	16 138
<b>Total payments and estimates</b>	<b>377 609</b>	<b>445 918</b>	<b>391 246</b>	<b>443 329</b>	<b>467 404</b>	<b>467 404</b>	<b>456 135</b>	<b>478 994</b>	<b>499 918</b>



## 7.3 Summary of economic classification

Table 8.4: Summary of provincial payments and estimates by economic classification: Cooperative Governance And Traditional Affairs

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2015/16	2016/17	2017/18		2018/19		2019/20	2020/21	2021/22
<b>Current payments</b>	<b>335 759</b>	<b>361 138</b>	<b>323 537</b>	<b>368 570</b>	<b>394 460</b>	<b>394 232</b>	<b>390 124</b>	<b>414 382</b>	<b>437 434</b>
Compensation of employees	183 254	195 649	213 849	232 882	241 075	241 066	262 289	285 895	311 626
Goods and services	152 502	165 287	109 643	135 688	153 378	153 159	127 835	128 487	125 808
Interest and rent on land	3	202	45		7	7			
<b>Transfers and subsidies to:</b>	<b>36 126</b>	<b>68 667</b>	<b>58 380</b>	<b>64 862</b>	<b>69 427</b>	<b>69 432</b>	<b>60 130</b>	<b>60 116</b>	<b>57 682</b>
Provinces and municipalities	35 019	66 926	42 734	63 592	64 360	64 360	58 941	58 941	56 487
Departmental agencies and accounts	3	3			9	9			
Non-profit institutions	362	422	2 024	527	527	527	408	491	472
Households	742	1 316	13 622	743	4 531	4 536	781	684	723
<b>Payments for capital assets</b>	<b>5 643</b>	<b>16 047</b>	<b>9 274</b>	<b>9 897</b>	<b>3 517</b>	<b>3 653</b>	<b>5 881</b>	<b>4 496</b>	<b>4 802</b>
Buildings and other fixed structures									
Machinery and equipment	5 155	16 039	9 274	9 897	3 496	3 632	5 835	4 496	4 802
Software and other intangible assets	488	8			21	21	46		
<b>Payments for financial assets</b>	<b>81</b>	<b>66</b>	<b>55</b>			<b>87</b>			
<b>Total economic classification</b>	<b>377 609</b>	<b>445 918</b>	<b>391 246</b>	<b>443 329</b>	<b>467 404</b>	<b>467 404</b>	<b>456 135</b>	<b>478 994</b>	<b>499 918</b>

## Infrastructure payments

Not Applicable.

## 7.5 Conditional Grants

Not Applicable.

## 7.6 Payment for Non-infrastructure projects

Not Applicable.

## 7.7 Payment for Priorities

Please refer to Table 8.1 in paragraph 6.1 for details of funded priorities

## 7.8 Departmental Public-Private Partnership (PPP) Projects

Not Applicable.

## 7.9 Transfers

### 7.9.1. Transfers to public entities

Not Applicable.



### 7.9.2. Transfers to other entities

Table 8.5: Summary of departmental transfers to other entities (for example NGOs): Cooperative Governance and Traditional Affairs

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2015/16	2016/17	2017/18		2018/19		2019/20	2020/21	2021/22
NGO'S	362	422	1 825	527		527	637	720	701
Total departmental transfers to public entities	362	422	1 825	527		527	637	720	701

### 7.9.3. Transfers to local government

Table 8.6 provides for transfers to municipalities by transfer type and category (A, B and C).

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2015/16	2016/17	2017/18		2018/19		2019/20	2020/21	2021/22
Category A		5 784							
Category B	7 719	44 142	24 884	3 000	31 825	31 825			
Category C	27 300	17 000	17 850	19 000	22 000	22 000	20 000	21 100	22 261
Unallocated				41 592	10 535	10 535	38 941	37 841	34 226
Total departmental transfers	35 019	66 926	42 734	63 592	64 360	64 360	58 941	58 941	56 487

## 8. Receipts and retentions: Provincial Legislatures

Not applicable.

## 9. Programme description

### Programme 1: Administration

#### Description and objectives

The aim of this programme is to provide leadership and support to the Department in accordance with all applicable Acts and Policies

#### Strategic Goal 1

Creation of a Department geared towards service excellence

#### Strategic Objectives

- Effective and efficient administrative Support to the MEC
- Improved capability of the Department to meet its obligations



**Table 7 : Summary of payments and estimates by sub-programme: Programme 1: Administration**

R thousand	Outcome			Main appropriation	Adjusted appropriation 2018/19	Revised estimate	Medium-term estimates		
	2015/16	2016/17	2017/18				2019/20	2020/21	2021/22
1. Office Of The Mec	15 313	11 039	12 957	13 324	7 706	7 706	7 961	8 907	9 555
2. Corporate Services	105 816	117 580	110 359	142 629	155 591	155 642	141 370	150 100	157 945
<b>Total payments and estimates</b>	<b>121 129</b>	<b>128 619</b>	<b>123 316</b>	<b>155 953</b>	<b>163 297</b>	<b>163 348</b>	<b>149 331</b>	<b>159 007</b>	<b>167 500</b>

**Table 8.8: Summary of payments and estimates by economic classification: Programme 1: Administration**

R thousand	Outcome			Main appropriation	Adjusted appropriation 2018/19	Revised estimate	Medium-term estimates		
	2015/16	2016/17	2017/18				2019/20	2020/21	2021/22
<b>Current payments</b>	<b>116 846</b>	<b>113 590</b>	<b>120 620</b>	<b>152 893</b>	<b>160 674</b>	<b>160 658</b>	<b>145 106</b>	<b>156 099</b>	<b>164 592</b>
Compensation of employees	63 915	72 506	76 765	89 065	90 412	90 412	98 367	107 221	116 872
Goods and services	52 928	41 082	43 855	63 828	70 255	70 239	46 739	48 878	47 720
Interest and rent on land	3	2			7	7			
<b>Transfers and subsidies to:</b>	<b>97</b>	<b>707</b>	<b>343</b>	<b>215</b>	<b>265</b>	<b>321</b>	<b>229</b>	<b>229</b>	<b>229</b>
Provinces and municipalities									
Departmental agencies and accounts	3	3			9	9			
Non-profit institutions									
Households	94	704	343	215	256	312	229	229	229
<b>Payments for capital assets</b>	<b>4 183</b>	<b>14 290</b>	<b>2 316</b>	<b>2 845</b>	<b>2 358</b>	<b>2 358</b>	<b>3 996</b>	<b>2 679</b>	<b>2 679</b>
Buildings and other fixed structures									
Machinery and equipment	3 695	14 282	2 316	2 845	2 337	2 337	3 950	2 679	2 679
Software and other intangible assets	488	8			21	21	46		
<b>Payments for financial assets</b>	<b>3</b>	<b>32</b>	<b>37</b>			<b>11</b>			
<b>Total economic classification</b>	<b>121 129</b>	<b>128 619</b>	<b>123 316</b>	<b>155 953</b>	<b>163 297</b>	<b>163 348</b>	<b>149 331</b>	<b>159 007</b>	<b>167 500</b>

## Programme 2: Local Governance

### Description and objectives

The programme aims to facilitate the creation of accountable and sustainable local governance through effective collaboration with all stakeholders

### Strategic Goal 2

Promotion of unaccountable and sustainable local government

### Strategic Objectives

- Coordinated municipal service delivery initiatives
- Administratively- and institutionally viable and sustainable municipalities
- Cooperative governance and service delivery through effective community participation
- Financially viable and sustainable municipalities
- Effective municipal performance, monitoring and reporting
- Coordinated municipal service delivery initiatives



Table 8.9: Summary of payments and estimates by sub-programme: Programme 2: Local Governance

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2015/16	2016/17	2017/18				2019/20	2020/21	2021/22
1. Municipal Administration	20 158	17 123	19 421	20 571	19 868	20 041	21 236	22 946	24 819
2. Municipal Finance	78 682	118 806	76 659	81 953	85 962	86 162	83 940	88 559	87 857
3. Public Participation	9 606	15 825	22 379	15 654	17 129	17 082	16 999	17 893	18 970
4. Capacity Development	7 005	8 504	17 979	9 566	15 485	22 790	12 103	9 320	14 194
5. Municipal Performance, Monitoring, Reporting And Eval		6 590	6 204	7 257	7 696	7 462	9 312	9 013	10 541
<b>Total payments and estimates</b>	<b>115 451</b>	<b>166 848</b>	<b>142 642</b>	<b>135 001</b>	<b>146 140</b>	<b>153 537</b>	<b>143 590</b>	<b>147 731</b>	<b>156 381</b>

Table 8.10 : Summary of payments and estimates by economic classification: Programme 2: Local Governance

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2015/16	2016/17	2017/18				2019/20	2020/21	2021/22
<b>Current payments</b>	<b>81 288</b>	<b>99 074</b>	<b>86 254</b>	<b>80 425</b>	<b>87 759</b>	<b>95 169</b>	<b>90 101</b>	<b>94 303</b>	<b>100 059</b>
Compensation of employees	43 784	43 829	52 681	47 358	47 889	55 306	52 103	56 793	61 905
Goods and services	37 504	55 045	33 528	33 067	39 870	39 863	37 998	37 510	38 154
Interest and rent on land		200	45						
<b>Transfers and subsidies to:</b>	<b>33 610</b>	<b>67 087</b>	<b>55 861</b>	<b>53 109</b>	<b>57 717</b>	<b>57 697</b>	<b>52 501</b>	<b>52 491</b>	<b>55 385</b>
Provinces and municipalities	33 504	66 926	42 734	53 057	53 825	53 825	52 435	52 435	55 319
Households	106	161	13 127	52	3 892	3 872	66	56	66
<b>Payments for capital assets</b>	<b>553</b>	<b>684</b>	<b>527</b>	<b>1 467</b>	<b>664</b>	<b>671</b>	<b>988</b>	<b>937</b>	<b>937</b>
Buildings and other fixed structures									
Machinery and equipment	553	684	527	1 467	664	671	988	937	937
Software and other intangible assets									
<b>Payments for financial assets</b>		<b>3</b>							
<b>Total economic classification</b>	<b>115 451</b>	<b>166 848</b>	<b>142 642</b>	<b>135 001</b>	<b>146 140</b>	<b>153 537</b>	<b>143 590</b>	<b>147 731</b>	<b>156 381</b>

## Programme 3: Development and Planning

### Description and Objectives

#### Purpose of Programme:

This programme aims to promote and facilitate integrated development and planning on local government level

#### Strategic goal 3: Integrated Development and Planning

#### Strategic Objectives

- Credible spatial development frameworks
- Improved local economy
- Successful implemented municipal infrastructure programme
- Integrated risk planning and management of disasters
- Improved municipal Integrated Development Planning



Table 8.11 : Summary of payments and estimates by sub-programme: Programme 3: Development And Planning

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2015/16	2016/17	2017/18	2018/19			2019/20	2020/21	2021/22
1. Spatial Planning	21 333	20 568	20 371	26 475	21 248	21 248	22 918	24 908	27 003
2. Local Economic Development	4 783	5 062	4 889	6 936	6 180	5 839	6 579	7 117	7 697
3. Municipal Infrastructure	59 823	66 233	40 763	46 449	46 305	46 305	45 885	46 128	40 013
4. Disaster Management	6 779	7 698	8 379	15 723	10 238	10 238	11 346	12 207	13 236
<b>Total payments and estimates</b>	<b>92 718</b>	<b>99 561</b>	<b>74 402</b>	<b>95 583</b>	<b>83 971</b>	<b>83 630</b>	<b>86 728</b>	<b>90 360</b>	<b>87 949</b>

Table 8.12 : Summary of payments and estimates by economic classification: Programme 3: Development And Planning

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2015/16	2016/17	2017/18	2018/19			2019/20	2020/21	2021/22
<b>Current payments</b>	<b>90 524</b>	<b>98 644</b>	<b>68 052</b>	<b>79 559</b>	<b>72 915</b>	<b>72 417</b>	<b>79 778</b>	<b>83 295</b>	<b>85 906</b>
Compensation of employees	35 516	37 559	40 205	45 163	44 758	44 417	48 697	53 079	57 855
Goods and services	55 008	61 085	27 847	34 396	28 157	28 000	31 081	30 216	28 051
Interest and rent on land									
<b>Transfers and subsidies to:</b>	<b>1 693</b>	<b>16</b>	<b>48</b>	<b>10 595</b>	<b>10 661</b>	<b>10 661</b>	<b>6 564</b>	<b>6 560</b>	<b>1 232</b>
Provinces and municipalities	1 515			10 535	10 535	10 535	6 506	6 506	1 168
Departmental agencies and accounts									
Higher education institutions									
Foreign governments and international organisations									
Public corporations and private enterprises									
Non-profit institutions									
Households	178	16	48	60	126	126	58	54	64
<b>Payments for capital assets</b>	<b>500</b>	<b>893</b>	<b>6 300</b>	<b>5 429</b>	<b>395</b>	<b>485</b>	<b>386</b>	<b>505</b>	<b>811</b>
Buildings and other fixed structures									
Machinery and equipment	500	893	6 300	5 429	395	485	386	505	811
Heritage Assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets									
<b>Payments for financial assets</b>	<b>1</b>	<b>8</b>	<b>2</b>			<b>67</b>			
<b>Total economic classification</b>	<b>92 718</b>	<b>99 561</b>	<b>74 402</b>	<b>95 583</b>	<b>83 971</b>	<b>83 630</b>	<b>86 728</b>	<b>90 360</b>	<b>87 949</b>

## Programme 4: Traditional Institutional Management

### Description and objectives

This programme aims to promote and facilitate viable and sustainable Traditional institutions.

### Strategic Goal 4

Viable and sustainable Traditional Institutions.

### Strategic Objective

Effective administration of traditional leadership institutions.



Table 8.13 : Summary of payments and estimates by sub-programme: Programme 4: Traditional Institutional Management

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2015/16	2016/17	2017/18	2018/19			2019/20	2020/21	2021/22
1. Traditional Institutional Administration	38 121	42 421	41 793	47 289	59 695	54 428	61 956	66 724	71 950
<b>Total payments and estimates</b>	<b>38 121</b>	<b>42 421</b>	<b>41 793</b>	<b>47 289</b>	<b>59 695</b>	<b>54 428</b>	<b>61 956</b>	<b>66 724</b>	<b>71 950</b>

Table 8.14: Summary of payments and estimates by economic classification: Programme 4: Traditional Institutional Management

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2015/16	2016/17	2017/18	2018/19			2019/20	2020/21	2021/22
<b>Current payments</b>	<b>37 166</b>	<b>41 527</b>	<b>40 167</b>	<b>46 398</b>	<b>58 825</b>	<b>53 541</b>	<b>60 662</b>	<b>65 565</b>	<b>70 791</b>
Compensation of employees	33 457	35 765	37 792	43 932	48 962	43 717	53 271	58 065	63 291
Goods and services	3 709	5 762	2 375	2 466	9 863	9 824	7 391	7 500	7 500
Interest and rent on land									
<b>Transfers and subsidies to:</b>	<b>557</b>	<b>700</b>	<b>1 563</b>	<b>784</b>	<b>784</b>	<b>753</b>	<b>836</b>	<b>836</b>	<b>836</b>
Provinces and municipalities									
Public corporations and private enterprises									
Non-profit institutions	362	422	1 459	527	527	527	408	491	472
Households	195	278	104	257	257	226	428	345	364
<b>Payments for capital assets</b>	<b>321</b>	<b>171</b>	<b>47</b>	<b>107</b>	<b>86</b>	<b>125</b>	<b>458</b>	<b>323</b>	<b>323</b>
Buildings and other fixed structures									
Machinery and equipment	321	171	47	107	86	125	458	323	323
Software and other intangible assets									
<b>Payments for financial assets</b>	<b>77</b>	<b>23</b>	<b>16</b>			<b>9</b>			
<b>Total economic classification</b>	<b>38 121</b>	<b>42 421</b>	<b>41 793</b>	<b>47 289</b>	<b>59 695</b>	<b>54 428</b>	<b>61 956</b>	<b>66 724</b>	<b>71 950</b>

## Programme 5: House of Traditional Leaders

### Description and objectives

This Programme aims to promote and enhance the effective and efficient functioning of the Free State House of Traditional Leaders as well as Local Houses

### Strategic Goal 5

Effective functioning of the Free State House of Traditional Leaders

### Strategic Objective

Effective functioning of the Free State House of Traditional Leaders.



Table 8.15 : Summary of payments and estimates by sub-programme: Programme 5: House Of Traditional Leaders

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2015/16	2016/17	2017/18	2018/19			2019/20	2020/21	2021/22
1. Administration of House of Traditional Leaders	10 190	8 469	9 093	9 503	14 301	12 461	14 530	15 172	16 138
<b>Total payments and estimates</b>	<b>10 190</b>	<b>8 469</b>	<b>9 093</b>	<b>9 503</b>	<b>14 301</b>	<b>12 461</b>	<b>14 530</b>	<b>15 172</b>	<b>16 138</b>

Table 8.16 : Summary of payments and estimates by economic classification: Programme 5: House Of Traditional Leaders

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2015/16	2016/17	2017/18	2018/19			2019/20	2020/21	2021/22
<b>Current payments</b>	<b>9 935</b>	<b>8 303</b>	<b>8 444</b>	<b>9 295</b>	<b>14 287</b>	<b>12 447</b>	<b>14 477</b>	<b>15 120</b>	<b>16 086</b>
Compensation of employees	6 582	5 990	6 406	7 364	9 054	7 214	9 851	10 737	11 703
Goods and services	3 353	2 313	2 038	1 931	5 233	5 233	4 626	4 383	4 383
Interest and rent on land									
<b>Transfers and subsidies to:</b>	<b>169</b>	<b>157</b>	<b>565</b>	<b>159</b>					
Provinces and municipalities									
Non-profit institutions			565						
Households	169	157		159					
<b>Payments for capital assets</b>	<b>86</b>	<b>9</b>	<b>84</b>	<b>49</b>	<b>14</b>	<b>14</b>	<b>53</b>	<b>52</b>	<b>52</b>
Buildings and other fixed structures									
Machinery and equipment	86	9	84	49	14	14	53	52	52
Heritage Assets									
Software and other intangible assets									
<b>Payments for financial assets</b>									
<b>Total economic classification</b>	<b>10 190</b>	<b>8 469</b>	<b>9 093</b>	<b>9 503</b>	<b>14 301</b>	<b>12 461</b>	<b>14 530</b>	<b>15 172</b>	<b>16 138</b>

## 9.1 Description and objectives

Changes in policies, structures, service establishments, geographic distributions of service, etc; for the MTEF according the 2019/20 APP and strategic planning document

For the Operational objectives for the planned output in terms of quantity and quality refer to the strategic planning document.

## 9.2 Service delivery measures

For more detail on non-financial data which deals with programme performance (non-financial data) refer to the 2019/2020 APP



## 9.3 Other programme information

### 9.3.1 Personnel numbers and costs

Table 8.17 : Personnel numbers and costs by programme

Personnel numbers	As at 31 March 2016	As at 31 March 2017	As at 31 March 2018	As at 31 March 2019	As at 31 March 2020	As at 31 March 2021	As at 31 March 2022
1. Administration	138	136	133	135	135	135	135
2. Local Governance	69	68	61	58	58	58	58
3. Development And Planning	71	66	66	64	64	64	64
4. Traditional Institutional Management	103	99	86	83	83	83	83
5. House Of Traditional Leaders	22	17	10	10	10	10	10
Direct charges							
<b>Total provincial personnel numbers</b>	<b>403</b>	<b>386</b>	<b>356</b>	<b>350</b>	<b>350</b>	<b>350</b>	<b>350</b>
Total provincial personnel cost (R thousand)	183 254	195 649	213 849	241 066	262 289	285 895	311 626
Unit cost (R thousand)	455	507	601	689	749	817	890

1. Full-time equivalent



Table 8.18 : Summary of departmental personnel numbers and costs by component

R thousands	Actual						Revised estimate				Medium-term expenditure estimate						Average annual growth over MTEF 2018/19 - 2021/22		
	2015/16		2016/17		2017/18		2018/19				2019/20		2020/21		2021/22		Personnel growth rate	Costs growth rate	% Costs of Total
	Personnel numbers <sup>1</sup>	Costs	Personnel numbers <sup>1</sup>	Costs	Personnel numbers <sup>1</sup>	Costs	Filled posts	Additional posts	Personnel numbers <sup>1</sup>	Costs	Personnel numbers <sup>1</sup>	Costs	Personnel numbers <sup>1</sup>	Costs	Personnel numbers <sup>1</sup>	Costs			
<b>Salary level</b>																			
1 – 6	108	12 620	100	13 349	94	12 993	31)	120	89	13 444	89	14 304	89	15 248	89	16 086	6.2%	5.3%	
7 – 10	202	48 424	196	51 851	180	49 758	150	21	171	52 771	171	56 753	171	60 474	171	63 800	6.5%	21.1%	
11 – 12	63	40 253	57	43 258	54	41 413	52	8	60	51 107	60	55 282	60	58 910	60	62 149	6.7%	20.5%	
13 – 16	30	30 825	33	31 652	28	30 986	87)	117	30	36 854	30	39 212	30	41 801	30	44 102	6.2%	14.6%	
Other		51 132		55 539		78 699				86 890		96 738		109 462		125 489	13.0%	38.4%	
<b>Total</b>	<b>403</b>	<b>183 254</b>	<b>386</b>	<b>195 649</b>	<b>356</b>	<b>213 849</b>	<b>84</b>	<b>266</b>	<b>350</b>	<b>241 066</b>	<b>350</b>	<b>262 289</b>	<b>350</b>	<b>285 895</b>	<b>350</b>	<b>311 626</b>	<b>8.9%</b>	<b>100.0%</b>	
<b>Programme</b>																			
1. Administration	138	63 915	136	72 506	133	76 765	18	117	135	90 412	135	98 367	135	107 221	135	116 872	8.9%	37.5%	
2. Local Governance	69	43 784	68	43 829	61	52 681	51	7	58	55 306	58	52 103	58	56 793	58	61 905	3.8%	20.7%	
3. Development And Planning	71	35 516	66	37 559	66	40 205	58	6	64	44 417	64	48 697	64	53 079	64	57 855	9.2%	18.5%	
4. Traditional Institutional Management	103	33 457	99	35 765	86	37 792	46)	129	83	43 717	83	53 271	83	58 065	83	63 291	13.1%	19.7%	
5. House Of Traditional Leaders	22	6 582	17	5 990	10	6 406	3	7	10	7 214	10	9 851	10	10 737	10	11 703	17.5%	3.5%	
Direct charges																			
<b>Total</b>	<b>403</b>	<b>183 254</b>	<b>386</b>	<b>195 649</b>	<b>356</b>	<b>213 849</b>	<b>84</b>	<b>266</b>	<b>350</b>	<b>241 066</b>	<b>350</b>	<b>262 289</b>	<b>350</b>	<b>285 895</b>	<b>350</b>	<b>311 626</b>	<b>8.9%</b>	<b>100.0%</b>	
<b>Employee dispensation classification</b>																			
Public Service Act appointees not covered by OSDs																			
Public Service Act appointees still to be covered by OSDs																			
Professional Nurses, Staff Nurses and Nursing Assistants																			
Legal Professionals																			
Social Services Professions																			
Engineering Professions and related occupations																			
Medical and related professionals																			
Therapeutic, Diagnostic and other related																			
Allied Health Professionals																			
Educators and related professionals																			
Others such as interns, EPWP, learnerships, etc																			
<b>Total</b>																			

1. Personnel numbers includes all filled posts together with those posts additional to the approved establishment



### 9.3.2 Training

Table 8.19 : Information on training: Cooperative Governance And Traditional Affairs

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2015/16	2016/17	2017/18	2018/19			2019/20	2020/21	2021/22
Number of staff	403	386	356	350	350	350	350	350	350
Number of personnel trained	100	103	200	125	125	131	135	137	139
of which									
Male	45	48	80	60	60	48	65	66	67
Female	55	55	120	65	65	83	70	71	72
Number of training opportunities	60	45	83	89	89	79	114	105	112
of which									
Tertiary	44	9	40	37	37	37	59	45	45
Workshops	14	8	18	20	20	15	20	22	25
Seminars	2	7	10	12	12	12	15	16	17
Other		21	15	20	20	15	20	22	25
Number of bursaries offered	35	29	35	37	37	37	38	40	40
Number of interns appointed		3	15	15	15	10	15	20	25
Number of learnerships appointed	206	195	103	103	103	103	103	103	103
Number of days spent on training	120	124	210	210	210	189	215	215	215
<b>Payments on training by programme</b>									
1. Administration	790	7 896	3 577	2 256	2 256	2 256	2 382	2 513	2 651
2. Local Governance					4 500	4 500			
3. Development And Planning									
4. Traditional Institutional Management									
5. House Of Traditional Leaders									
<b>Total payments on training</b>	<b>790</b>	<b>7 896</b>	<b>3 577</b>	<b>2 256</b>	<b>6 756</b>	<b>6 756</b>	<b>2 382</b>	<b>2 513</b>	<b>2 651</b>

### 9.3.3 Reconciliation of structural changes

Not applicable.



## **Annexure to the Estimates of Provincial Revenue and Expenditure**



Table B.1: Specification of receipts: Cooperative Governance And Traditional Affairs

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2015/16	2016/17	2017/18		2018/19		2019/20	2020/21	2021/22
<b>Tax receipts</b>									
Casino taxes									
Motor vehicle licences									
<b>Sales of goods and services other than capital assets</b>	1 034	132	122	135	149	149	150	155	155
Sale of goods and services produced by department (excluding capital assets)	1 034	132	122	135	149	149	150	155	155
Sales by market establishments									
Administrative fees	1 034	132	122	135	149	149	150	155	155
Other sales									
Of which									
Sales of scrap, waste, arms and other used current goods (excluding capital assets)									
<b>Transfers received from:</b>									
Other governmental units									
Households and non-profit institutions									
<b>Fines, penalties and forfeits</b>									
<b>Interest, dividends and rent on land</b>	2	9	11	10	12	12	12	12	13
Interest	2	9	11	10	12	12	12	12	13
Dividends									
Rent on land									
<b>Sales of capital assets</b>	27	27							
Land and sub-soil assets									
Other capital assets	27	27							
<b>Transactions in financial assets and liabilities</b>	368	367	58	80	75	75	76	78	80
<b>Total departmental receipts</b>	1 431	535	191	225	236	236	238	245	248



Table B.2: Payments and estimates by economic classification: Cooperative Governance And Traditional Affairs

R thousand	Outcome			Main appropriation	Adjusted appropriation 2018/19	Revised estimate	Medium-term estimates		
	2015/16	2016/17	2017/18				2019/20	2020/21	2021/22
<b>Current payments</b>	<b>335 759</b>	<b>361 138</b>	<b>323 537</b>	<b>368 570</b>	<b>394 460</b>	<b>394 232</b>	<b>390 124</b>	<b>414 382</b>	<b>437 434</b>
Compensation of employees	183 254	195 649	213 849	232 882	241 075	241 066	262 289	285 895	311 626
Salaries and wages	164 099	175 151	192 159	208 867	216 207	216 295	236 864	262 300	285 908
Social contributions	19 155	20 498	21 690	24 015	24 868	24 771	25 425	23 595	25 718
Goods and services	152 502	165 287	109 643	135 688	153 378	153 159	127 835	128 487	125 808
Administrative fees	325	296	353	652	603	600	525	553	655
Advertising	473	812	1 212	1 394	419	432	475	492	420
Minor assets	330	201	43	157	219	215	762	240	196
Audit cost: External	3 675	3 936	4 107	5 086	5 086	5 086	5 004	5 066	5 078
Bursaries: Employees	460	664	783	715	715	715	480	547	580
Catering: Departmental activities	1 228	1 337	870	1 224	1 350	1 494	1 859	1 706	1 763
Communication (G&S)	2 041	1 840	1 053	3 105	3 646	3 635	909	2 415	2 514
Computer services	9 043	1 101	5 836	3 516	8 017	8 017	7 200	9 393	9 005
Consultants and professional services: Business and advisory services	75 954	94 318	48 949	46 999	45 250	45 353	48 787	48 685	47 451
Infrastructure and planning									
Laboratory services									
Scientific and technological services									
Legal services	245	2 061	3 280	1 566	1 231	1 118	1 123	1 588	1 631
Contractors	13 785	10 205	7 934	8 783	35 981	35 028	10 129	9 140	9 491
Agency and support / outsourced services	2 445	315	1 797	20 053	2 682	2 656	6 292	2 051	1 860
Entertainment	13	4	3	44	29	25	6	33	35
Fleet services (including government motor transport)	2 669	3 134	4 316	4 534	6 312	6 312	4 680	4 751	4 326
Housing									
Inventory: Clothing material and accessories									
Inventory: Farming supplies									
Inventory: Food and food supplies									
Inventory: Fuel, oil and gas									
Inventory: Learner and teacher support material									
Inventory: Materials and supplies									
Inventory: Medical supplies									
Inventory: Medicine									
Medias inventory interface									
Inventory: Other supplies									
Consumable supplies	130	102	85	327	767	819	502	436	405
Consumable: Stationery, printing and office supplies	2 581	1 725	1 419	3 334	2 496	2 670	4 069	4 132	4 135
Operating leases	3 240	5 531	8 269	6 054	9 774	9 774	7 835	7 745	7 116
Property payments	18 316	15 455	2 536	2 281	1 093	1 052	144	1 948	2 081
Transport provided: Departmental activity	823	1 138	1 921	690	2 166	2 799		100	306
Travel and subsistence	10 301	9 239	8 980	15 312	15 386	15 034	20 805	20 784	19 684
Training and development	790	7 896	3 580	2 256	6 756	6 756	2 382	2 513	2 651
Operating payments	2 921	2 639	1 344	6 561	2 149	2 310	2 249	2 927	3 100
Venues and facilities	714	1 338	973	1 045	1 251	1 259	1 618	1 242	1 325
Rental and hiring									
Interest and rent on land	3	202	45		7	7			
Interest	3	202	45		7	7			
Rent on land									
<b>Transfers and subsidies</b>	<b>36 126</b>	<b>68 667</b>	<b>58 380</b>	<b>64 862</b>	<b>69 427</b>	<b>69 432</b>	<b>60 130</b>	<b>60 116</b>	<b>57 682</b>
Provinces and municipalities	35 019	66 926	42 734	63 592	64 360	64 360	58 941	58 941	56 487
Provinces									
Provincial Revenue Funds									
Provincial agencies and funds									
Municipalities	35 019	66 926	42 734	63 592	64 360	64 360	58 941	58 941	56 487
Municipalities	35 019	66 926	42 734	63 592	64 360	64 360	58 941	58 941	56 487
Municipal agencies and funds									
Departmental agencies and accounts	3	3			9	9			
Social security funds									
Provide list of entities receiving transfers	3	3			9	9			
Higher education institutions									
Foreign governments and international organisations									
Public corporations and private enterprises									
Public corporations									
Subsidies on production									
Other transfers									
Private enterprises									
Subsidies on production									
Other transfers									
Non-profit institutions	362	422	2 024	527	527	527	408	491	472
Households	742	1 316	13 622	743	4 531	4 536	781	684	723
Social benefits	662	454	269	743	551	475	681	625	459
Other transfers to households	80	862	13 353		3 980	4 061	100	59	264
<b>Payments for capital assets</b>	<b>5 643</b>	<b>16 047</b>	<b>9 274</b>	<b>9 897</b>	<b>3 517</b>	<b>3 653</b>	<b>5 881</b>	<b>4 496</b>	<b>4 802</b>
Buildings and other fixed structures									
Buildings									
Other fixed structures									
Machinery and equipment	5 155	16 039	9 274	9 897	3 496	3 632	5 835	4 496	4 802
Transport equipment			5 948	5 000					
Other machinery and equipment	5 155	16 039	3 326	4 897	3 496	3 632	5 835	4 496	4 802
Heritage Assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets	488	8			21	21	46		
<b>Payments for financial assets</b>	<b>81</b>	<b>66</b>	<b>55</b>			<b>87</b>			
<b>Total economic classification</b>	<b>377 609</b>	<b>445 918</b>	<b>391 246</b>	<b>443 329</b>	<b>467 404</b>	<b>467 404</b>	<b>456 135</b>	<b>478 994</b>	<b>499 918</b>



Table B.2.1: Payments and estimates by economic classification: Programme 1: Administration

R thousand	Outcome			Main appropriation	Adjusted appropriation 2018/19	Revised estimate	Medium-term estimates		
	2015/16	2016/17	2017/18				2019/20	2020/21	2021/22
<b>Current payments</b>	<b>116 846</b>	<b>113 590</b>	<b>120 620</b>	<b>152 893</b>	<b>160 674</b>	<b>160 658</b>	<b>145 106</b>	<b>156 099</b>	<b>164 592</b>
Compensation of employees	63 915	72 506	76 765	89 065	90 412	90 412	98 367	107 221	116 872
Salaries and wages	56 639	64 625	68 328	79 723	80 857	80 857	88 449	98 369	107 227
Social contributions	7 276	7 881	8 437	9 342	9 555	9 555	9 918	8 852	9 645
Goods and services	52 928	41 082	43 855	63 828	70 255	70 239	46 739	48 878	47 720
Administrative fees	158	157	145	353	230	230	189	194	316
Advertising	473	522	1 212	1 165	275	288	440	455	381
Minor assets	230	132	6	89	116	112	170	180	117
Audit cost: External	3 675	3 936	4 107	5 086	5 086	5 086	5 004	5 066	5 078
Bursaries: Employees	460	664	783	715	715	715	480	547	580
Catering: Departmental activities	719	473	346	528	460	465	361	403	477
Communication (G&S)	2 010	1 785	987	3 103	3 606	3 595	859	2 353	2 450
Computer services	9 043	1 101	5 836	3 516	8 017	8 017	7 200	9 393	9 005
Consultants and professional services: Business and advisory services	6 426	2 969	315	293	340	340	452	326	344
Infrastructure and planning									
Laboratory services									
Scientific and technological services									
Legal services		5		4	4	4			4
Contractors	9 263	3 228	5 157	4 292	21 217	21 296	2 125	2 479	2 615
Agency and support / outsourced services	2 445	315	1 797	20 053	2 682	2 656	4 956	2 051	1 860
Entertainment	9	3	1	16	5	5		13	14
Fleet services (including government motor transport)	2 669	3 134	4 315	4 534	6 312	6 312	4 680	4 751	4 326
Housing									
Inventory: Clothing material and accessories									
Inventory: Farming supplies									
Inventory: Food and food supplies									
Inventory: Fuel, oil and gas									
Inventory: Learner and teacher support material									
Inventory: Materials and supplies									
Inventory: Medical supplies									
Inventory: Medicine									
Medsas inventory interface									
Inventory: Other supplies									
Consumable supplies	93	79	62	177	282	290	262	191	207
Consumable: Stationery, printing and office supplies	1 116	1 154	704	1 772	1 246	1 243	1 545	1 954	2 063
Operating leases	3 240	5 531	8 269	6 054	9 774	9 774	7 835	7 745	7 116
Property payments	5 030	2 629	2 536	2 281	1 093	1 052	144	1 948	2 081
Transport provided: Departmental activity	618	798	498	690	1 450	1 600		100	106
Travel and subsistence	3 720	3 211	2 413	5 521	3 989	3 861	6 218	5 235	4 919
Training and development	790	7 896	3 580	2 256	2 256	2 256	2 382	2 513	2 651
Operating payments	608	487	512	1 279	1 009	943	928	924	950
Venues and facilities	133	873	274	51	91	99	509	57	60
Rental and hiring									
Interest and rent on land	3	2			7	7			
Interest	3	2			7	7			
Rent on land									
<b>Transfers and subsidies</b>	<b>97</b>	<b>707</b>	<b>343</b>	<b>215</b>	<b>265</b>	<b>321</b>	<b>229</b>	<b>229</b>	<b>229</b>
Provinces and municipalities									
Provinces									
Provincial Revenue Funds									
Provincial agencies and funds									
Municipalities									
Municipalities									
Municipal agencies and funds									
Departmental agencies and accounts	3	3			9	9			
Social security funds									
Provide list of entities receiving transfers	3	3			9	9			
Higher education institutions									
Foreign governments and international organisations									
Public corporations and private enterprises									
Public corporations									
Subsidies on production									
Other transfers									
Private enterprises									
Subsidies on production									
Other transfers									
Non-profit institutions									
Households	94	704	343	215	256	312	229	229	229
Social benefits	94	32	180	215	216	191	229	229	229
Other transfers to households		672	163		40	121			
<b>Payments for capital assets</b>	<b>4 183</b>	<b>14 290</b>	<b>2 316</b>	<b>2 845</b>	<b>2 358</b>	<b>2 358</b>	<b>3 996</b>	<b>2 679</b>	<b>2 679</b>
Buildings and other fixed structures									
Buildings									
Other fixed structures									
Machinery and equipment	3 695	14 282	2 316	2 845	2 337	2 337	3 950	2 679	2 679
Transport equipment									
Other machinery and equipment	3 695	14 282	2 316	2 845	2 337	2 337	3 950	2 679	2 679
Heritage Assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets	488	8			21	21	46		
<b>Payments for financial assets</b>	<b>3</b>	<b>32</b>	<b>37</b>			<b>11</b>			
<b>Total economic classification</b>	<b>121 129</b>	<b>128 619</b>	<b>123 316</b>	<b>155 953</b>	<b>163 297</b>	<b>163 348</b>	<b>149 331</b>	<b>159 007</b>	<b>167 500</b>



Table B.2.2: Payments and estimates by economic classification: Programme 2: Local Governance

R thousand	Outcome			Main appropriation	Adjusted appropriation 2018/19	Revised estimate	Medium-term estimates		
	2015/16	2016/17	2017/18				2019/20	2020/21	2021/22
<b>Current payments</b>	<b>81 288</b>	<b>99 074</b>	<b>86 254</b>	<b>80 425</b>	<b>87 759</b>	<b>95 169</b>	<b>90 101</b>	<b>94 303</b>	<b>100 059</b>
Compensation of employees	43 784	43 829	52 681	47 358	47 889	55 306	52 103	56 793	61 905
Salaries and wages	39 614	39 358	48 047	42 181	42 242	49 705	46 634	52 103	56 798
Social contributions	4 170	4 471	4 634	5 177	5 647	5 601	5 469	4 690	5 107
Goods and services	37 504	55 045	33 528	33 067	39 870	39 863	37 998	37 510	38 154
Administrative fees	60	45	65	152	152	142	131	149	159
Advertising				35	19	19	35	37	39
Minor assets	58	29	23	13	42	42	420	15	32
Audit cost: External									
Bursaries: Employees									
Catering: Departmental activities	134	136	62	90	171	231	538	368	352
Communication (G&S)	31	55	66	2	40	40	50	62	64
Computer services									
Consultants and professional services: Business and advisory services	32 905	47 122	24 751	22 937	22 641	22 811	23 911	25 445	26 490
Infrastructure and planning									
Laboratory services									
Scientific and technological services									
Legal services	143	2 056	3 188	1 247	1 227	1 114	1 023	1 437	1 464
Contractors	285	1 916	780	1 618	3 853	3 846	2 692	1 628	1 658
Agency and support / outsourced services							1 224		
Entertainment	3			11	11	7		12	12
Fleet services (including government motor transport)									
Housing									
Inventory: Clothing material and accessories									
Inventory: Farming supplies									
Inventory: Food and food supplies									
Inventory: Fuel, oil and gas									
Inventory: Learner and teacher support material									
Inventory: Materials and supplies									
Inventory: Medical supplies									
Inventory: Medicine									
Medsas inventory interface									
Inventory: Other supplies									
Consumable supplies	20	14	8	68	53	53	104	86	102
Consumable: Stationery, printing and office supplies	490	180	338	486	565	761	1 267	846	916
Operating leases									
Property payments									
Transport provided: Departmental activity	46		1 217						
Travel and subsistence	3 102	2 672	2 874	4 677	5 893	5 633	5 947	6 534	5 870
Training and development					4 500	4 500			
Operating payments	227	820	156	1 696	688	649	244	853	956
Venues and facilities				35	15	15	412	38	40
Rental and hiring									
Interest and rent on land		200	45						
Interest		200	45						
Rent on land									
<b>Transfers and subsidies</b>	<b>33 610</b>	<b>67 087</b>	<b>55 861</b>	<b>53 109</b>	<b>57 717</b>	<b>57 697</b>	<b>52 501</b>	<b>52 491</b>	<b>55 385</b>
Provinces and municipalities	33 504	66 926	42 734	53 057	53 825	53 825	52 435	52 435	55 319
Provinces									
Provincial Revenue Funds									
Provincial agencies and funds									
Municipalities	33 504	66 926	42 734	53 057	53 825	53 825	52 435	52 435	55 319
Municipalities	33 504	66 926	42 734	53 057	53 825	53 825	52 435	52 435	55 319
Municipal agencies and funds									
Departmental agencies and accounts									
Social security funds									
Provide list of entities receiving transfers									
Higher education institutions									
Foreign governments and international organisations									
Public corporations and private enterprises									
Public corporations									
Subsidies on production									
Other transfers									
Private enterprises									
Subsidies on production									
Other transfers									
Non-profit institutions									
Households	106	161	13 127	52	3 892	3 872	66	56	66
Social benefits	106	161	27	52	52	32	66	56	66
Other transfers to households			13 100		3 840	3 840			
<b>Payments for capital assets</b>	<b>553</b>	<b>684</b>	<b>527</b>	<b>1 467</b>	<b>664</b>	<b>671</b>	<b>988</b>	<b>937</b>	<b>937</b>
Buildings and other fixed structures									
Buildings									
Other fixed structures									
Machinery and equipment	553	684	527	1 467	664	671	988	937	937
Transport equipment									
Other machinery and equipment	553	684	527	1 467	664	671	988	937	937
Heritage Assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets									
<b>Payments for financial assets</b>	<b>3</b>								
<b>Total economic classification</b>	<b>115 451</b>	<b>166 848</b>	<b>142 642</b>	<b>135 001</b>	<b>146 140</b>	<b>153 537</b>	<b>143 590</b>	<b>147 731</b>	<b>156 381</b>



Table B.2.3: Payments and estimates by economic classification: Programme 3: Development And Planning

R thousand	Outcome			Main appropriation	Adjusted appropriation 2018/19	Revised estimate	Medium-term estimates		
	2015/16	2016/17	2017/18				2019/20	2020/21	2021/22
<b>Current payments</b>	<b>90 524</b>	<b>98 644</b>	<b>68 052</b>	<b>79 559</b>	<b>72 915</b>	<b>72 417</b>	<b>79 778</b>	<b>83 295</b>	<b>85 906</b>
Compensation of employees	35 516	37 559	40 205	45 163	44 758	44 417	48 697	53 079	57 855
Salaries and wages	31 262	33 056	35 498	39 991	39 446	39 156	43 280	48 698	53 081
Social contributions	4 254	4 503	4 707	5 172	5 312	5 261	5 417	4 381	4 774
Goods and services	55 008	61 085	27 847	34 396	28 157	28 000	31 081	30 216	28 051
Administrative fees	36	32	45	71	73	80	51	68	87
Advertising		290		194					
Minor assets	42	36	4	55	49	49	72	45	47
Audit cost: External									
Bursaries: Employees									
Catering: Departmental activities	117	361	156	271	313	377	525	508	531
Communication (G&S)									
Computer services									
Consultants and professional services: Business and advisory services	36 128	43 636	23 665	23 769	22 269	22 202	24 424	22 914	20 617
Infrastructure and planning									
Laboratory services									
Scientific and technological services									
Legal services	102		92	315			100	151	163
Contractors	128	62	5	950	153	156	33	109	99
Agency and support / outsourced services							112		
Entertainment		1		11	10	10	6	5	6
Fleet services (including government motor transport)									
Housing									
Inventory: Clothing material and accessories									
Inventory: Farming supplies									
Inventory: Food and food supplies									
Inventory: Fuel, oil and gas									
Inventory: Learner and teacher support material									
Inventory: Materials and supplies									
Inventory: Medical supplies									
Inventory: Medicine									
Medias inventory interface									
Inventory: Other supplies									
Consumable supplies	9	6	10	64	78	87	68	89	75
Consumable: Stationery, printing and office supplies	655	374	357	909	658	639	797	895	759
Operating leases									
Property payments	13 286	12 826							
Transport provided: Departmental activity									
Travel and subsistence	2 022	1 989	2 297	3 399	3 358	3 243	4 004	4 117	4 265
Training and development									
Operating payments	1 902	1 007	517	3 429	427	388	442	468	502
Venues and facilities	581	465	699	959	769	769	447	847	900
Rental and hiring									
Interest and rent on land									
Interest									
Rent on land									
<b>Transfers and subsidies</b>	<b>1 693</b>	<b>16</b>	<b>48</b>	<b>10 595</b>	<b>10 661</b>	<b>10 661</b>	<b>6 564</b>	<b>6 560</b>	<b>1 232</b>
Provinces and municipalities	1 515			10 535	10 535	10 535	6 506	6 506	1 168
Provinces									
Provincial Revenue Funds									
Provincial agencies and funds									
Municipalities	1 515			10 535	10 535	10 535	6 506	6 506	1 168
Municipalities	1 515			10 535	10 535	10 535	6 506	6 506	1 168
Municipal agencies and funds									
Departmental agencies and accounts									
Social security funds									
Provide list of entities receiving transfers									
Higher education institutions									
Foreign governments and international organisations									
Public corporations and private enterprises									
Public corporations									
Subsidies on production									
Other transfers									
Private enterprises									
Subsidies on production									
Other transfers									
Non-profit institutions									
Households	178	16	48	60	126	126	58	54	64
Social benefits	178	16	48	60	126	126	58	54	64
Other transfers to households									
<b>Payments for capital assets</b>	<b>500</b>	<b>893</b>	<b>6 300</b>	<b>5 429</b>	<b>395</b>	<b>485</b>	<b>386</b>	<b>505</b>	<b>811</b>
Buildings and other fixed structures									
Buildings									
Other fixed structures									
Machinery and equipment	500	893	6 300	5 429	395	485	386	505	811
Transport equipment			5 948	5 000					
Other machinery and equipment	500	893	352	429	395	485	386	505	811
Heritage Assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets									
<b>Payments for financial assets</b>	<b>1</b>	<b>8</b>	<b>2</b>			<b>67</b>			
<b>Total economic classification</b>	<b>92 718</b>	<b>99 561</b>	<b>74 402</b>	<b>95 583</b>	<b>83 971</b>	<b>83 630</b>	<b>86 728</b>	<b>90 360</b>	<b>87 949</b>



Table B.2.4: Payments and estimates by economic classification: Programme 4: Traditional Institutional Management

R thousand	Outcome			Main appropriation	Adjusted appropriation 2018/19	Revised estimate	Medium-term estimates		
	2015/16	2016/17	2017/18				2019/20	2020/21	2021/22
<b>Current payments</b>	<b>37 166</b>	<b>41 527</b>	<b>40 167</b>	<b>46 398</b>	<b>58 825</b>	<b>53 541</b>	<b>60 662</b>	<b>65 565</b>	<b>70 791</b>
Compensation of employees	33 457	35 765	37 792	43 932	48 962	43 717	53 271	58 065	63 291
Salaries and wages	30 535	32 592	34 368	40 175	45 175	39 930	49 252	53 280	58 065
Social contributions	2 922	3 173	3 424	3 757	3 787	3 787	4 019	4 785	5 226
Goods and services	3 709	5 762	2 375	2 466	9 863	9 824	7 391	7 500	7 500
Administrative fees	29	13	43	28	28	28	34	36	34
Advertising									
Minor assets		4							
Audit cost: External									
Bursaries: Employees									
Catering: Departmental activities	68	60	151	20	50	65	75	79	36
Communication (G&S)									
Computer services									
Consultants and professional services: Business and advisory services	494	591	218						
Infrastructure and planning									
Laboratory services									
Scientific and technological services									
Legal services									
Contractors	2 048	4 173	1 001	1 316	8 628	7 600	3 000	3 200	3 551
Agency and support / outsourced services									
Entertainment	1		2	3	3	3			
Fleet services (including government motor transport)									
Housing									
Inventory: Clothing material and accessories									
Inventory: Farming supplies									
Inventory: Food and food supplies									
Inventory: Fuel, oil and gas									
Inventory: Learner and teacher support material									
Inventory: Materials and supplies									
Inventory: Medical supplies									
Inventory: Medicine									
Meddas inventory interface									
Inventory: Other supplies									
Consumable supplies	4	2	3	14	350	385	13	16	17
Consumable: Stationery, printing and office supplies	218		20	117	7	7	300	331	338
Operating leases									
Property payments									
Transport provided: Departmental activity	78	143	206		237	720			200
Travel and subsistence	633	459	595	851	539	690	3 358	3 207	2 686
Training and development									
Operating payments	136	317	136	117	21	326	611	631	638
Venues and facilities									
Rental and hiring									
Interest and rent on land									
Interest									
Rent on land									
<b>Transfers and subsidies</b>	<b>557</b>	<b>700</b>	<b>1 563</b>	<b>784</b>	<b>784</b>	<b>753</b>	<b>836</b>	<b>836</b>	<b>836</b>
Provinces and municipalities									
Provinces									
Provincial Revenue Funds									
Provincial agencies and funds									
Municipalities									
Municipal agencies and funds									
Departmental agencies and accounts									
Social security funds									
Provide list of entities receiving transfers									
Higher education institutions									
Foreign governments and international organisations									
Public corporations and private enterprises									
Public corporations									
Subsidies on production									
Other transfers									
Private enterprises									
Subsidies on production									
Other transfers									
Non-profit institutions	362	422	1 459	527	527	527	408	491	472
Households	195	278	104	257	257	226	428	345	364
Social benefits	115	88	14	257	157	126	328	286	100
Other transfers to households	80	190	90		100	100	100	59	264
<b>Payments for capital assets</b>	<b>321</b>	<b>171</b>	<b>47</b>	<b>107</b>	<b>86</b>	<b>125</b>	<b>458</b>	<b>323</b>	<b>323</b>
Buildings and other fixed structures									
Buildings									
Other fixed structures									
Machinery and equipment	321	171	47	107	86	125	458	323	323
Transport equipment									
Other machinery and equipment	321	171	47	107	86	125	458	323	323
Heritage Assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets									
<b>Payments for financial assets</b>	<b>77</b>	<b>23</b>	<b>16</b>			<b>9</b>			
<b>Total economic classification</b>	<b>38 121</b>	<b>42 421</b>	<b>41 793</b>	<b>47 289</b>	<b>59 695</b>	<b>54 428</b>	<b>61 956</b>	<b>66 724</b>	<b>71 950</b>



Table B.2.5: Payments and estimates by economic classification: Programme 5: House Of Traditional Leaders

R thousand	Outcome			Main appropriation	Adjusted appropriation 2018/19	Revised estimate	Medium-term estimates		
	2015/16	2016/17	2017/18				2019/20	2020/21	2021/22
<b>Current payments</b>	<b>9 935</b>	<b>8 303</b>	<b>8 444</b>	<b>9 295</b>	<b>14 287</b>	<b>12 447</b>	<b>14 477</b>	<b>15 120</b>	<b>16 086</b>
Compensation of employees	6 582	5 990	6 406	7 364	9 054	7 214	9 851	10 737	11 703
Salaries and wages	6 049	5 520	5 918	6 797	8 487	6 647	9 249	9 850	10 737
Social contributions	533	470	488	567	567	567	602	887	966
Goods and services	3 353	2 313	2 038	1 931	5 233	5 233	4 626	4 383	4 383
Administrative fees	42	49	55	48	120	120	120	106	59
Advertising					125	125			
Minor assets			10		12	12	100		
Audit cost: External									
Bursaries: Employees									
Catering: Departmental activities	190	307	155	315	356	356	360	348	367
Communication (G&S)									
Computer services									
Consultants and professional services: Business and advisory services	1								
Infrastructure and planning									
Laboratory services									
Scientific and technological services									
Legal services									
Contractors	2 061	826	991	607	2 130	2 130	2 279	1 724	1 568
Agency and support / outsourced services									
Entertainment				3				3	3
Fleet services (including government motor transport)			1						
Housing									
Inventory: Clothing material and accessories									
Inventory: Farming supplies									
Inventory: Food and food supplies									
Inventory: Fuel, oil and gas									
Inventory: Learner and teacher support material									
Inventory: Materials and supplies									
Inventory: Medical supplies									
Inventory: Medicine									
Medsas inventory interface									
Inventory: Other supplies									
Consumable supplies	4	1	2	4	4	4	55	54	4
Consumable: Stationery, printing and office supplies	102	17		50	20	20	160	106	59
Operating leases									
Property payments									
Transport provided: Departmental activity	81	197			479	479			
Travel and subsistence	824	908	801	864	1 607	1 607	1 278	1 691	1 944
Training and development									
Operating payments	48	8	23	40	4	4	24	51	54
Venues and facilities					376	376	250	300	325
Rental and hiring									
Interest and rent on land									
Interest									
Rent on land									
<b>Transfers and subsidies</b>	<b>169</b>	<b>157</b>	<b>565</b>	<b>159</b>					
Provinces and municipalities									
Provinces									
Provincial Revenue Funds									
Provincial agencies and funds									
Municipalities									
Municipalities									
Municipal agencies and funds									
Departmental agencies and accounts									
Social security funds									
Provide list of entities receiving transfers									
Higher education institutions									
Foreign governments and international organisations									
Public corporations and private enterprises									
Public corporations									
Subsidies on production									
Other transfers									
Private enterprises									
Subsidies on production									
Other transfers									
Non-profit institutions			565						
Households	169	157		159					
Social benefits	169	157		159					
Other transfers to households									
<b>Payments for capital assets</b>	<b>86</b>	<b>9</b>	<b>84</b>	<b>49</b>	<b>14</b>	<b>14</b>	<b>53</b>	<b>52</b>	<b>52</b>
Buildings and other fixed structures									
Buildings									
Other fixed structures									
Machinery and equipment	86	9	84	49	14	14	53	52	52
Transport equipment									
Other machinery and equipment	86	9	84	49	14	14	53	52	52
Heritage Assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets									
<b>Payments for financial assets</b>									
<b>Total economic classification</b>	<b>10 190</b>	<b>8 469</b>	<b>9 093</b>	<b>9 503</b>	<b>14 301</b>	<b>12 461</b>	<b>14 530</b>	<b>15 172</b>	<b>16 138</b>



**Table B.4: Payments and estimates by economic classification: Conditional grant**

Not Applicable.

**Table B.5: Details on infrastructure**

Not Applicable.

**Additional tables to Table B.5: Details on Non-infrastructure funded with Infrastructure Grant**

Not Applicable.

**Table B5.1: Non-infrastructure Projects not to be reported in IRM**

Not Applicable.

**Table B.6: Detailed information for PPP's**

Not Applicable.

**Table B.7: Detailed financial information for public entities**

Not Applicable.

**Table B.7 (a): Summary of departmental transfers to other entities (e.g. NGOs)**

Table B.7(a): Summary of departmental transfers to other entities: Cooperative Governance and Traditional Affairs

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
Sub Programme	2015/16	2016/17	2017/18		2018/19		2019/20	2020/21	2021/22
Traditional Institutional Administration	362	422	1 551	527		527	408	491	472
House of Traditional Leaders			565						
Office of the MEC							229	229	229
Municipal Intergovernmental Relations									
GRAND TOTAL	362	422	2 116	527		527	637	720	701



Table B.3: Transfers to local government by category and municipality: Cooperative Governance And Traditional Affairs

R thousand	Outcome			Main appropriation	Adjusted appropriation 2018/19	Revised estimate	Medium-term estimates		
	2015/16	2016/17	2017/18				2019/20	2020/21	2021/22
<b>Category A</b>	5 784								
Mangaung	5 784								
<b>Category B</b>	7 719	44 142	24 944	3 000	31 825	31 825			
Letsemeng									
Kopanong	3 000				9 808	9 808			
Mohokare									
Masilonyana		12 576	5 000						
Tokologo									
Tswelopele									
Matjhabeng		2 000	456						
Nala		5 514	3 680						
Setsoto	500	5 000			700	700			
Ditlhabeng	704	1 352							
Nkeloana									
Maluti-a-Phofung		2 000	463	3 000	3 000	3 000			
Phumelela			1 500		6 700	6 700			
Mantsope	2 000								
Moghaka	1 515		2 112		1 000	1 000			
Ngwathe		3 000	1 721						
Metsimaholo		2 000	874						
Matlube		10 700	5 800						
<b>Category C</b>	27 300	17 000	17 850	19 000	22 000	22 000	20 000	21 100	22 261
Xhariep District Municipality	16 500	17 000	17 850	19 000		19 000	20 000	21 100	22 261
Lejweleputswa District Municipality									
Thabo Mofutsanyana District Municipality	10 800				3 000	3 000			
Fezile Dabi District Municipality									
<b>Unallocated</b>				41 592	10 535	10 535	38 941	37 841	34 226
<b>Total transfers to municipalities</b>	35 019	66 926	42 734	63 592	64 360	64 360	58 941	58 941	56 487